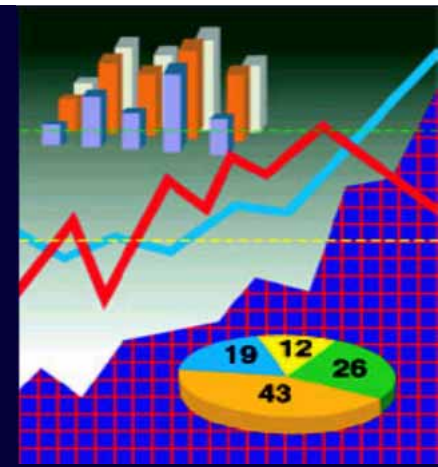


Business Outlook

Global Electronics Industry

(with emphasis on Europe)



Business Conditions

2017 Situation

Many global electronic equipment volume markets (except automotive, medical & SEMI equipment) have been stagnant; emerging new volume products are not yet large.

2016 closed optimistically with seasonally strong semiconductor shipments & positive leading indicators. Asia's normal pre holiday upturn has now ended.

Copper foil shortages are impacting PCB growth.

Political uncertainty is strong in the USA and Europe. Populist agenda, Trump's regime, Brexit & France's upcoming presidential election are issues.

Mid East, Russia, N. Korea & China concerns persist

Industrial Production – World

% Change vs. One Year Earlier

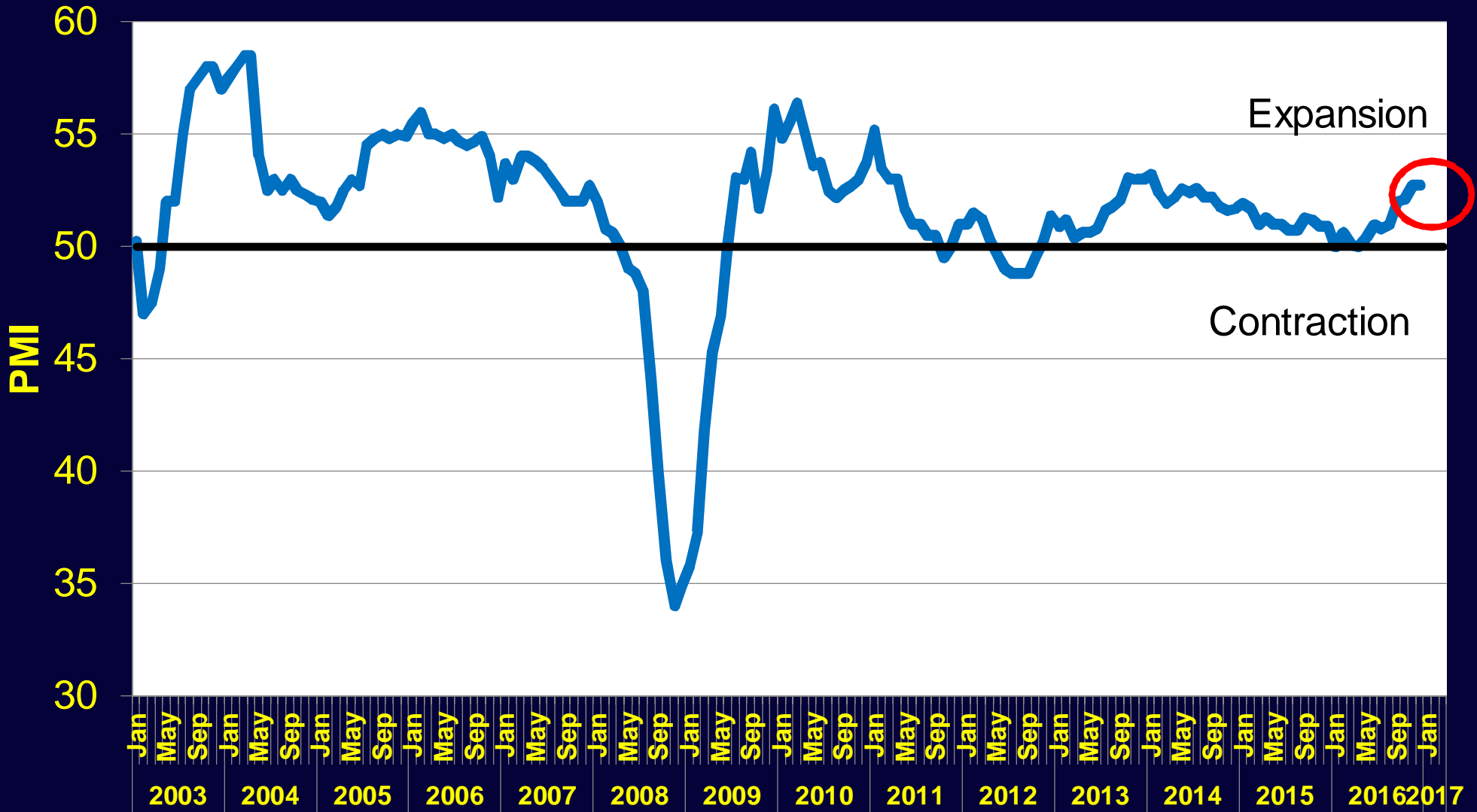
Britain	+ 1.9 Nov
Czech Republic	+ 7.1 Nov
France	+ 1.8 Nov
Germany	+ 2.1 Nov
Italy	+ 3.2 Nov
Netherlands	+ 2.9 Nov
Russia	+ 2.6 Nov
Spain	+ 4.6 Nov
Euro Area	+ 3.2 Nov
Canada	+ 1.6 Oct
USA	+ 0.5 Dec
China	+ 6.0 Dec
India	+ 5.7 Nov
Malaysia	+ 6.2 Nov
Vietnam	+ 8.3 Dec
Singapore	+11.9 Nov
S Korea	+ 4.8 Nov
Taiwan	+ 8.8 Nov
Thailand	+ 3.8 Nov
Japan	+ 4.6 Nov

Purchasing Managers Indices

**timely measure of
manufacturing growth
by country**

Global "Purchasing Managers" Index

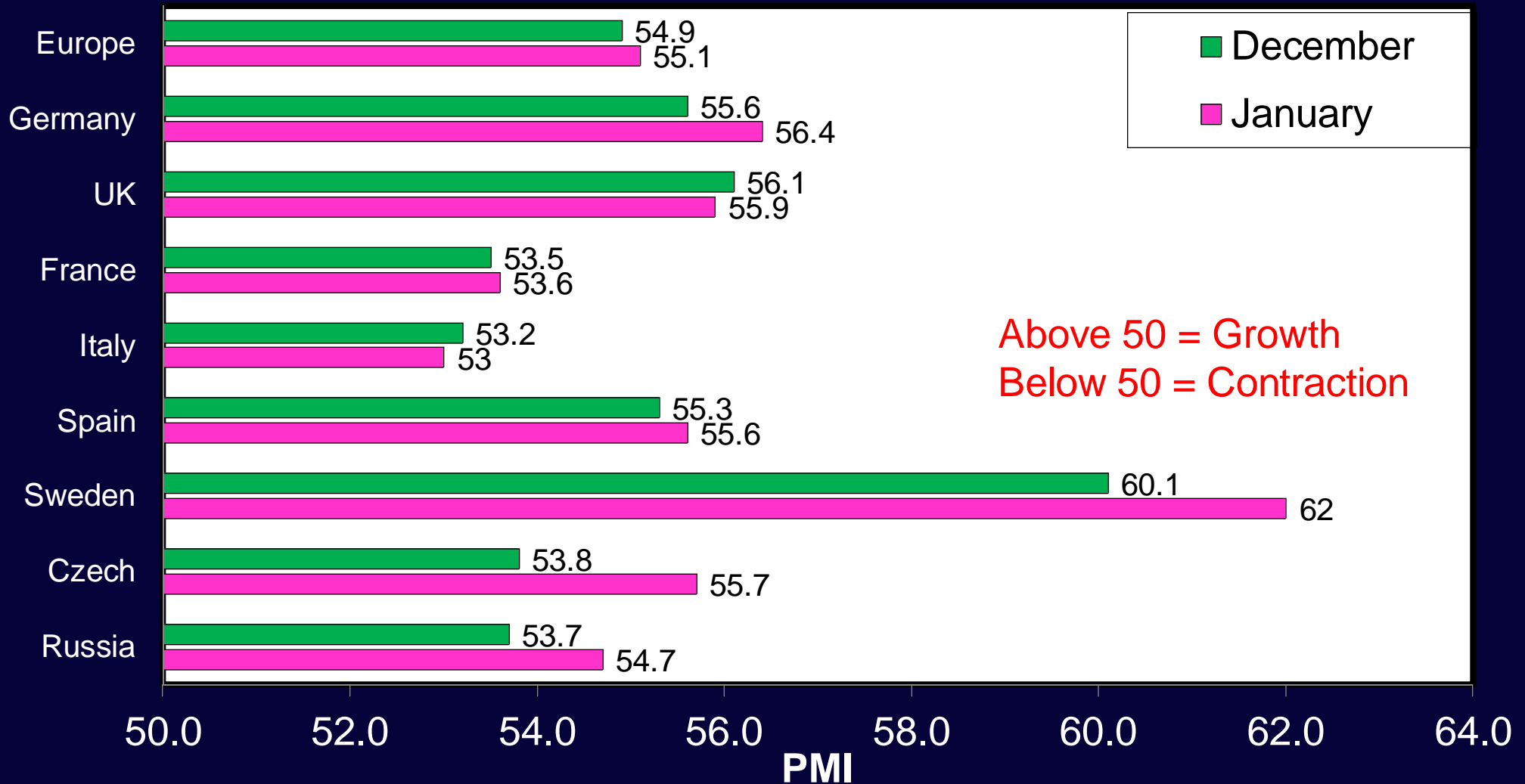
Diffusion Index, >50 = Growth



European Purchasing Managers' Indices

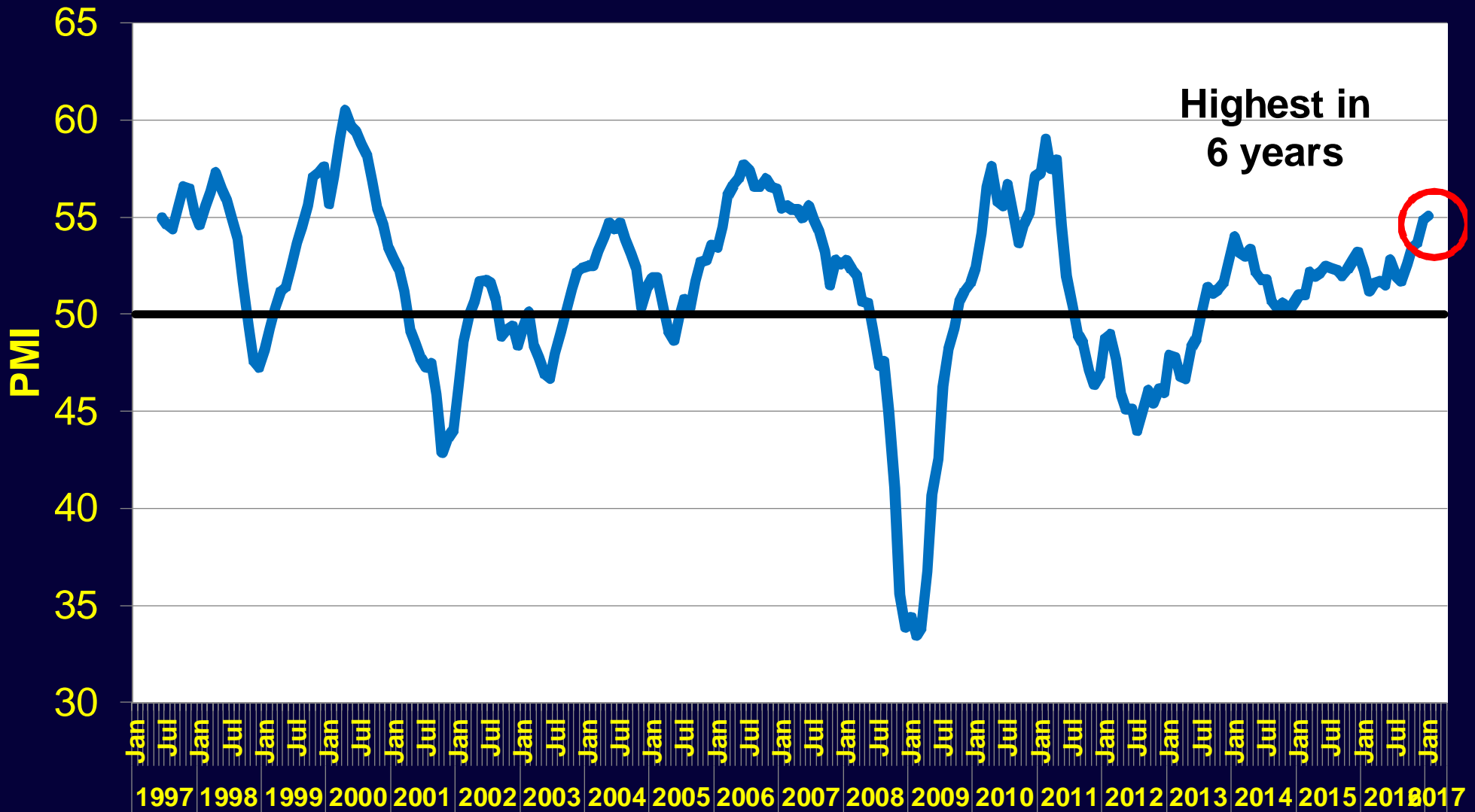
January 2017 vs December 2016

20170201



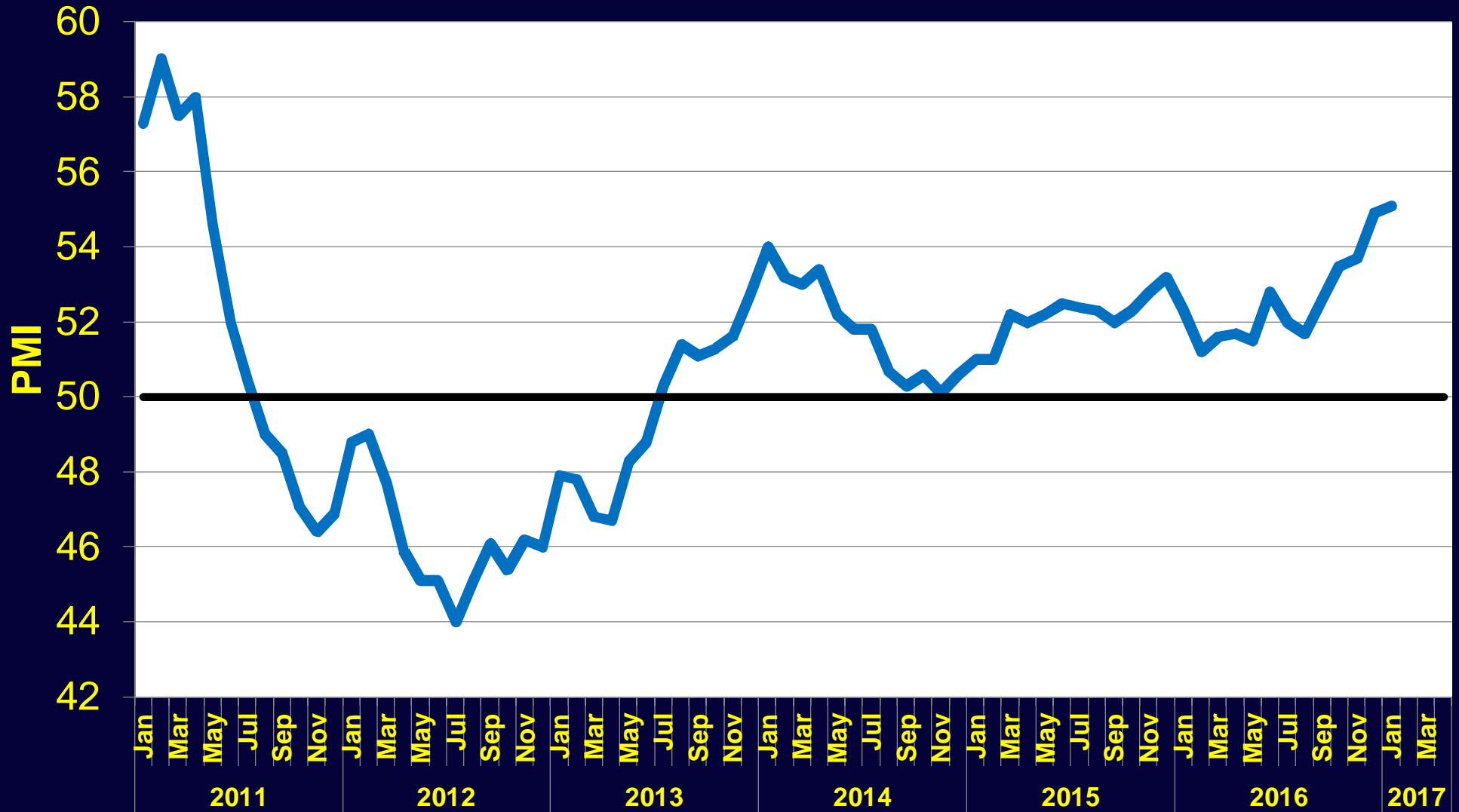
Eurozone "Purchasing Managers" Index

Diffusion Index, >50 = Growth



Austria "Purchasing Managers" Index

Diffusion Index, >50 = Growth

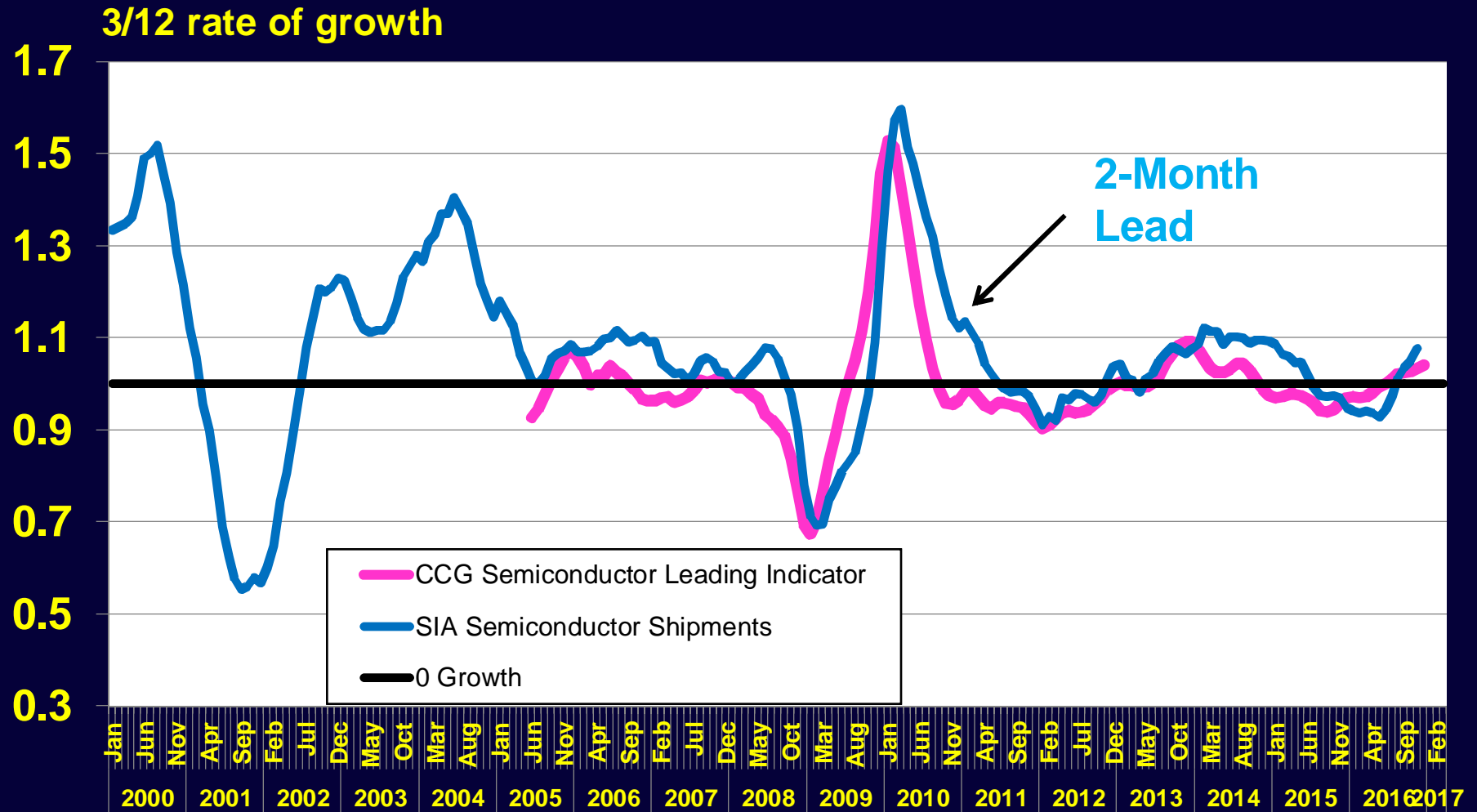


Purchasing Managers Indices

**are a 2-6 month
leading indicator of
electronics
growth**

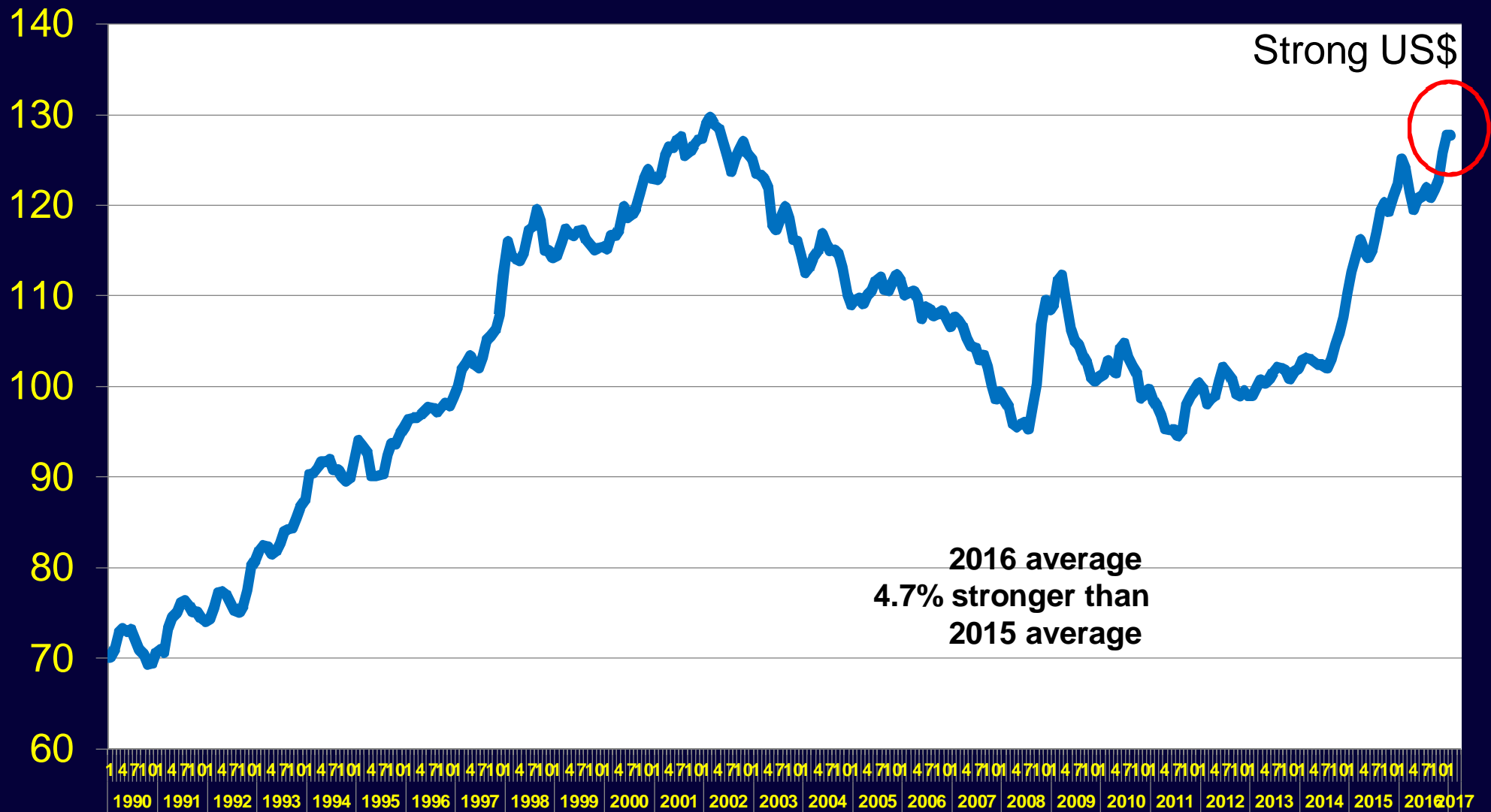
CCG Semiconductor Leading Indicator vs. Global Semiconductor Shipments

20170105



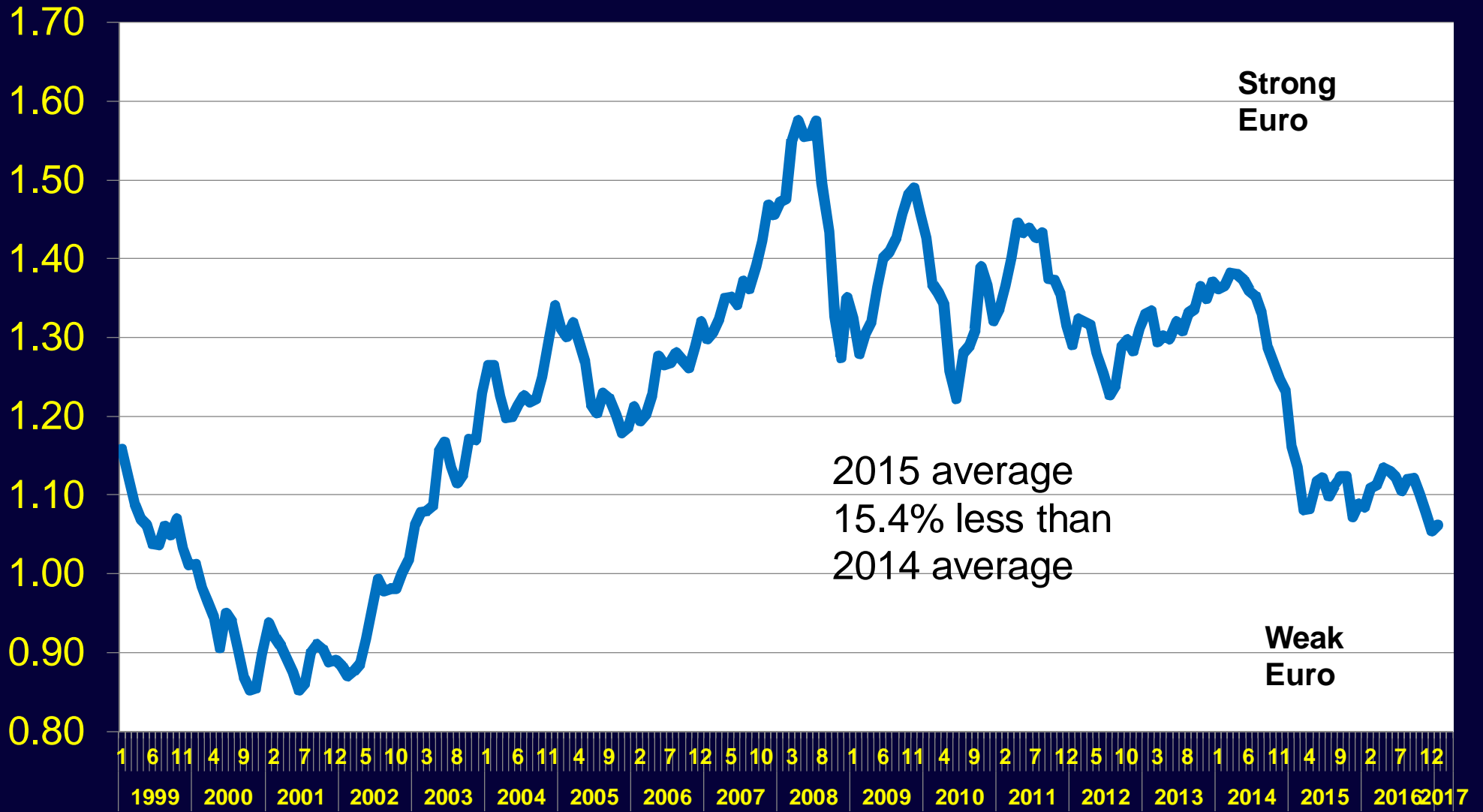
Exchange Rates & Growth calculations

Trade-Weighted Exchange Value of U.S. Dollar Broad Index (January 1997=100)



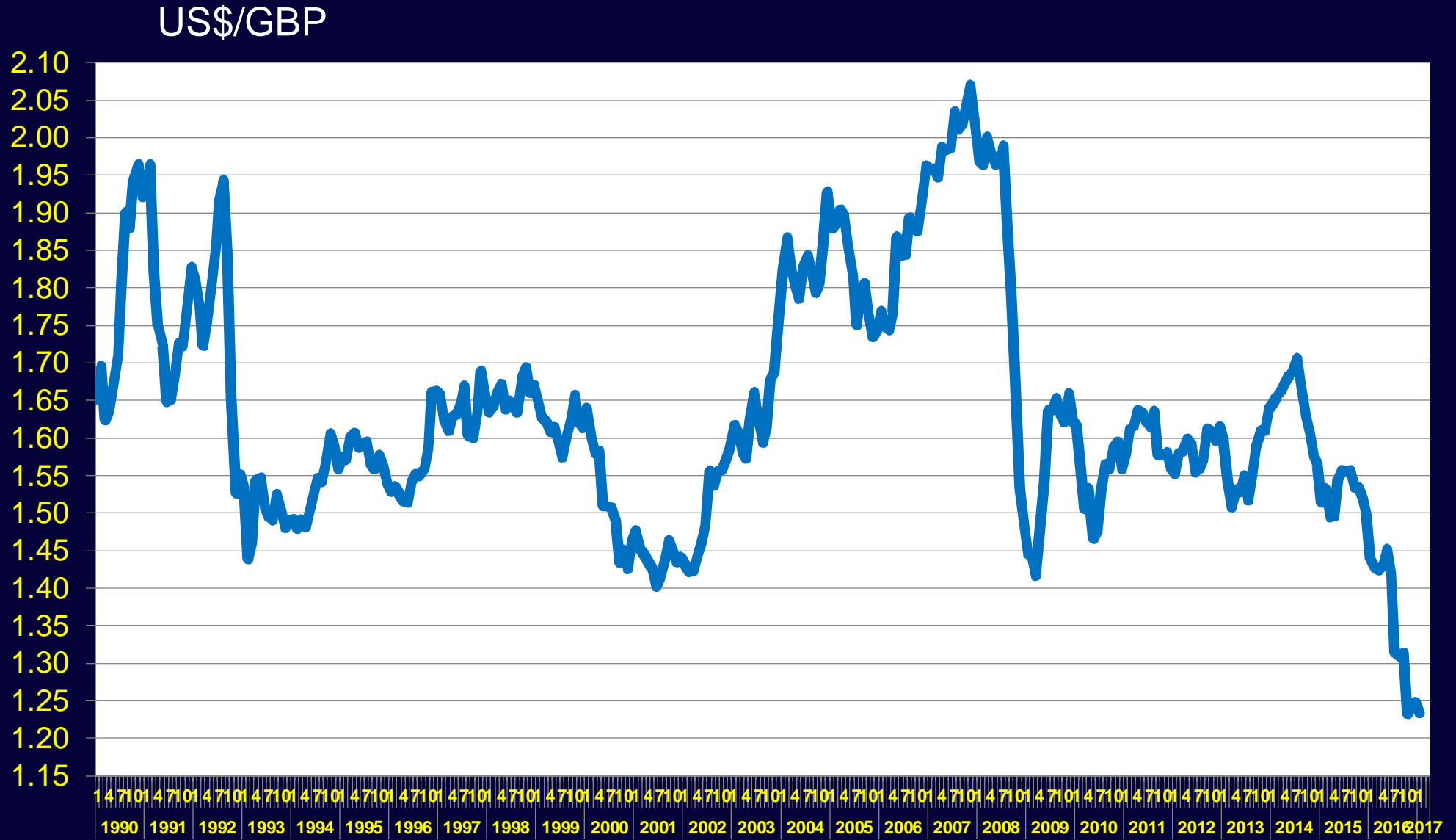
Euro vs. U.S. Dollar

US\$/Euro



20170130

UK Pound vs. U.S. Dollar



**Growth rates
depend on
base currency**

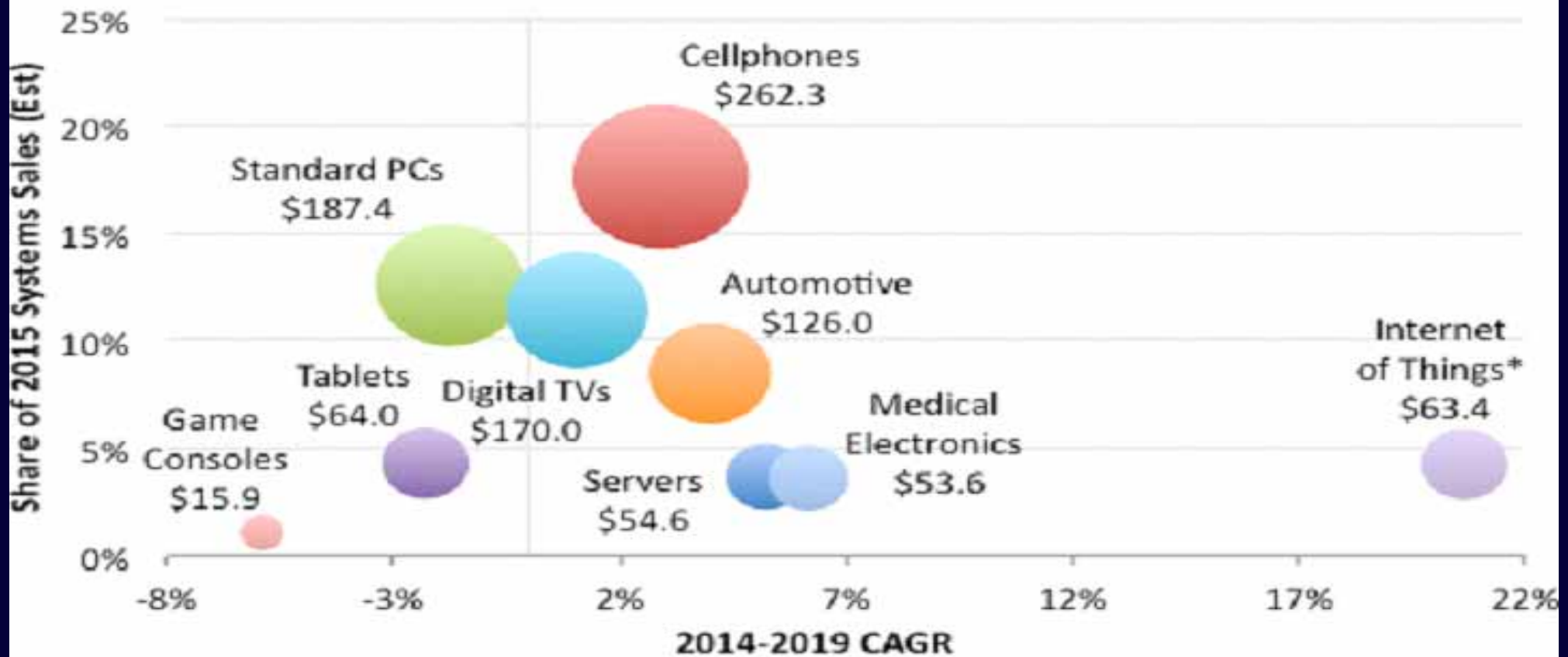
Electronic Equipment

World

End-Use Markets Size (\$B) & Growth Rates

20150308

End-Use Systems Markets (\$B) and Growth Rates



*Covers only the Internet connection portion of systems

Source: IC Insights

Methods to Measure Electronic Industry Growth

Sector composites based upon financial reports of similar companies

- Typically quarterly, semiannually or monthly

Government and trade organization statistics

- Typically monthly

- **TIMELY DATA REPORTED ON A CONSISTENT BASIS IS KEY**

Sector Composites

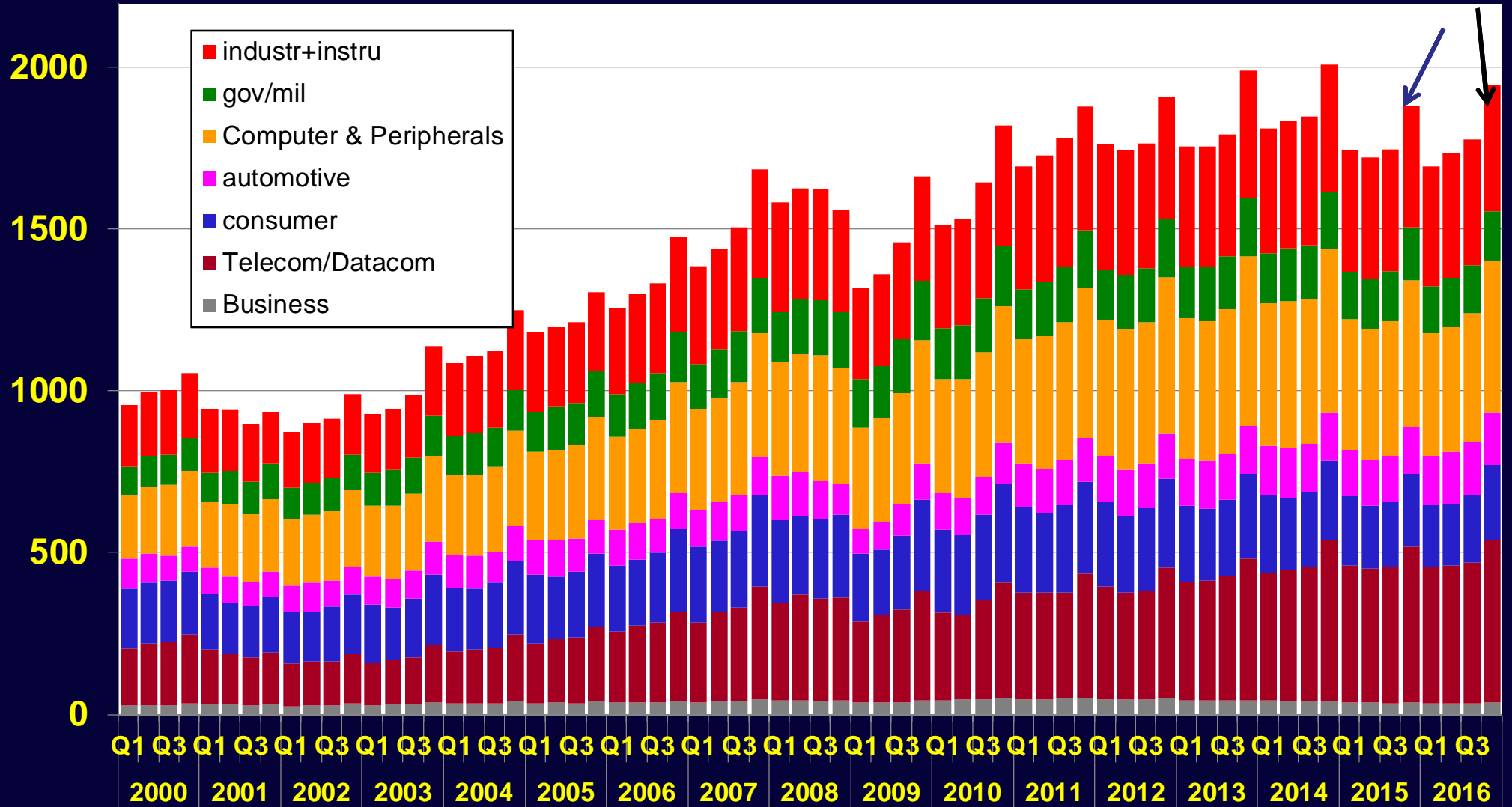
World Electronic Equipment Production By Type

20170204

+3.1%

Annual Rate \$B (converted @ fluctuating exchange rates)

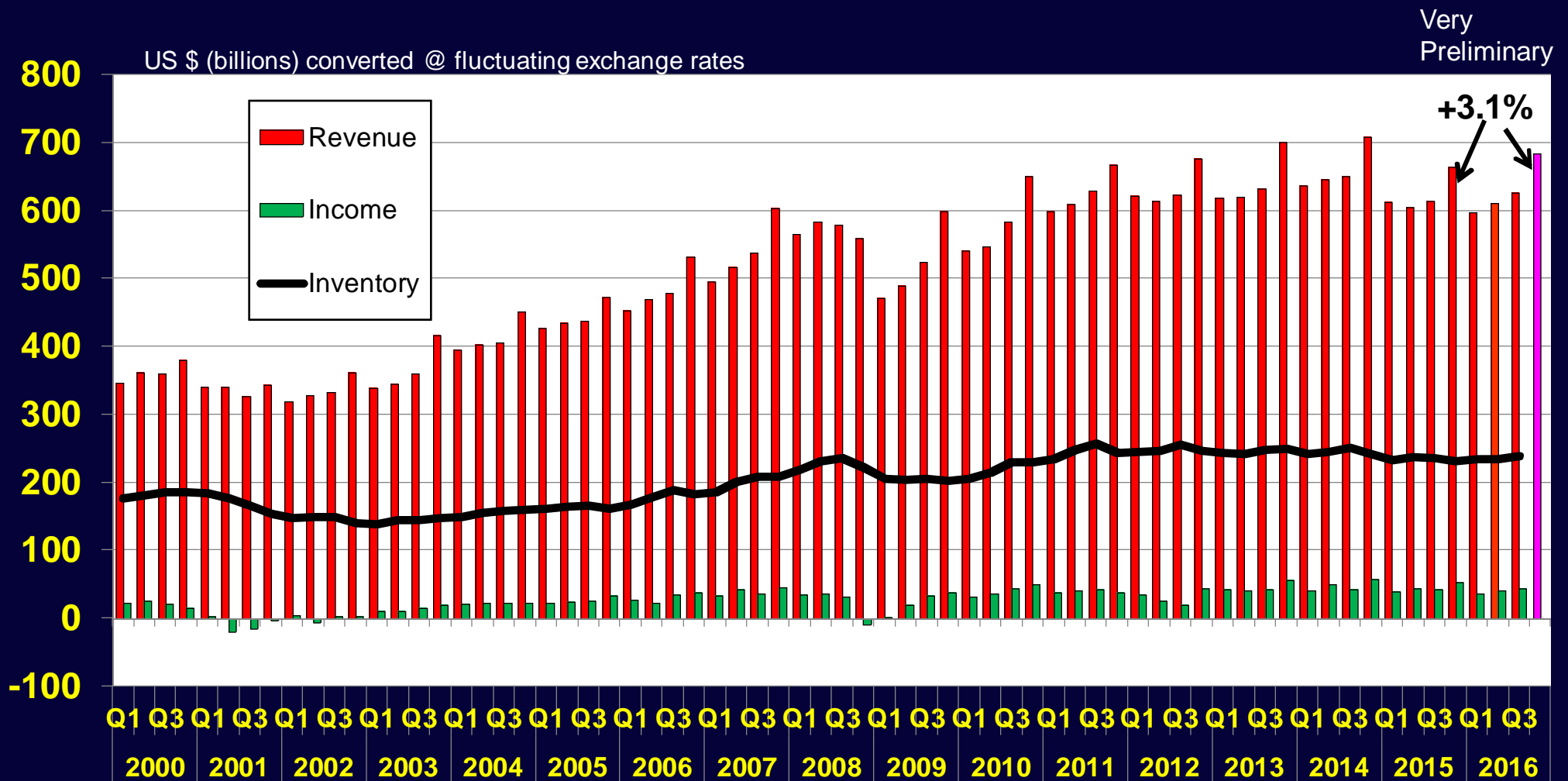
Very preliminary



Electronic Equipment Suppliers

Composite of 213 Public Companies

Revenue, Net Income & Inventory

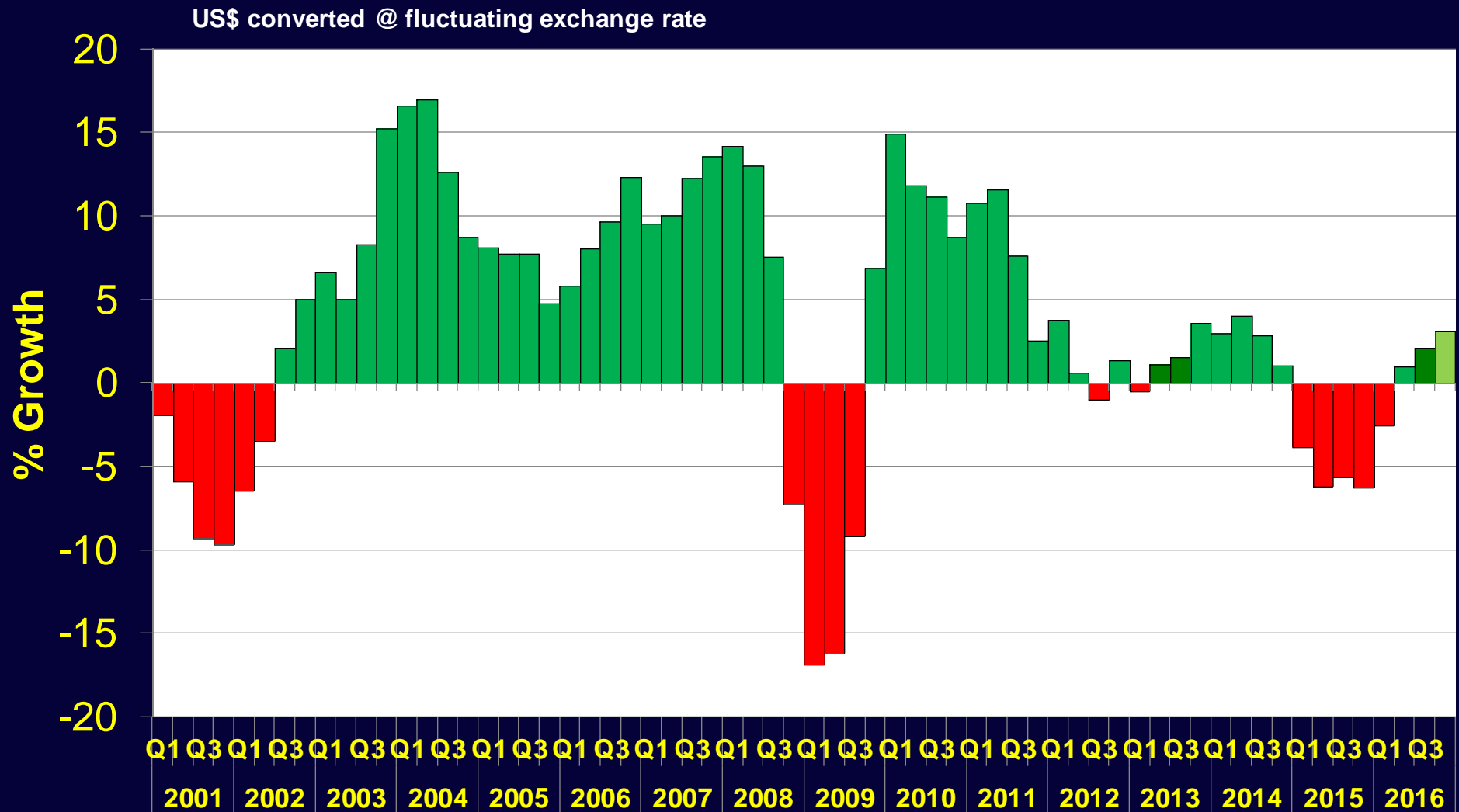


Computer 13, Internet 13, Storage 17, Communication 30, SEMI 40, Medical 21, Instruments 16, Military 21, Business & Office 6, Consumer 21, Automotive 15

Electronic Equipment Suppliers

Composite of 213 Public Companies

Quarterly Revenue Growth



Regional Data

U.S.

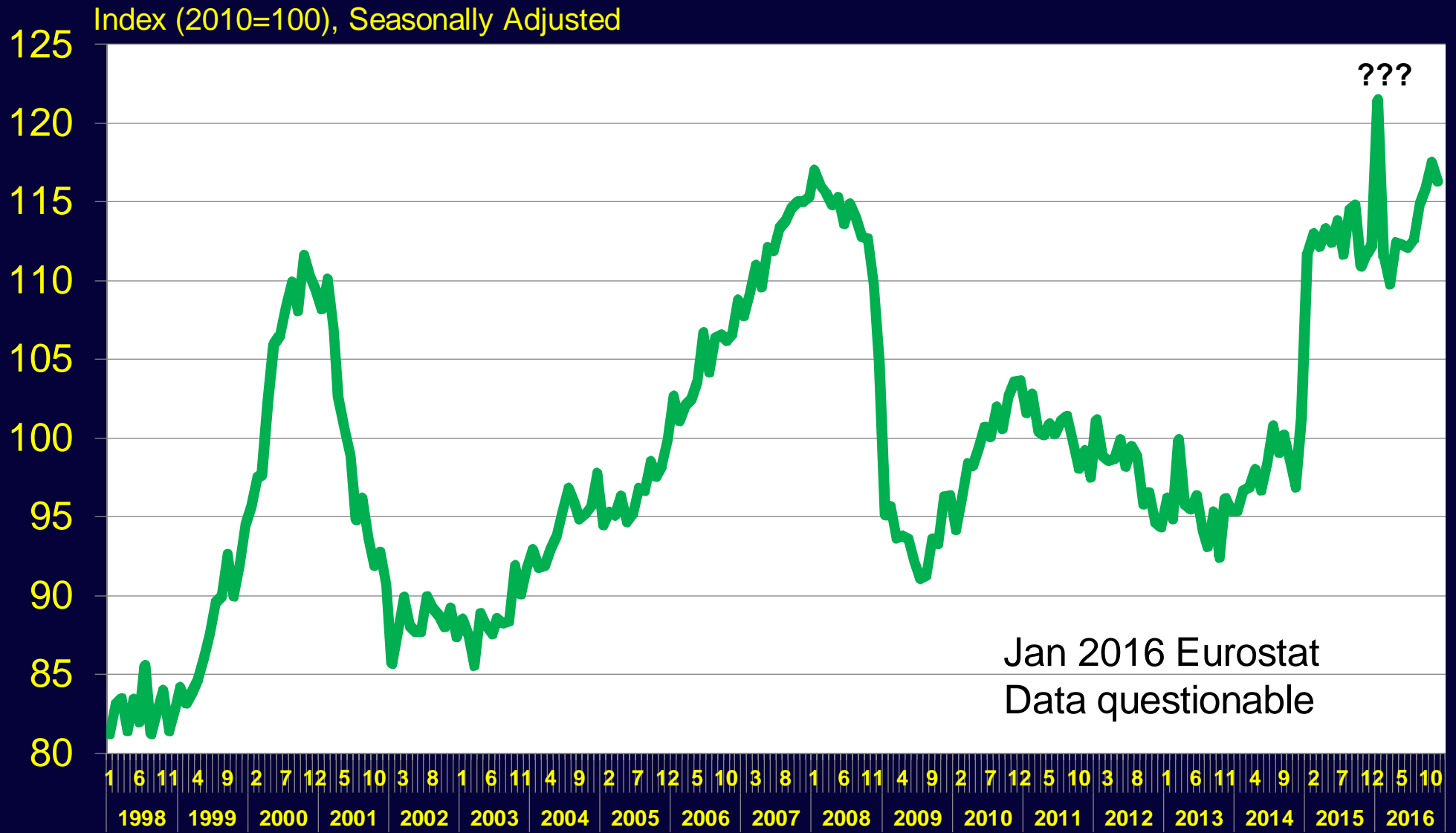
Europe (Eurostat)

Japan

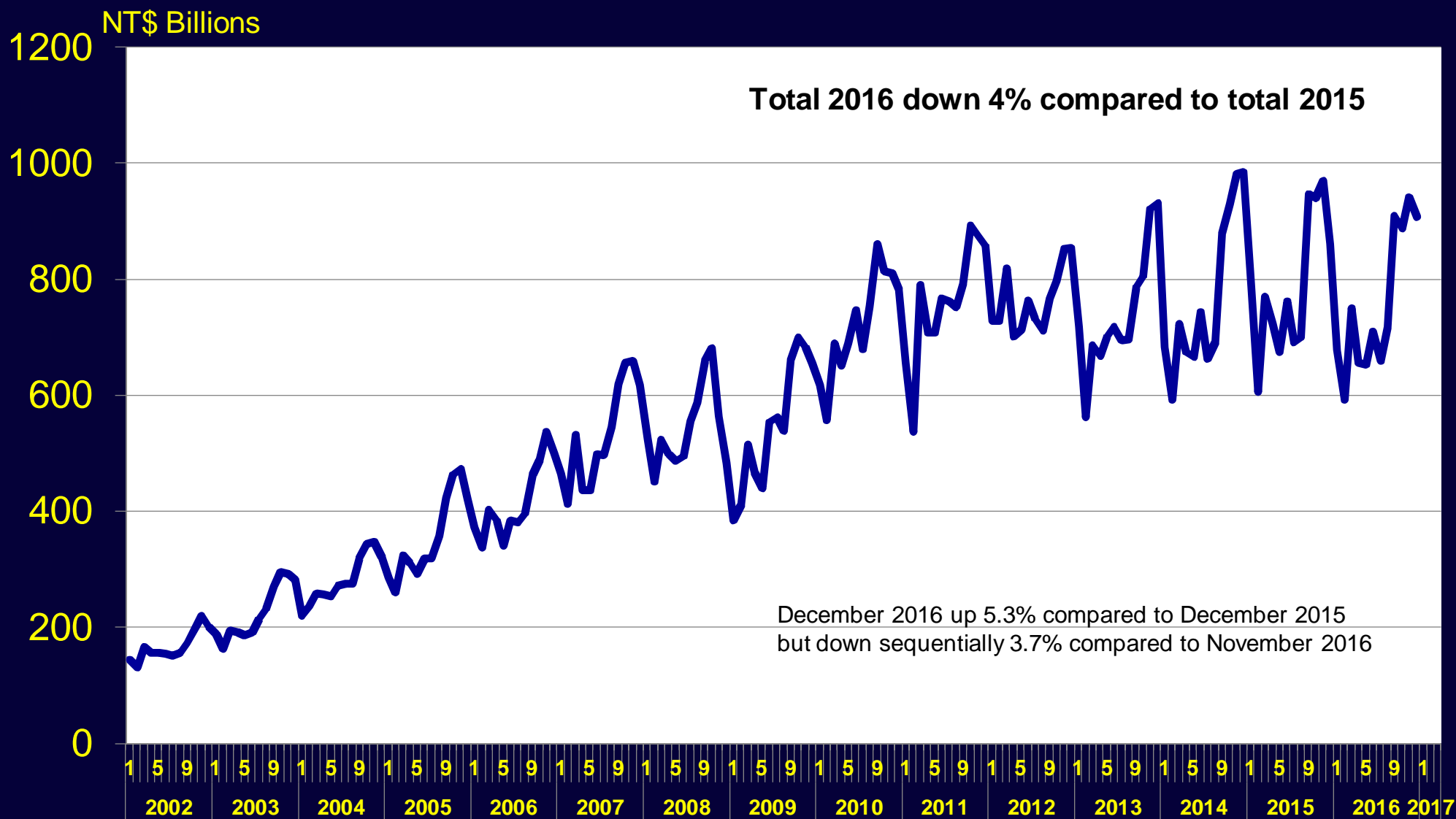
China/Taiwan

S Korea

European Computer, Electronic & Optical Products Production

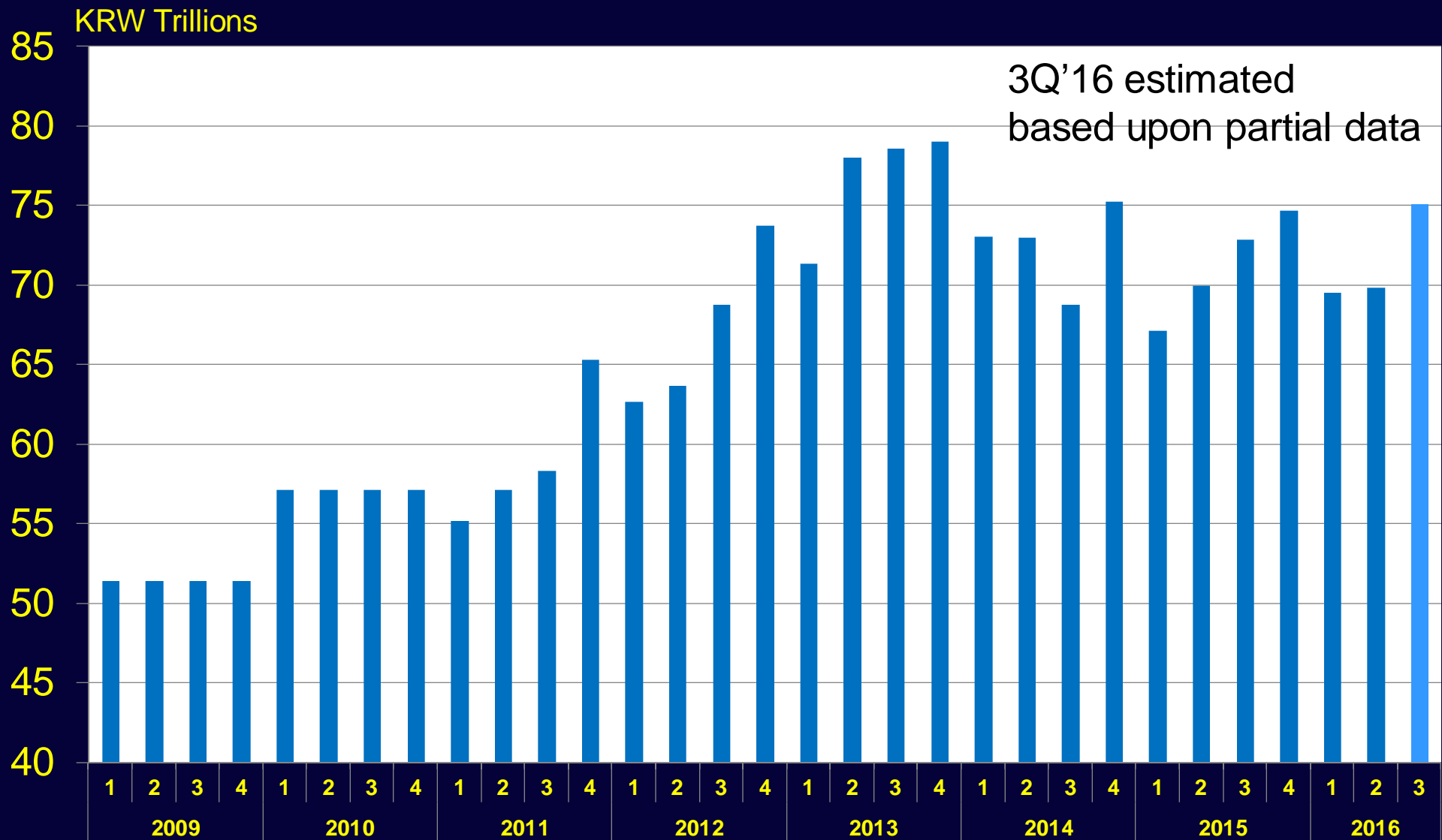


Taiwan/China Electronic Equipment Producers Composite of 101 Manufacturers Consolidated Revenue



Taiwan listed companies, often with significant manufacturing in China

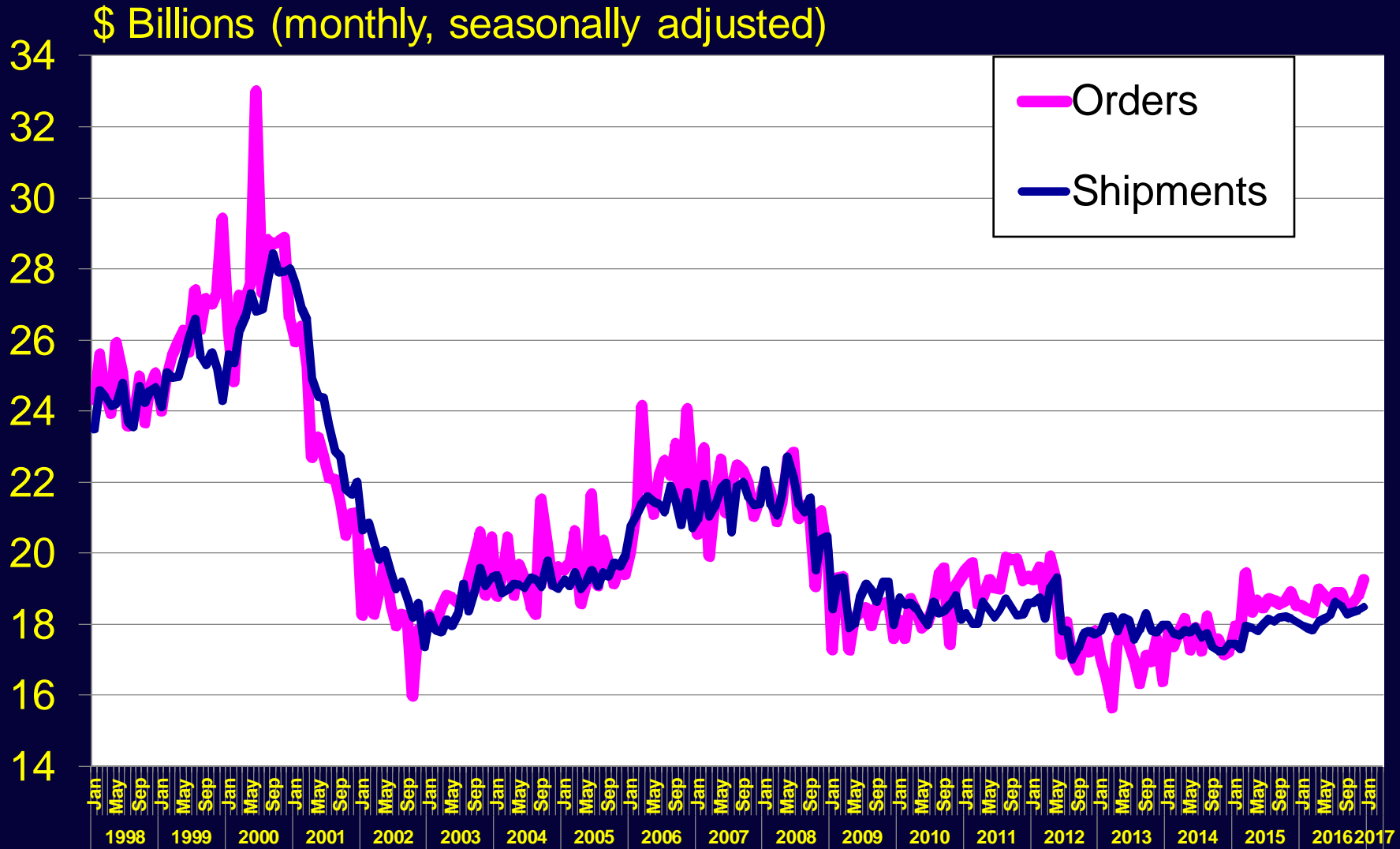
S Korea Electronic Equipment Producers Composite of 7 Manufacturers



Samsung Electronics, LG Electronics, Daewoo Electronic Components, Samsung SDI, Dongbu Hitek, SK Hynix, KEC Corp

U.S. Electronic Equipment Orders & Shipments

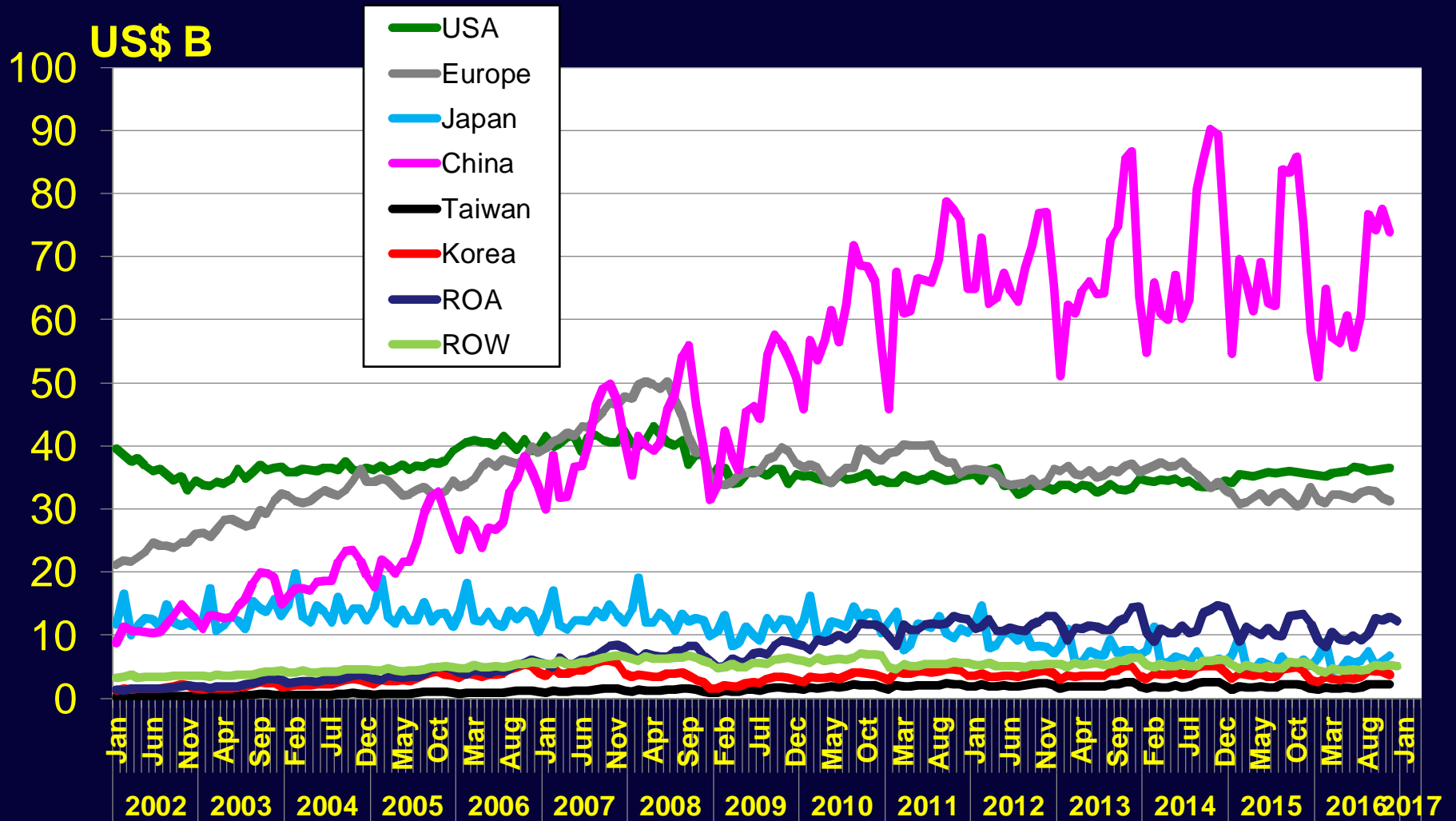
Computer, Communications, Measurement & Control and Military



World Electronic Equipment Monthly Shipments

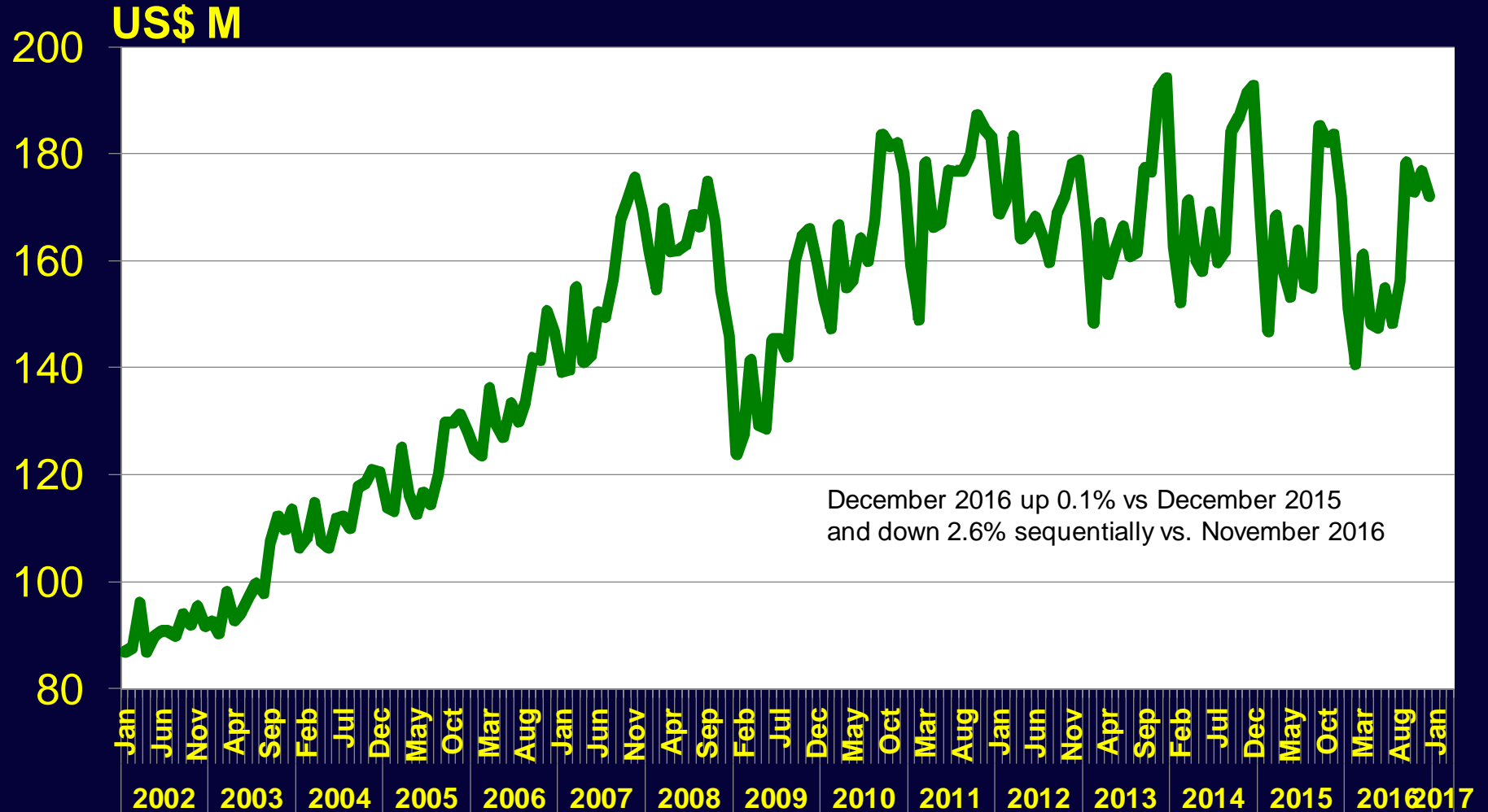
20170127

Converted @ Fluctuating Exchange Rates



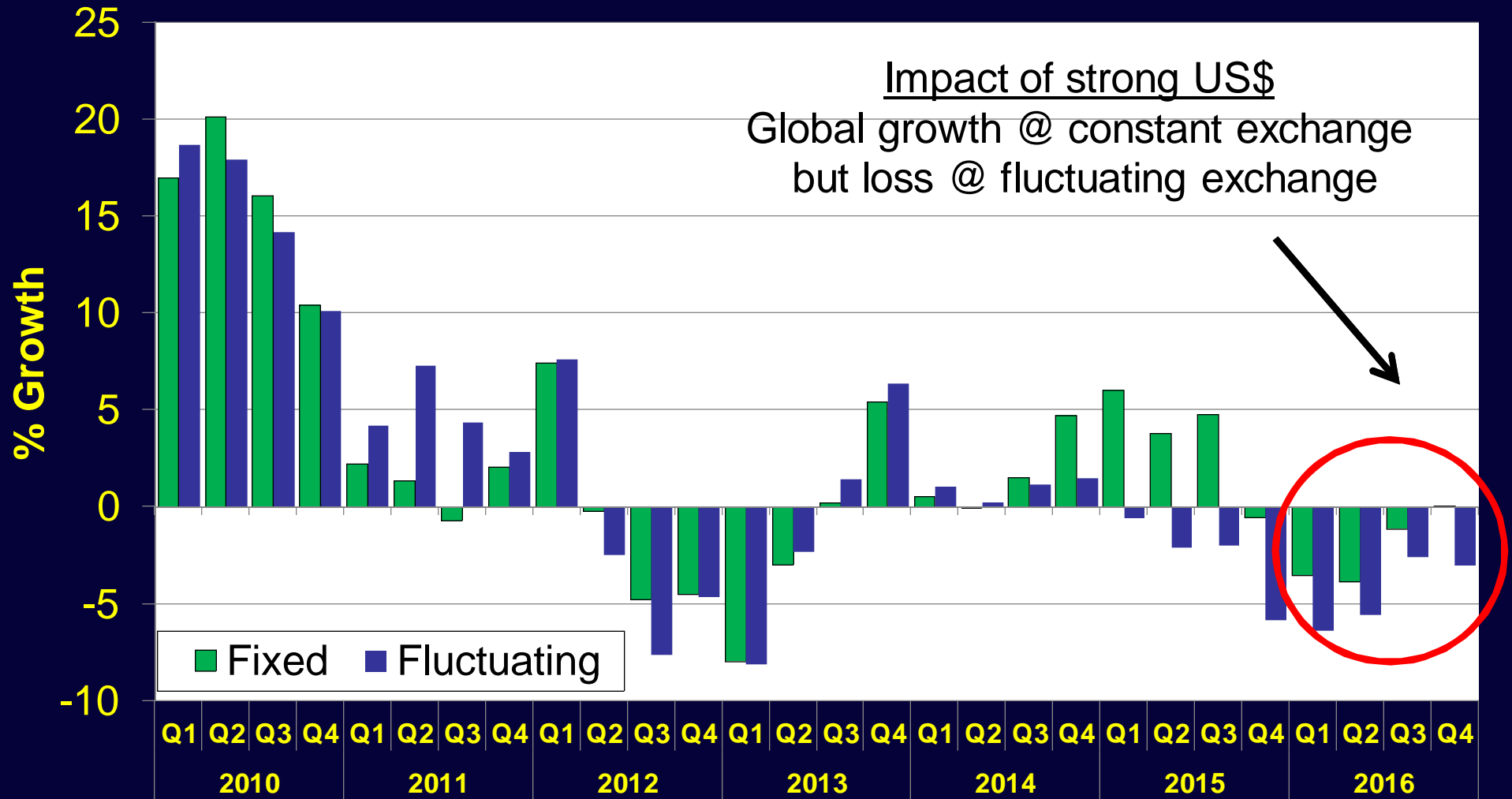
World Electronic Equipment Monthly Shipments

Converted @ Fluctuating Exchange Rates



Exchange Rate Impact on US\$ Denominated Consolidated World Electronic Equipment Sales

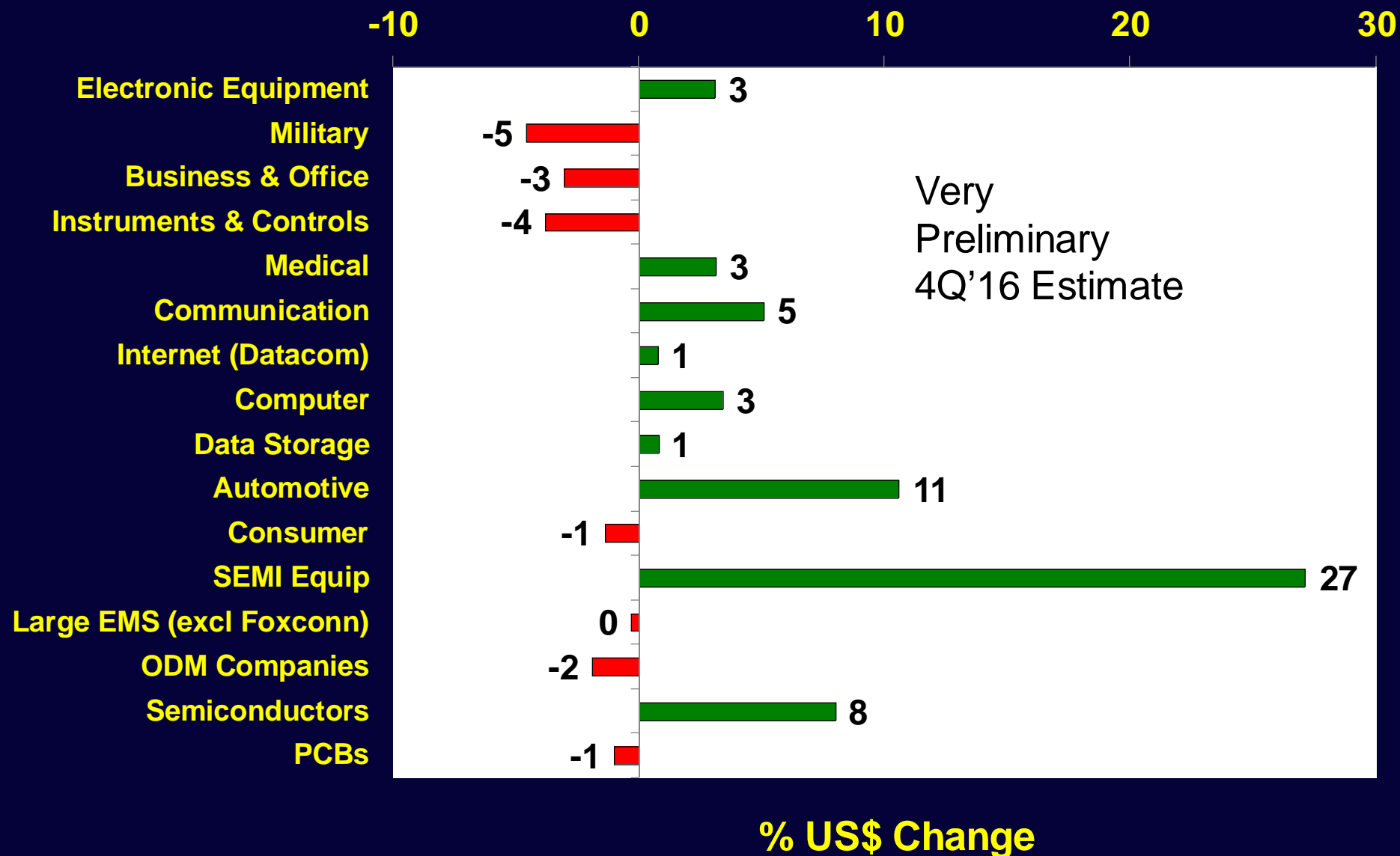
Quarterly Revenue Growth Converted to US\$ @ Fixed 2015 vs Fluctuating Exchange



Electronic Equipment Growth

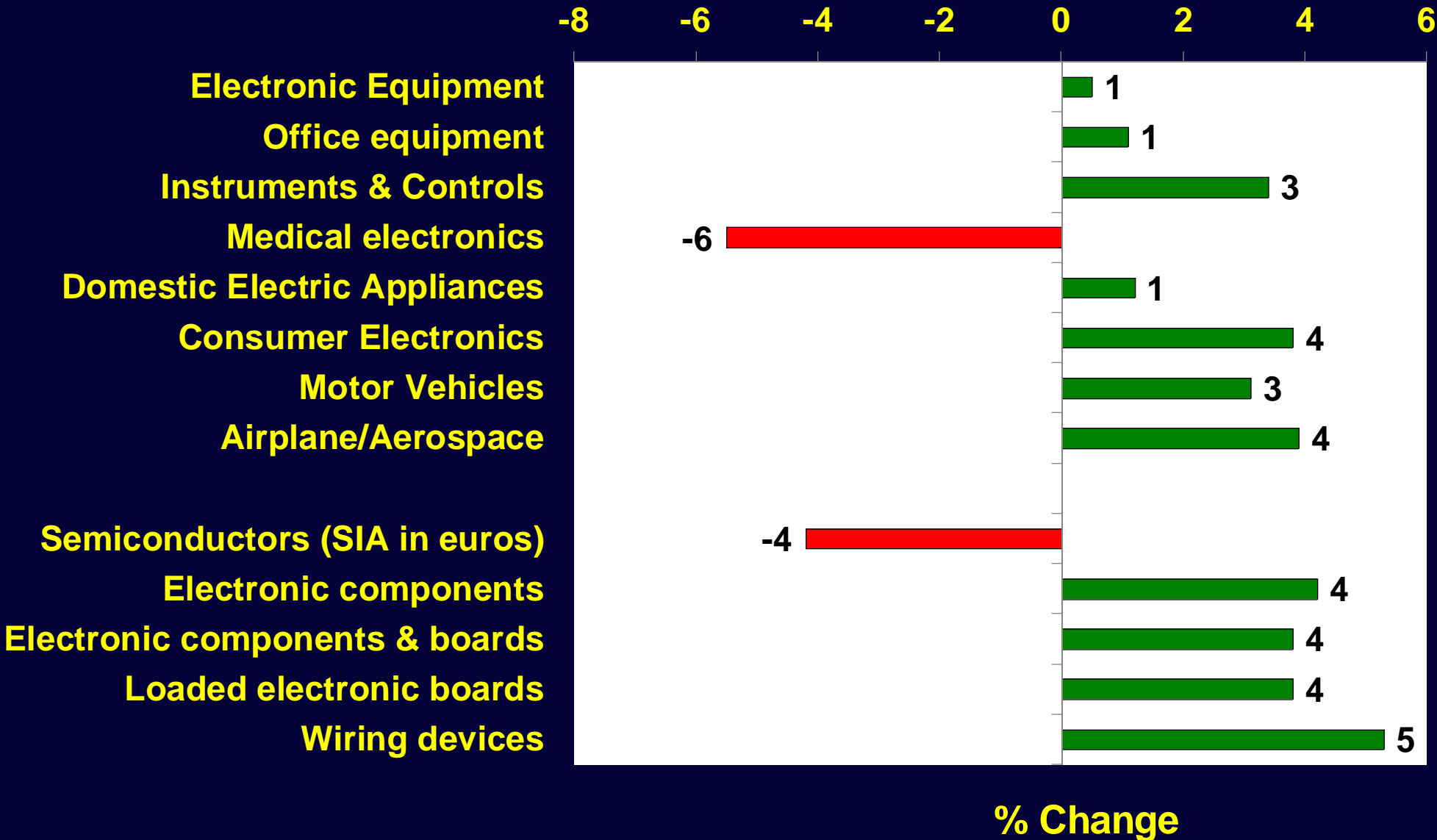
**Europe &
World**

Global Electronic Supply Chain Growth 4Q'16 vs. 4Q'15



US\$ equivalent at fluctuating exchange; based upon industry composites including acquisitions

European Electronic Supply Chain Growth 3Q'16 vs 3Q'15



Euro denominated growth rates; Eurostat, SIA & Custer Consulting Group

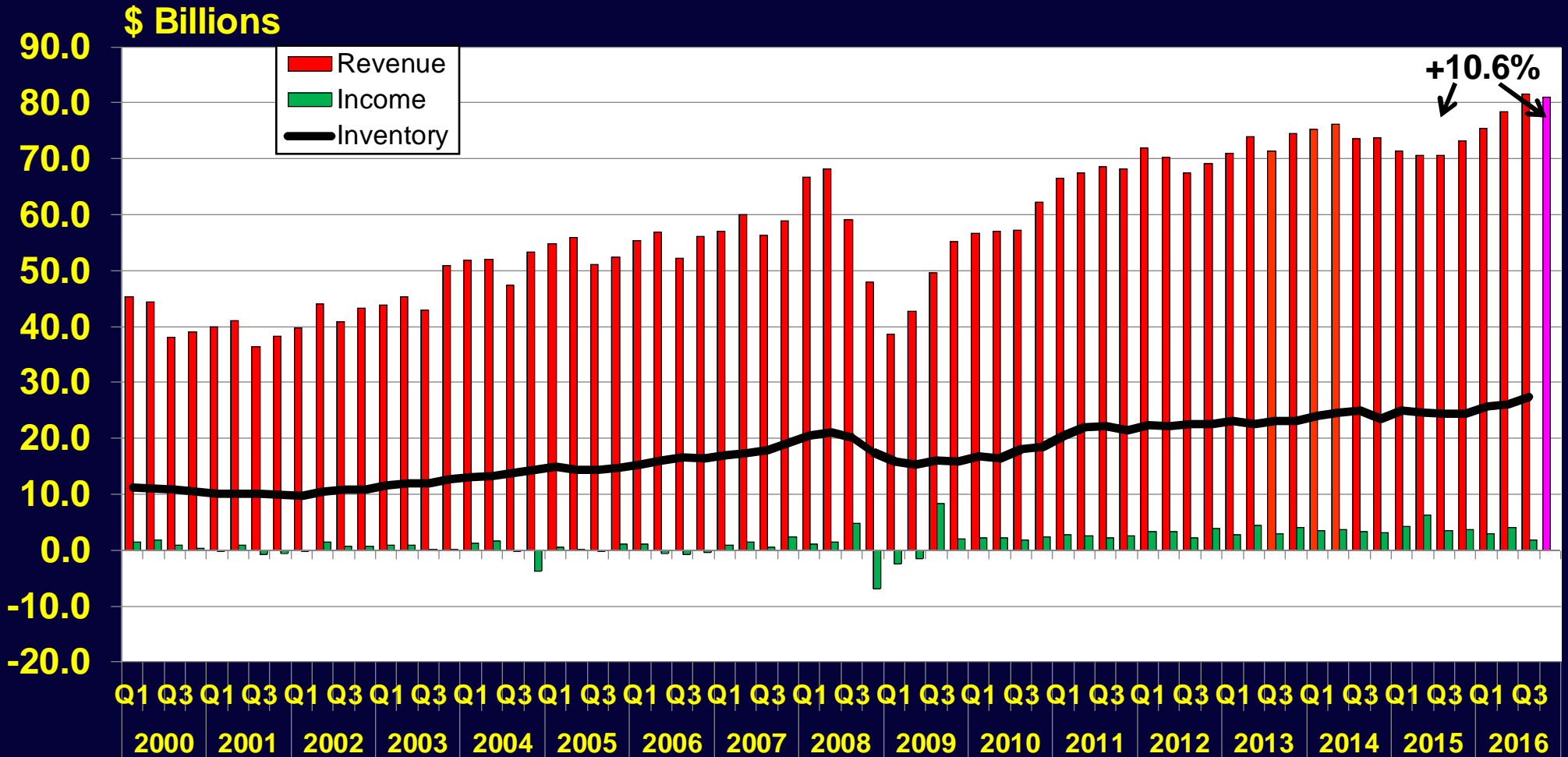
Markets of European Focus

Automotive Equipment Suppliers

Composite of 15 Public Companies

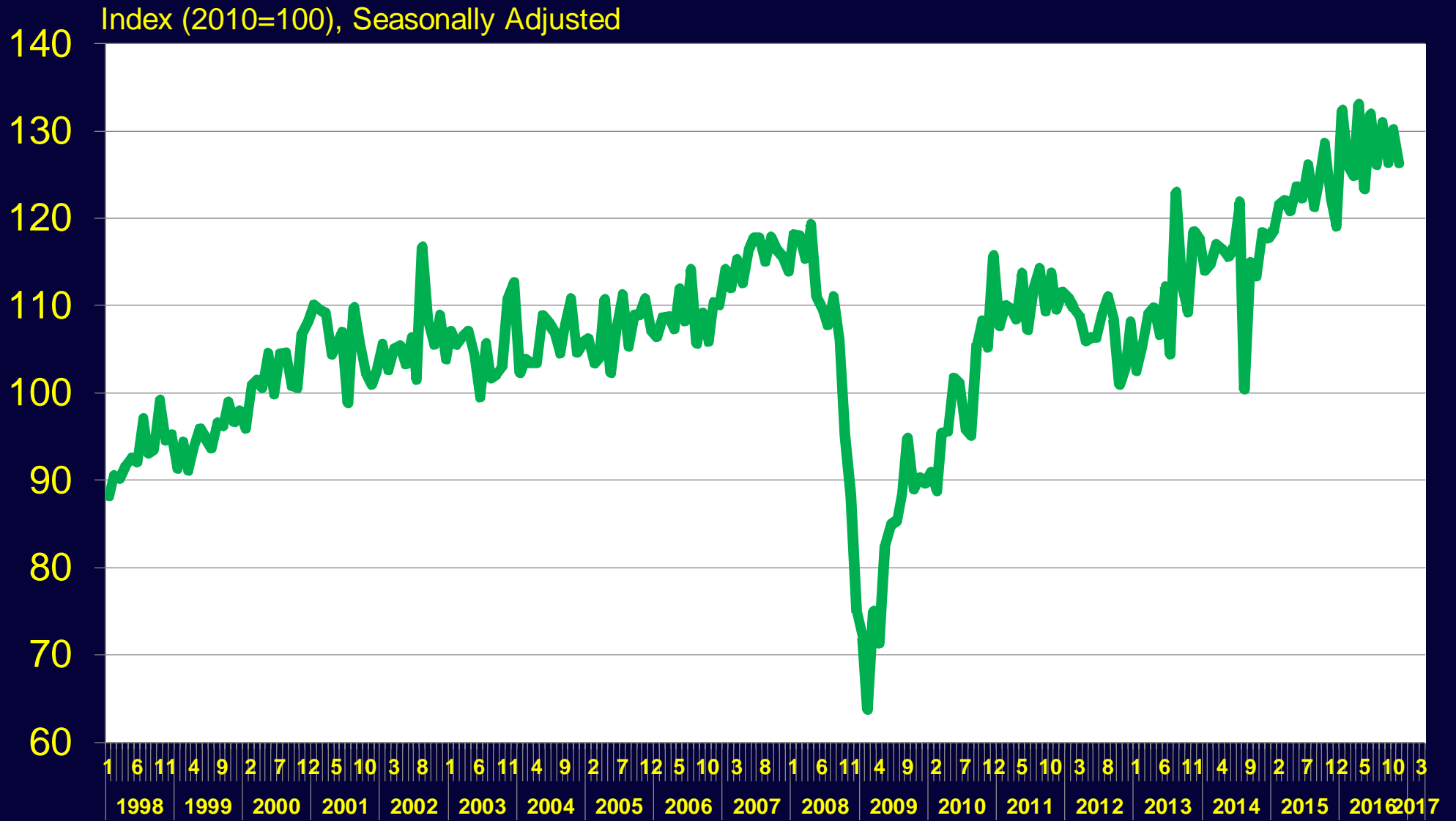
Revenue, Net Income & Inventory

20170204



Autoliv, Borg Warner, Continental AG, Delphi, Denso, Federal Mogul, Gentex, Hella, Johnson Controls, Lear, Magna, TRW Automotive, Valeo, Visteon, ZF Friedrichshafen

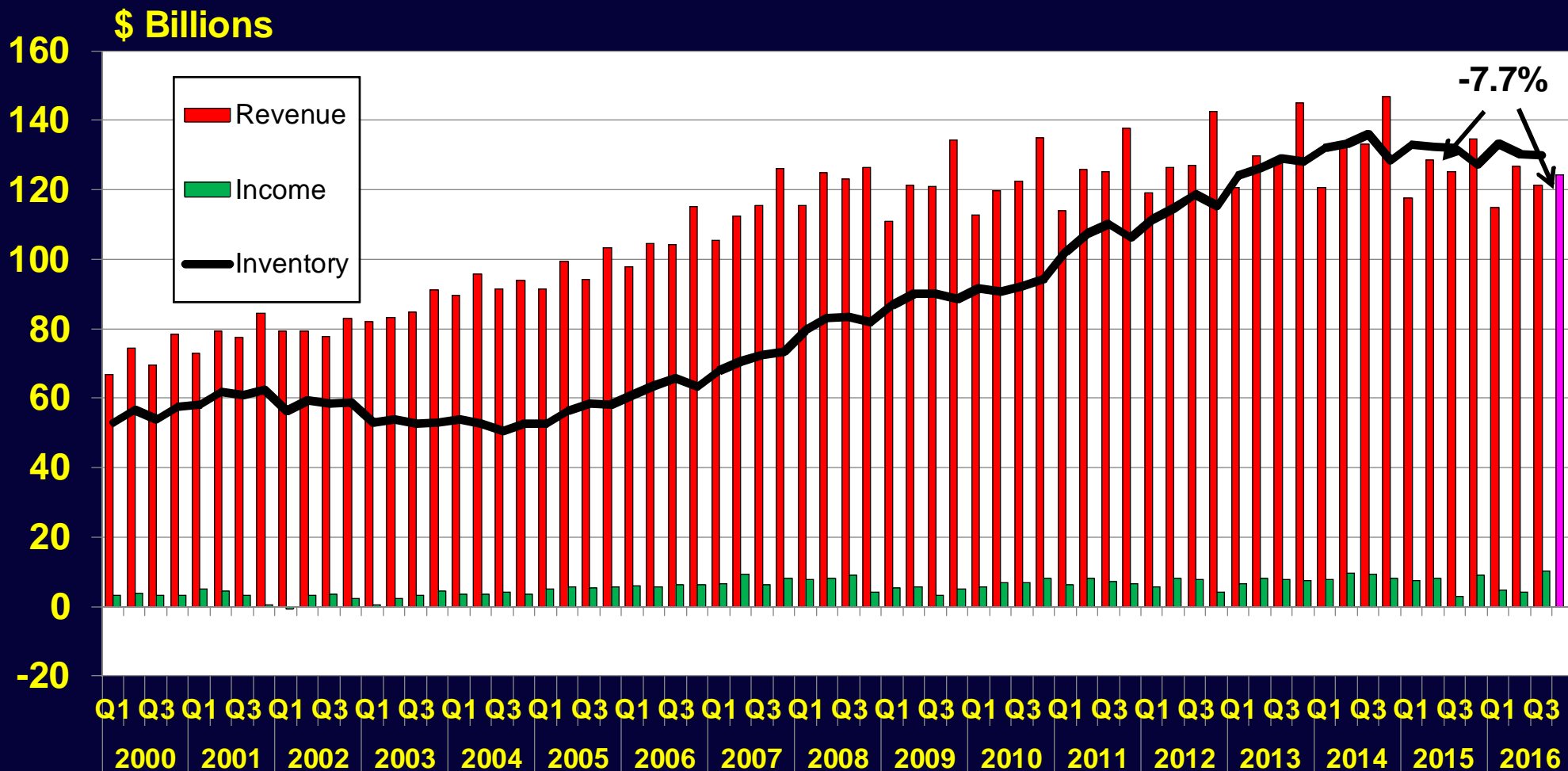
European Motor Vehicle Production



Military & Aerospace

Composite of 22 Public Companies

Revenue, Net Income & Inventory



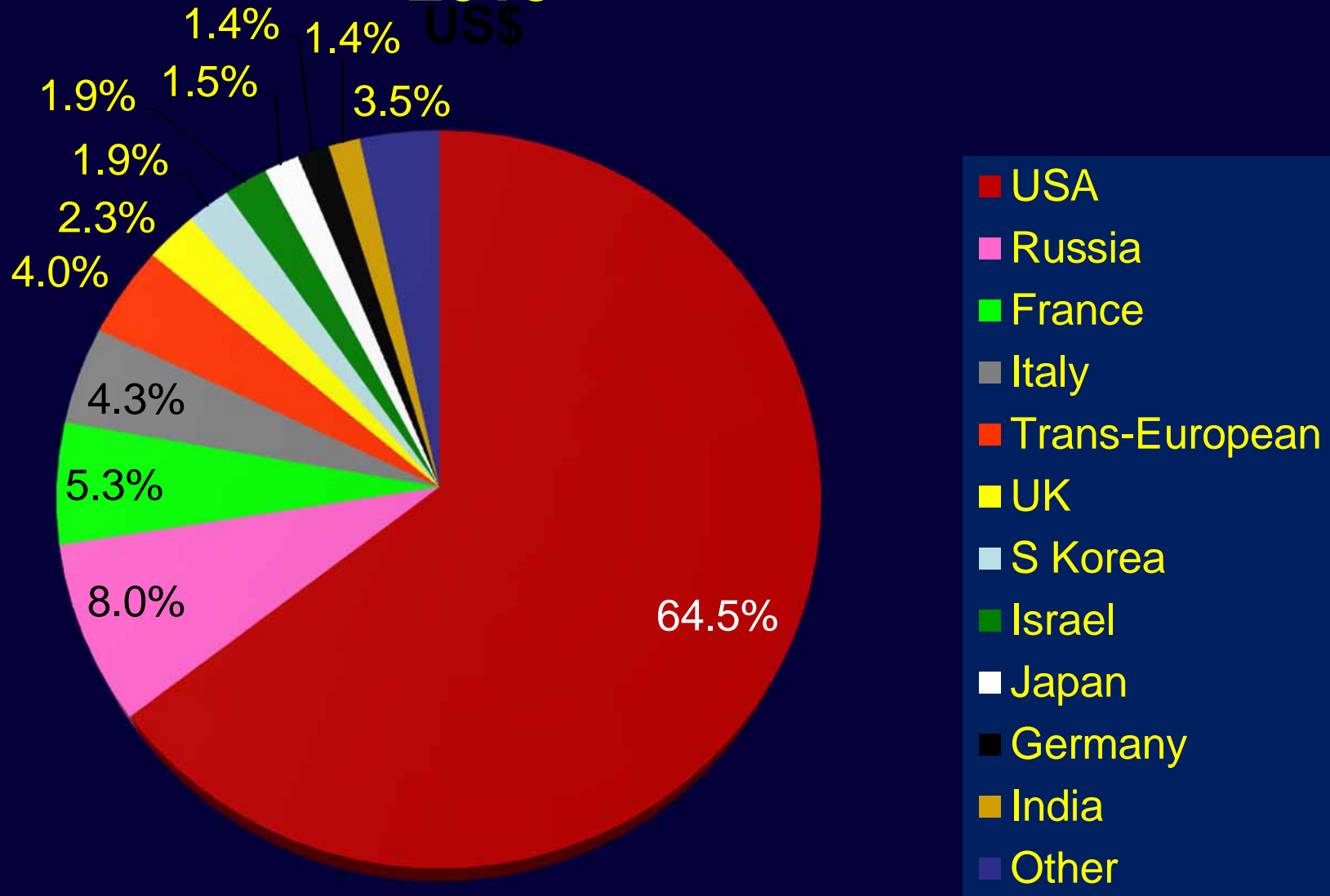
Boeing, Bombardier, EADS (Airbus), Finmeccanica, General Dynamics, Halliburton, Harris, Honeywell (military portion), L-3 Communications, Lockheed, Moog, Northrop Grumman, Raytheon, Rockwell Collins, Textron, Thales, United Technology

SIPRI Top 100 Arms & Military Services Sales

2015

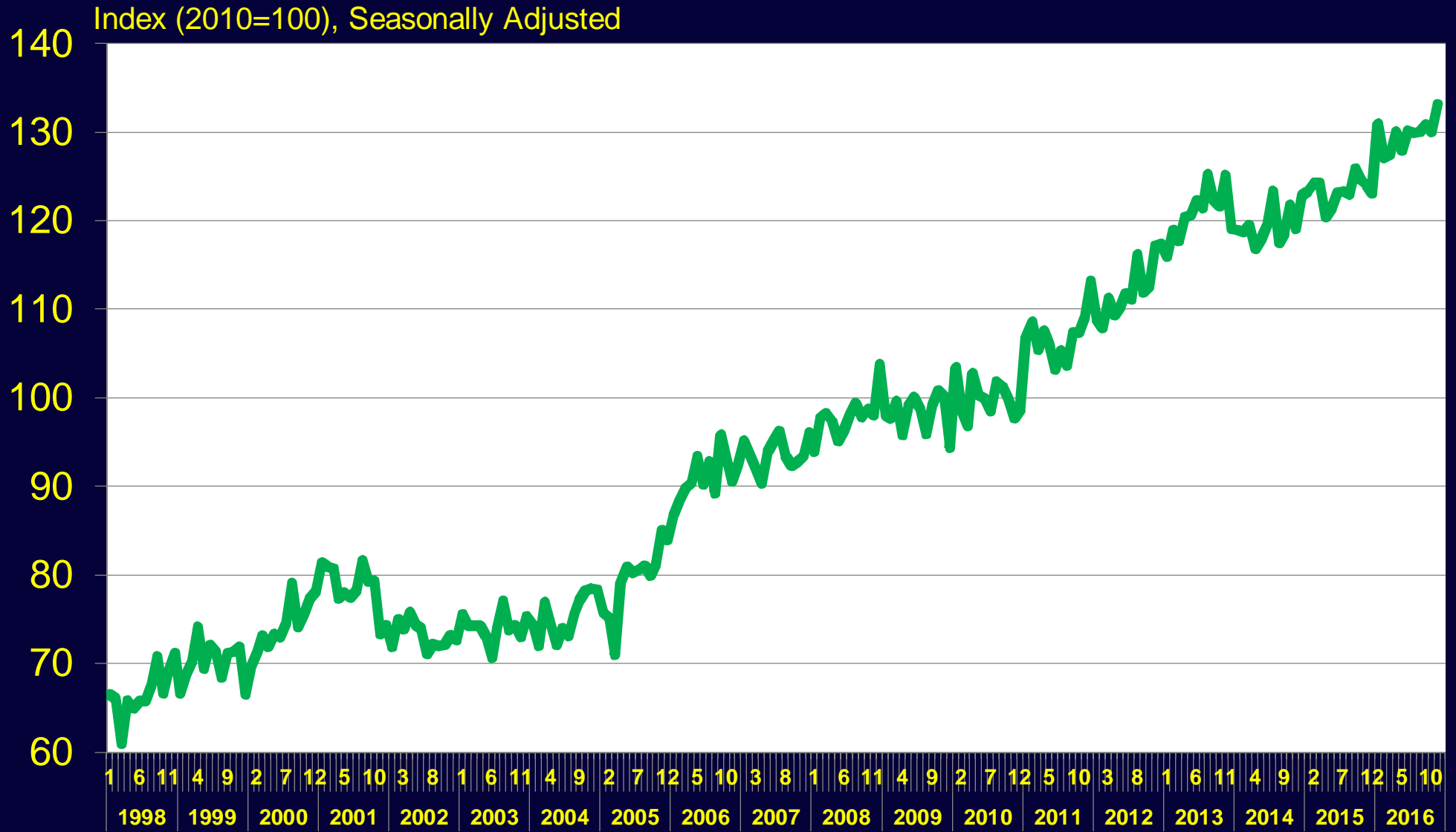
US\$

20161027



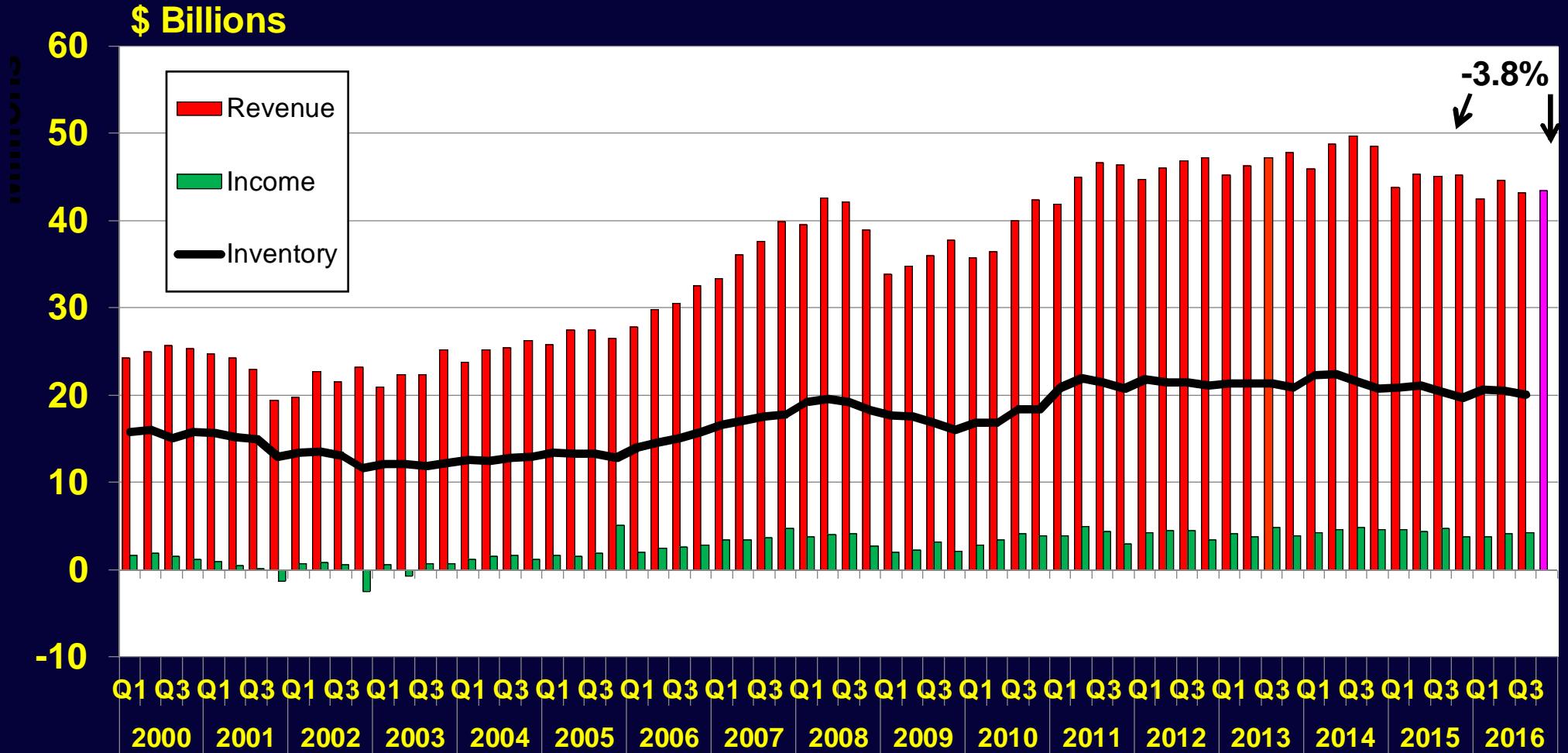
2015 Total: US\$ 401 Billion (excluding China)

European Production - Aircraft, Spacecraft & Related Equipment



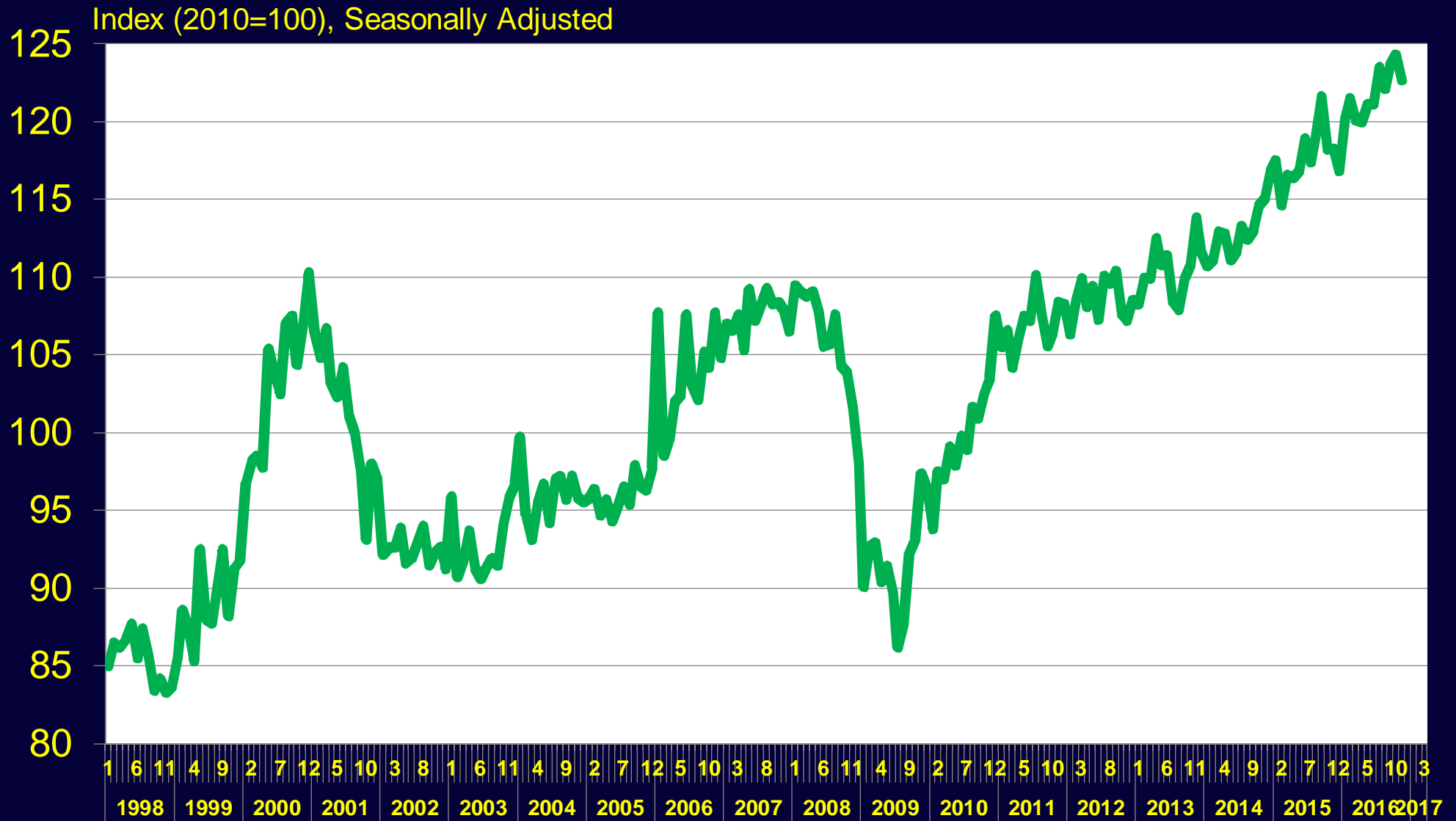
Instruments & Control Equipment Composite of 16 Public Companies

Revenue, Net Income & Inventory



ABB, Agilent, Ametek, Emerson, Itron, Keysight, National Instruments, PerkinElmer, Rockwell Automation, Rotork, Teledyne, ThermoFisher, Woodward Governor

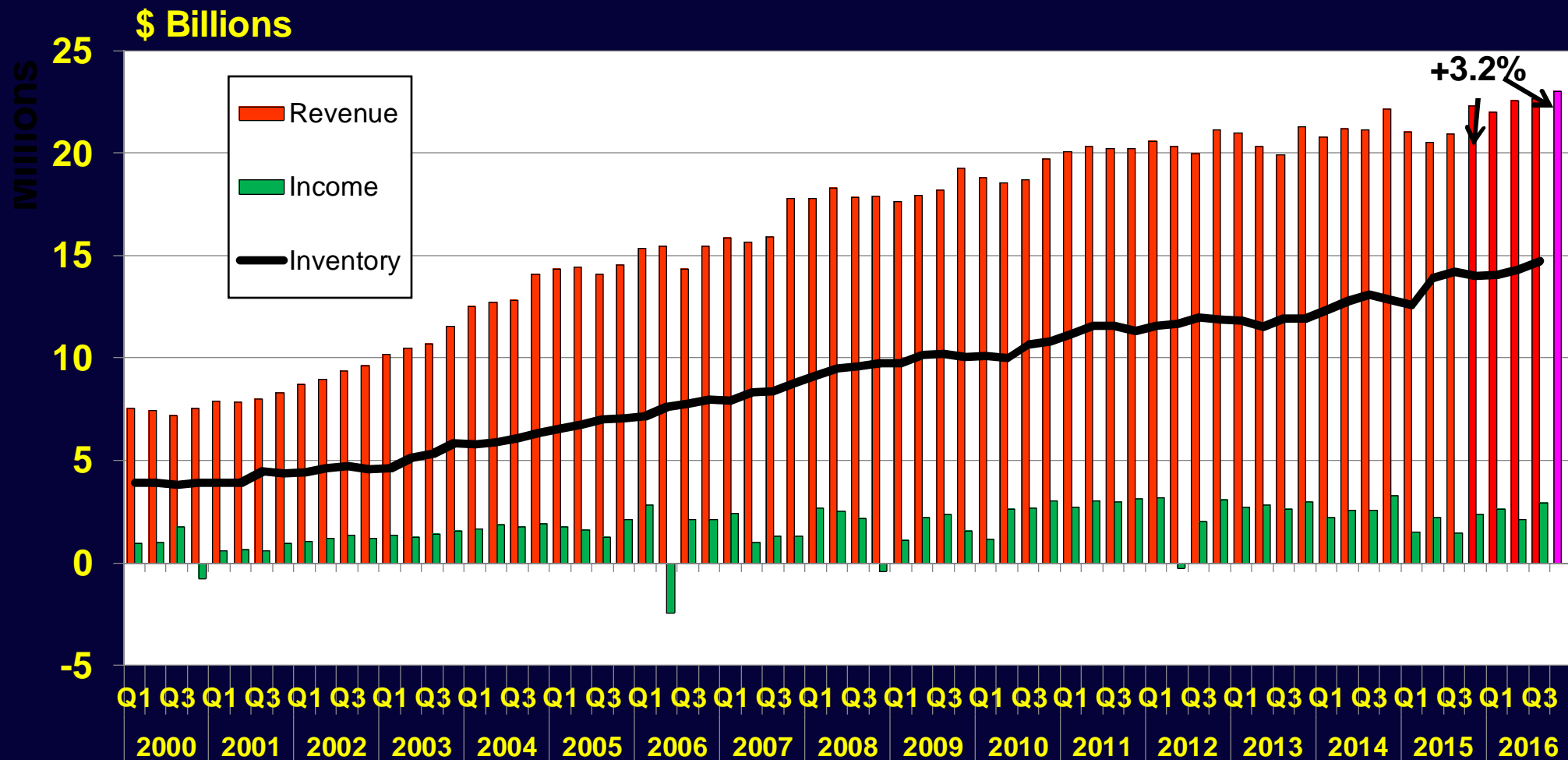
European Production - Instruments & Appliances for Measuring, Testing & Navigation



Medical Equipment

Composite of 21 Public Companies

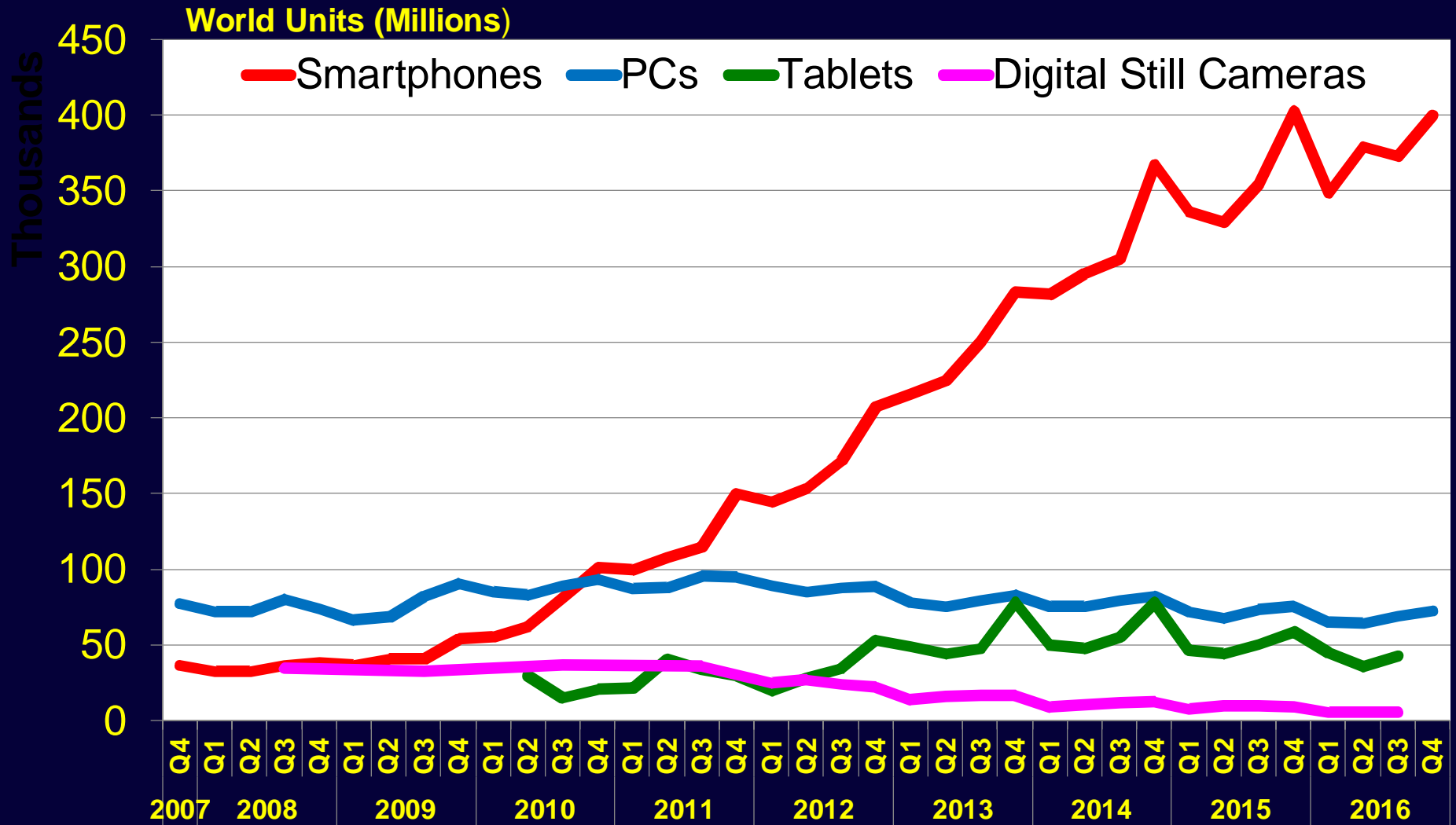
Revenue, Net Income & Inventory



Analogic, Bio-Rad Laboratories, Boston Scientific, Bruker, CareFusion, Covidien, Draeger, Guidant, Hill-Rom, Intuitive Surgical, Invacare, Medtronic, ResMed, St Jude Medical, Smith & Nephew, STERIS, Stryker, Varian Medical, Waters, Zimmer

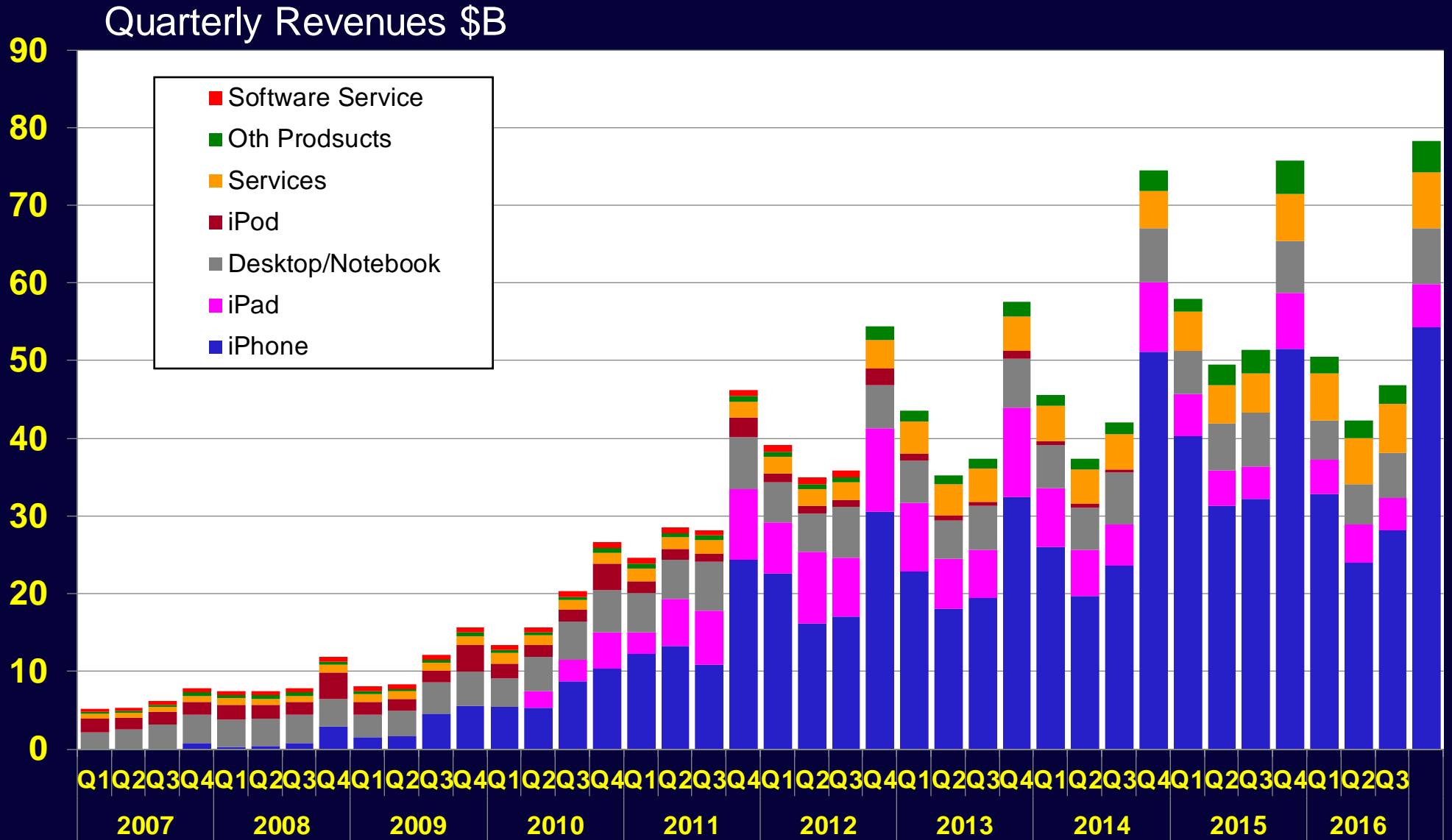
**Volume
Consumer-driven
Products**

Smartphones Cannibalize PCs, Tablets & Digital Cameras

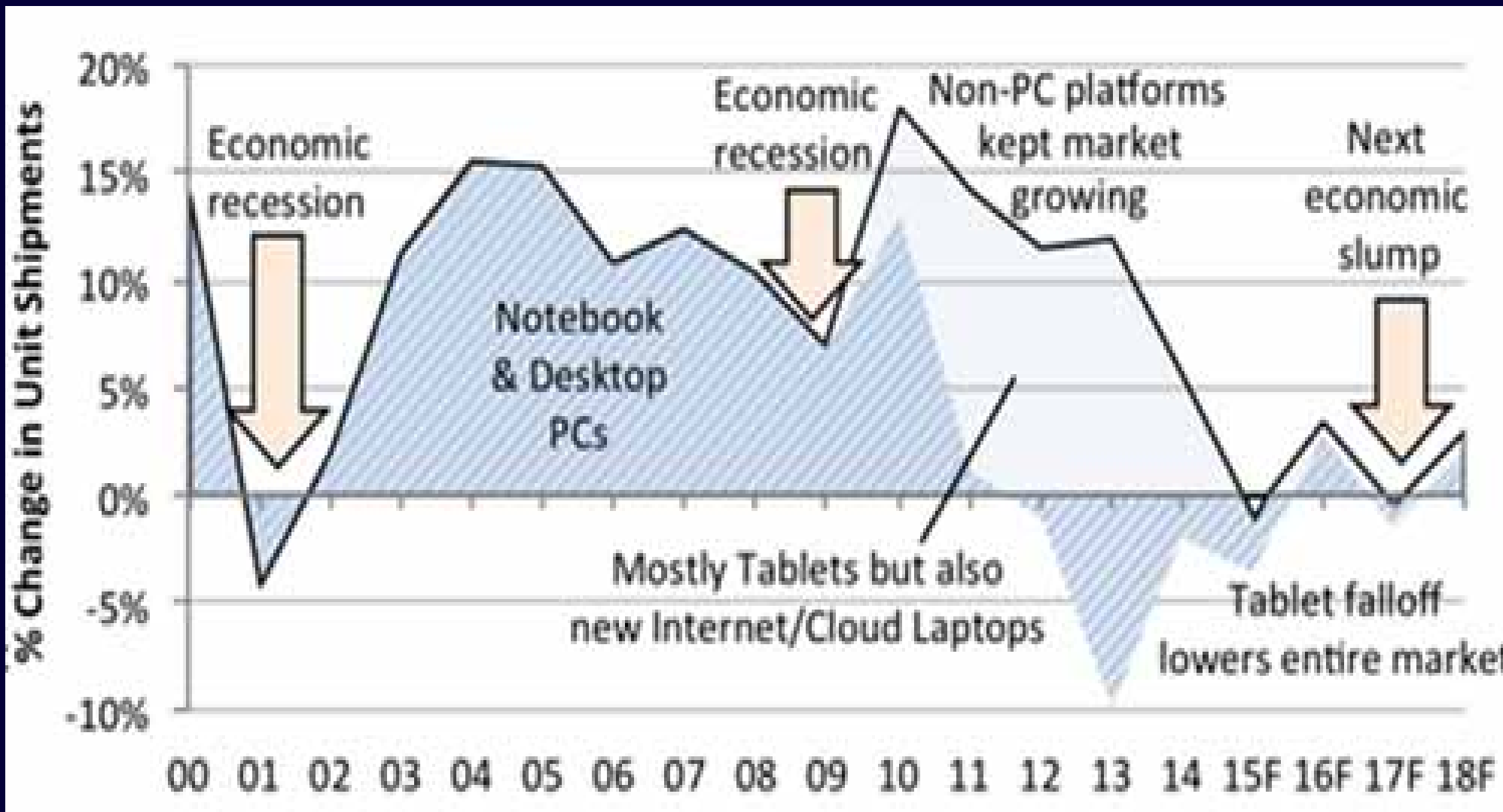


Apple Product Mix

20170131

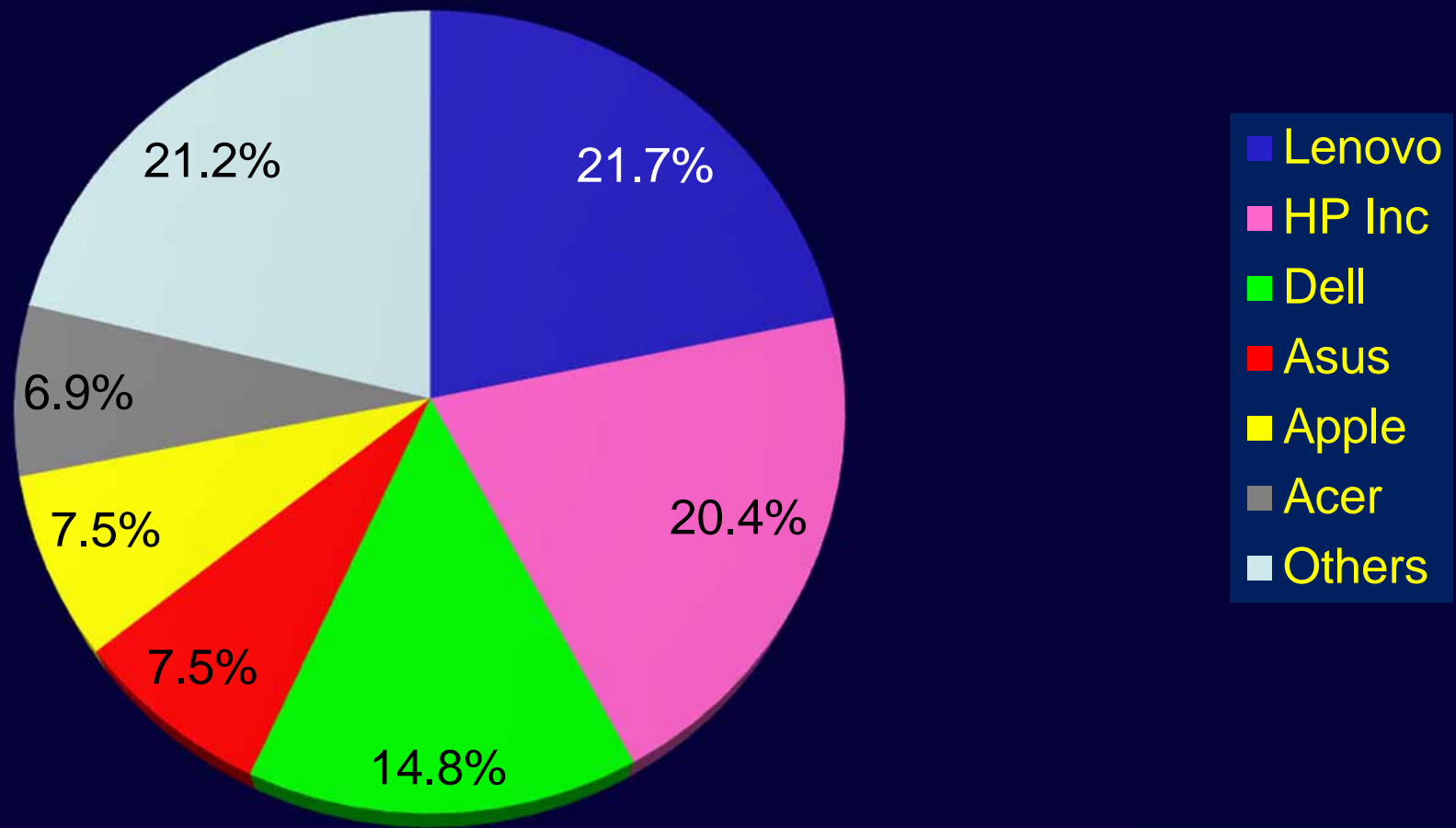


Total Personal Computer Unit Growth



World Personal Computer Market 4Q'16

20170113



TOTAL: 72.6 Million Units

Includes desk-based PCs, mobile PCs, mini-notebooks but not Media Tablets

Future High Volume Markets

Future Volume Markets

Autonomous cars

Internet of Things

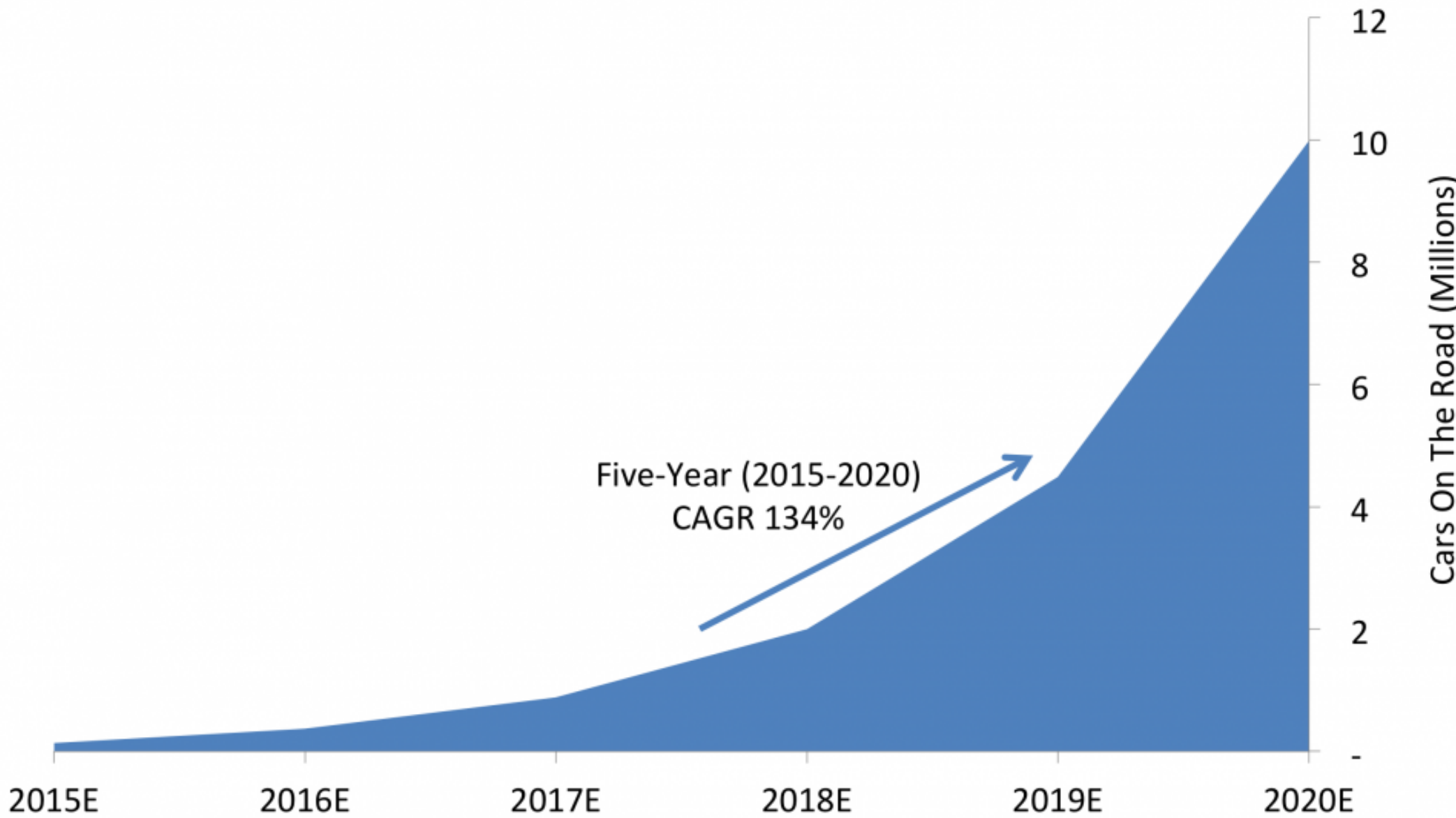
5G Handsets & Infrastructure

Drones

Robots

Wearables

Estimated Global Installed Base Of Cars With Self-Driving Features *All Levels*

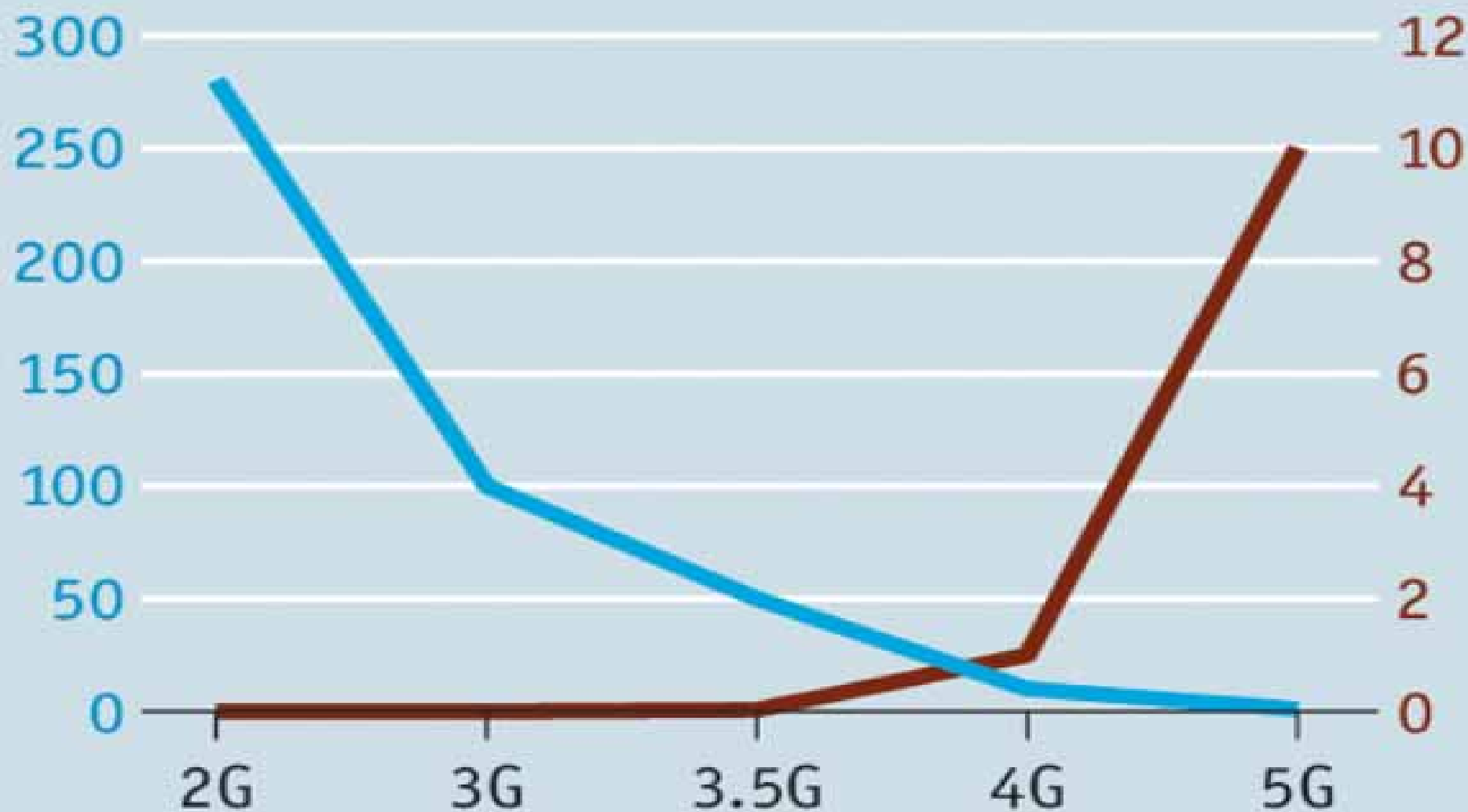


Everybody's talking

Mobile-phone generations

*Theoretical:
latency, ms*

speed, Gbps



Source: IHS

20160221

Wearable Devices 2015-2017

Millions of Devices

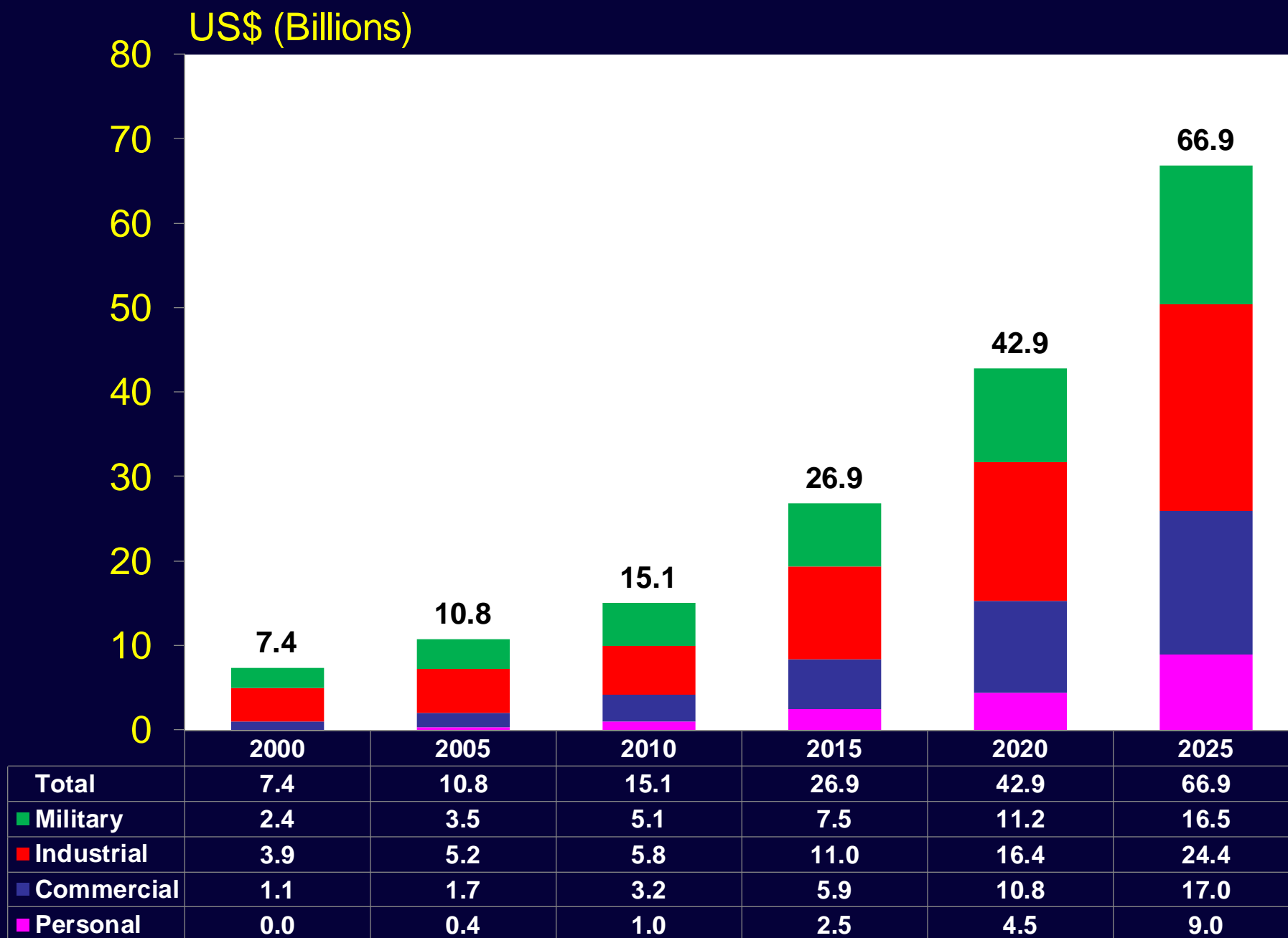
<u>Device</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Smartwatch	30.3	50.4	66.7
Head-mounted Display	0.1	1.4	6.3
Body-worn Camera	0.1	0.2	1.1
Bluetooth Headset	116.3	128.5	139.2
Wristband	30.2	35.0	44.1
Smart Garment	0.1	1.0	5.3
Chest Strap	12.9	13.0	8.0
Sports Watch	21.0	24.0	26.9
Other Fitness Monitor	21.1	21.1	25.1
Total	232.0	274.6	322.7

**Most will take a few
years
to develop**

A Key Exception



World Spending on Robots



Semiconductors

Monthly Semiconductor Shipments

\$ Billions (3-month avg in US\$)

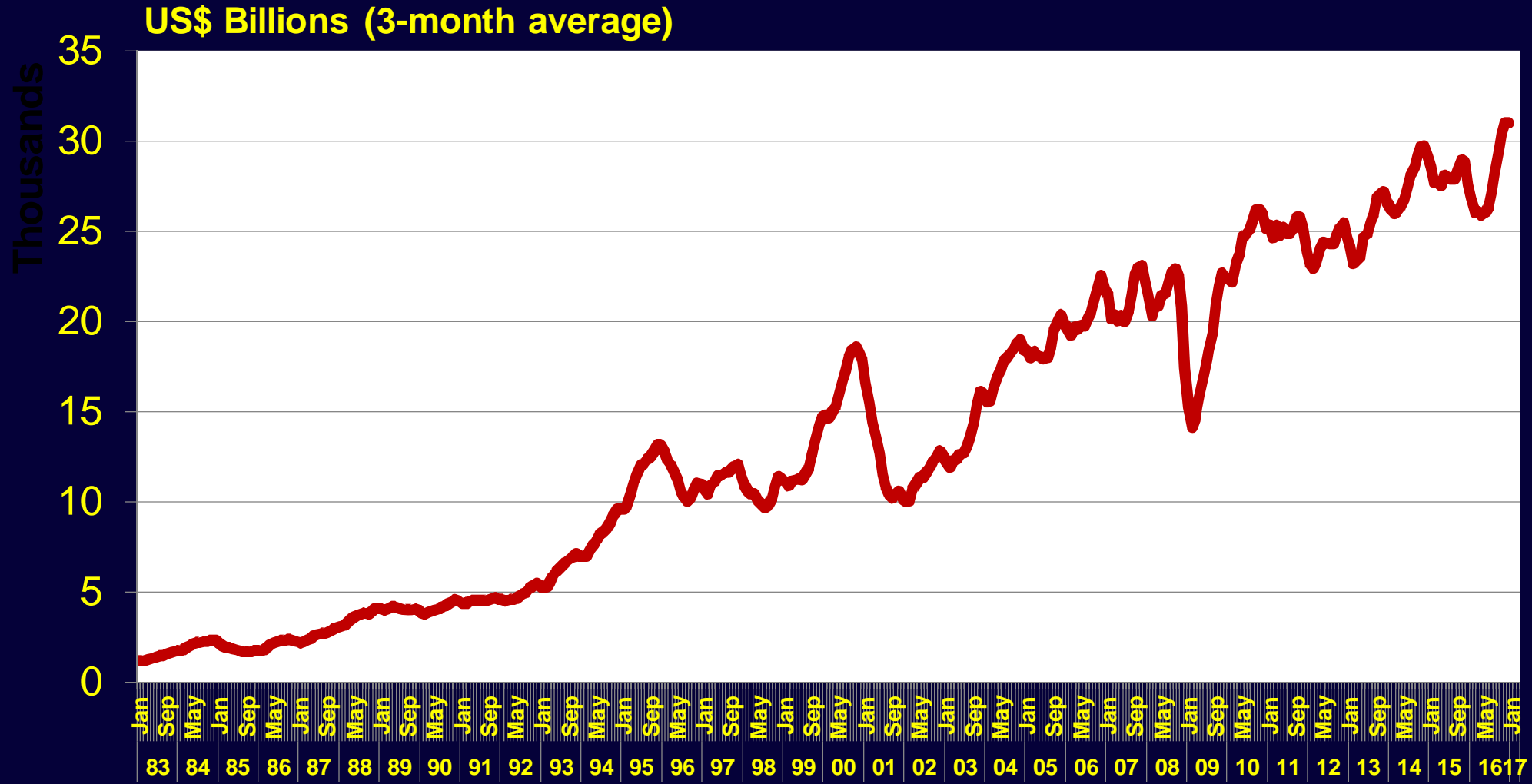
20170202

	<u>12/15</u>	<u>12/16</u>	<u>% CH</u>
Americas	5.75	6.33	+ 10.1%
Europe	2.77	2.80	+ 1.3%
Japan	2.57	2.84	+ 10.5%
China	8.45	10.17	+ 20.4%
Asia Pacific / All Other	8.08	8.86	+ 9.7%
Total	27.62	31.01	+ 12.3%

World Semiconductor Shipments

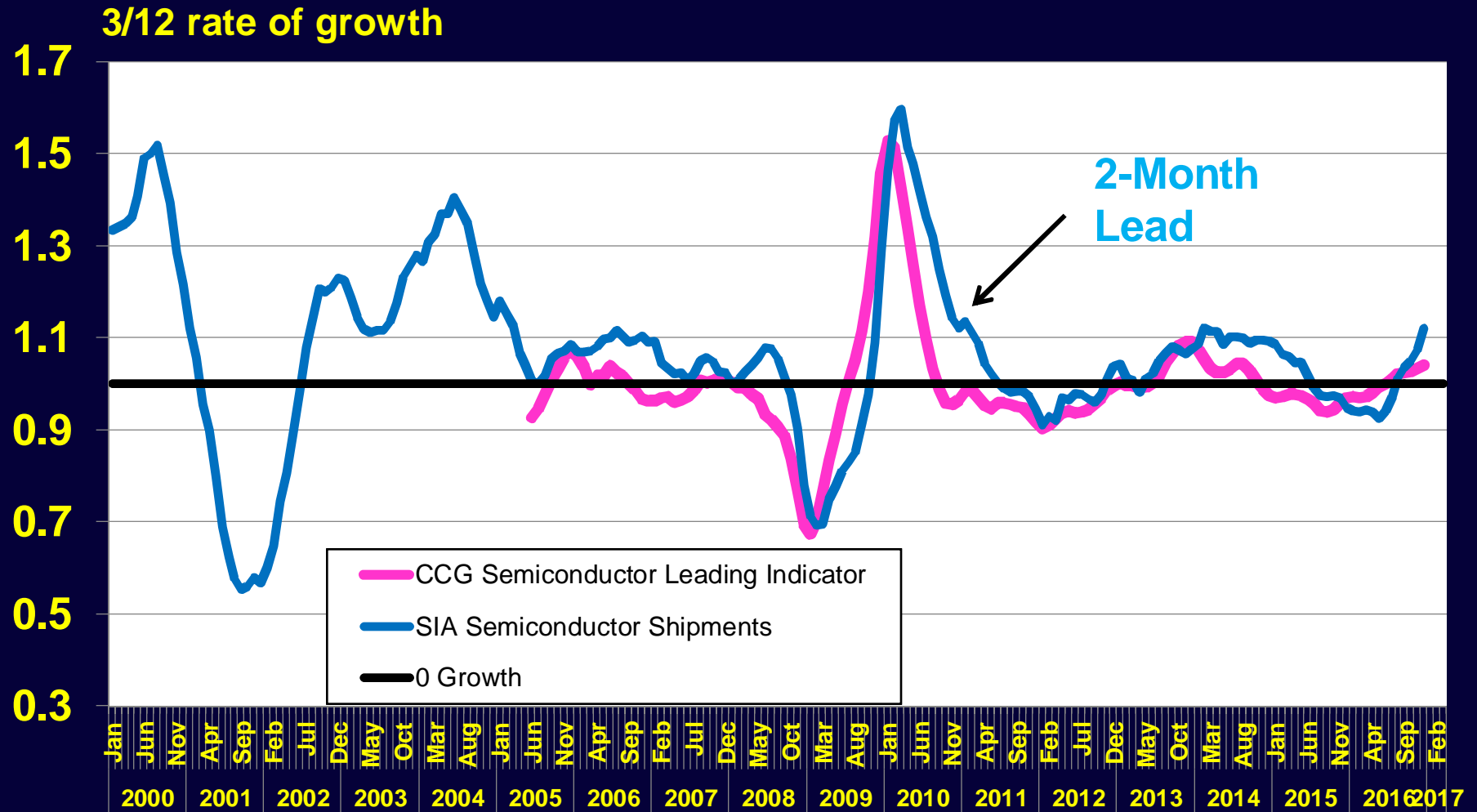
20170202

Monthly US\$

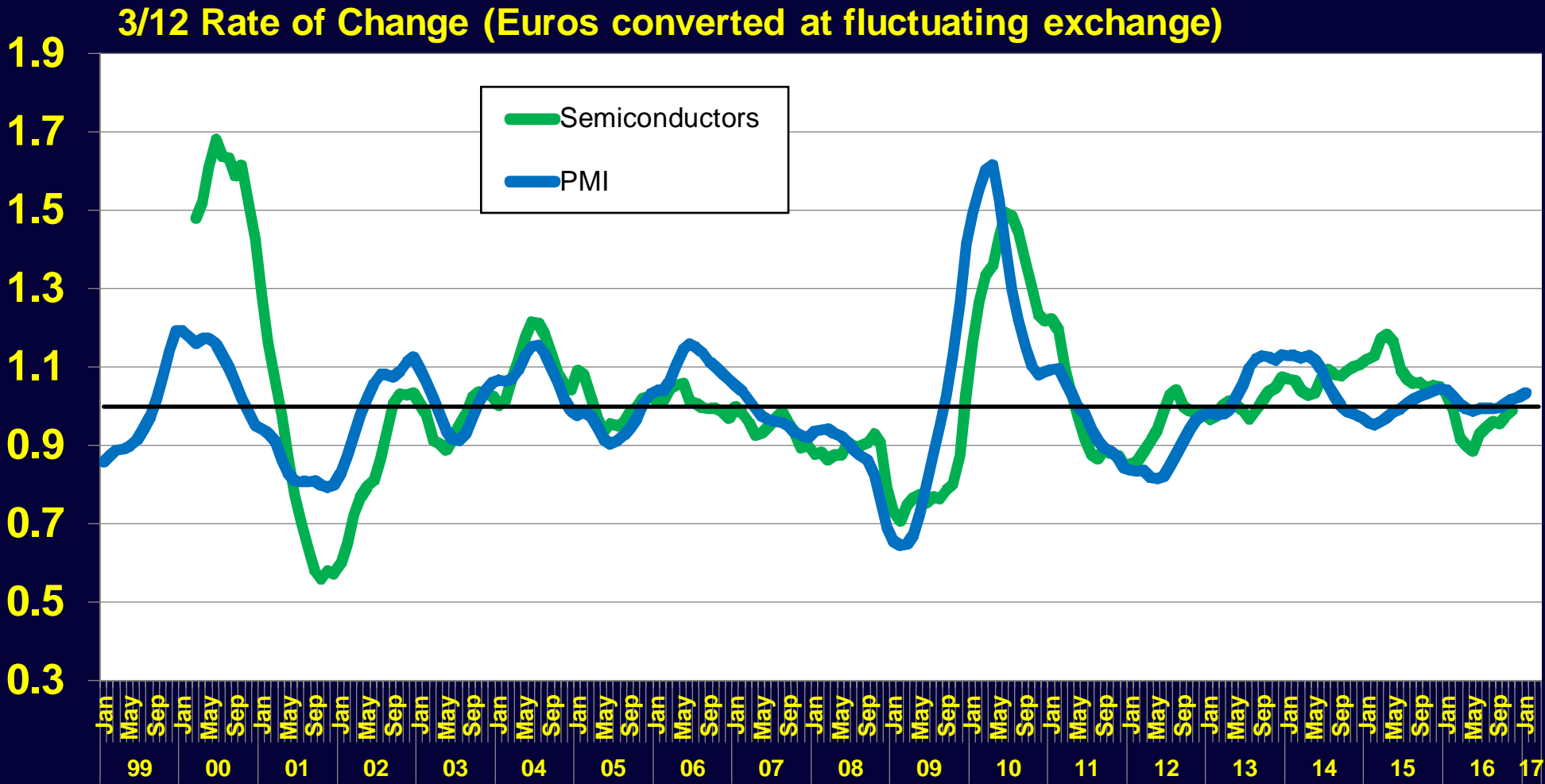


CCG Semiconductor Leading Indicator vs. Global Semiconductor Shipments

20170202



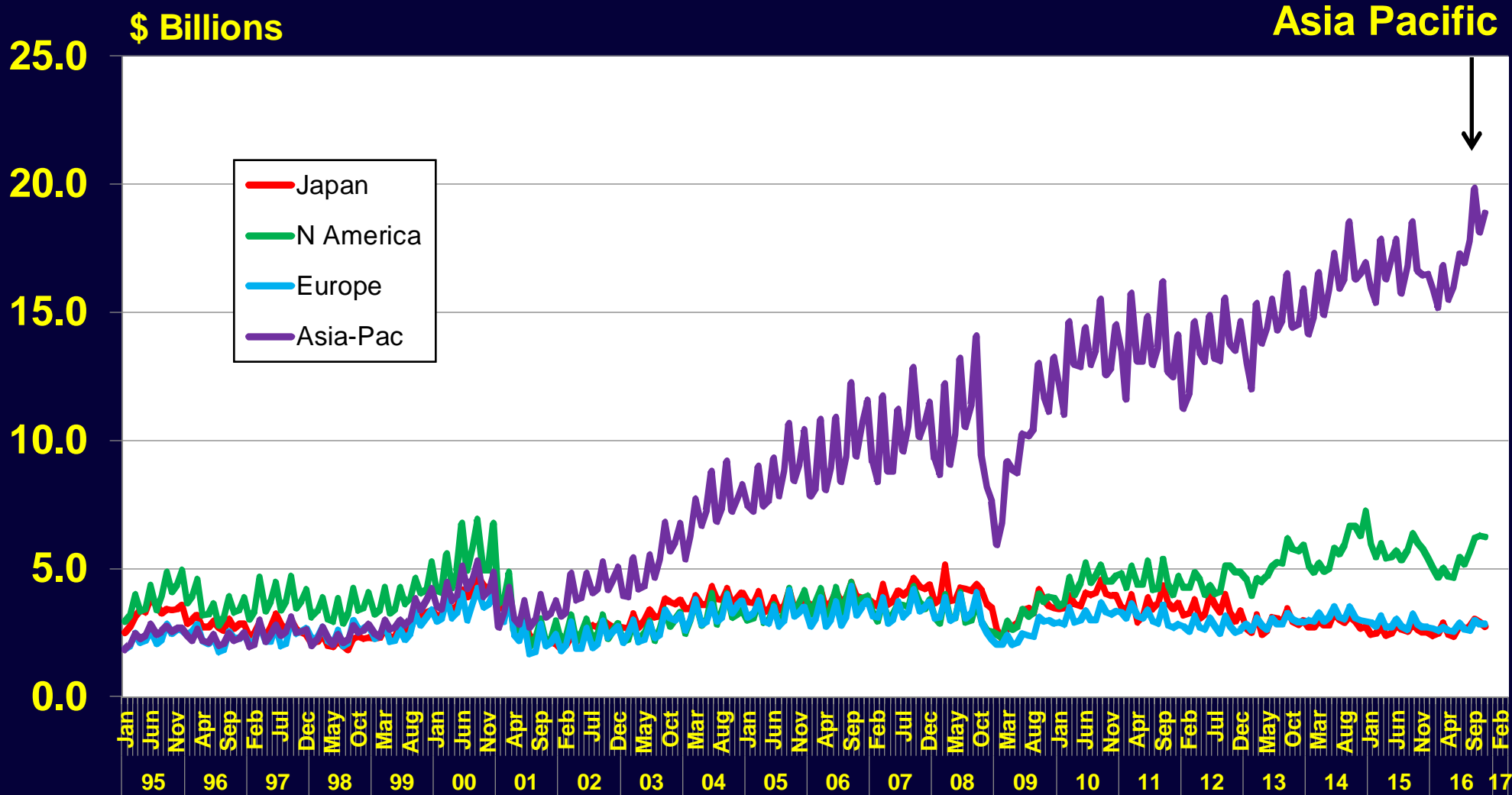
Semiconductor Shipments to Europe vs. Eurozone PMI



Total \$ Semiconductor Shipments from All Countries to Europe www.sia-online.org/, Eurostat class C26, EU27, European Computer, Electronic & Optical products Production

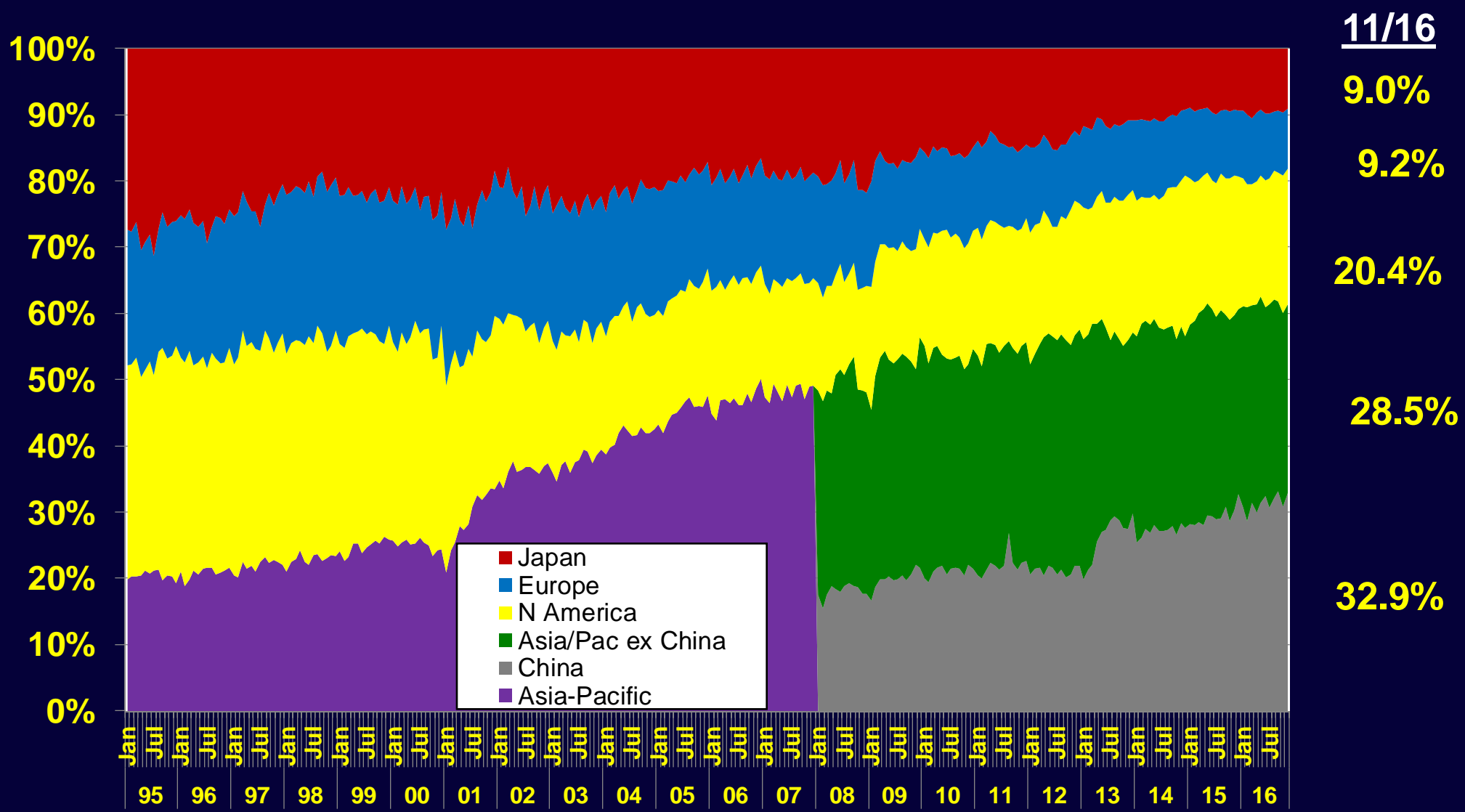
Total Semiconductor Shipments to an Area

Monthly Shipments - Reporting Firms

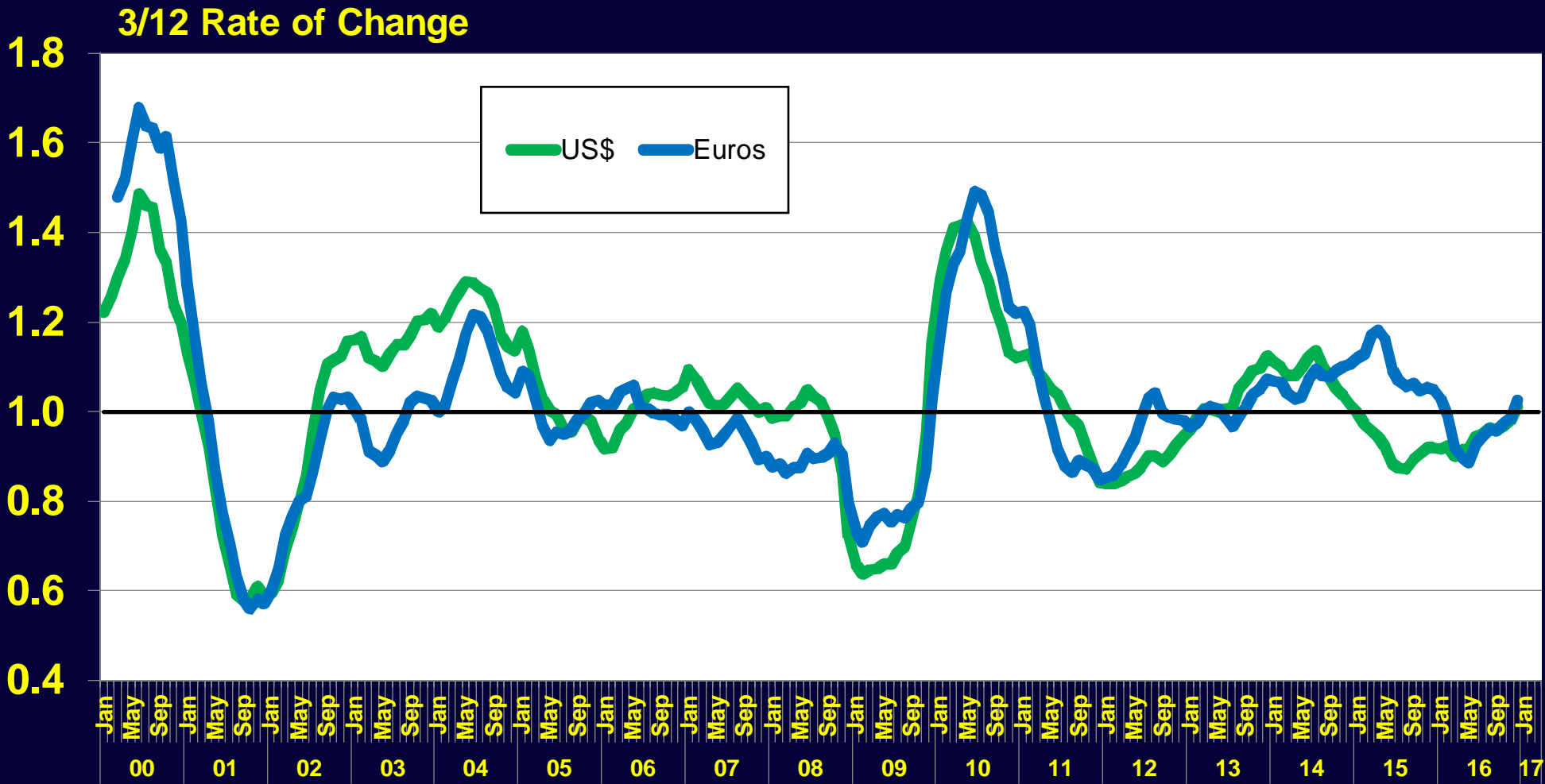


Total Semiconductor Shipments to an Area

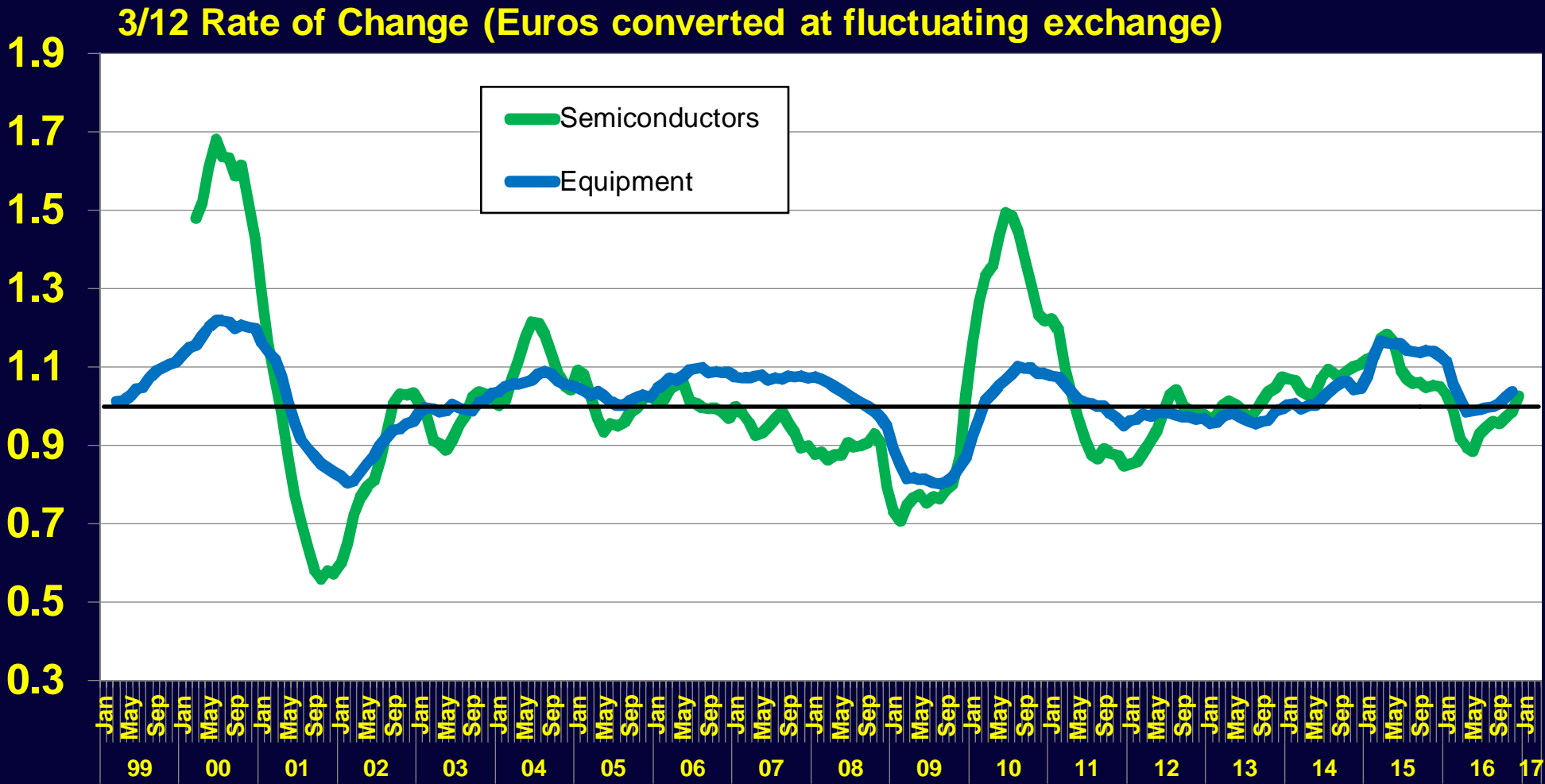
Monthly Shipments - Reporting Firms (showing China)



Effect of Exchange Rates on Semiconductor Shipment Growth to Europe

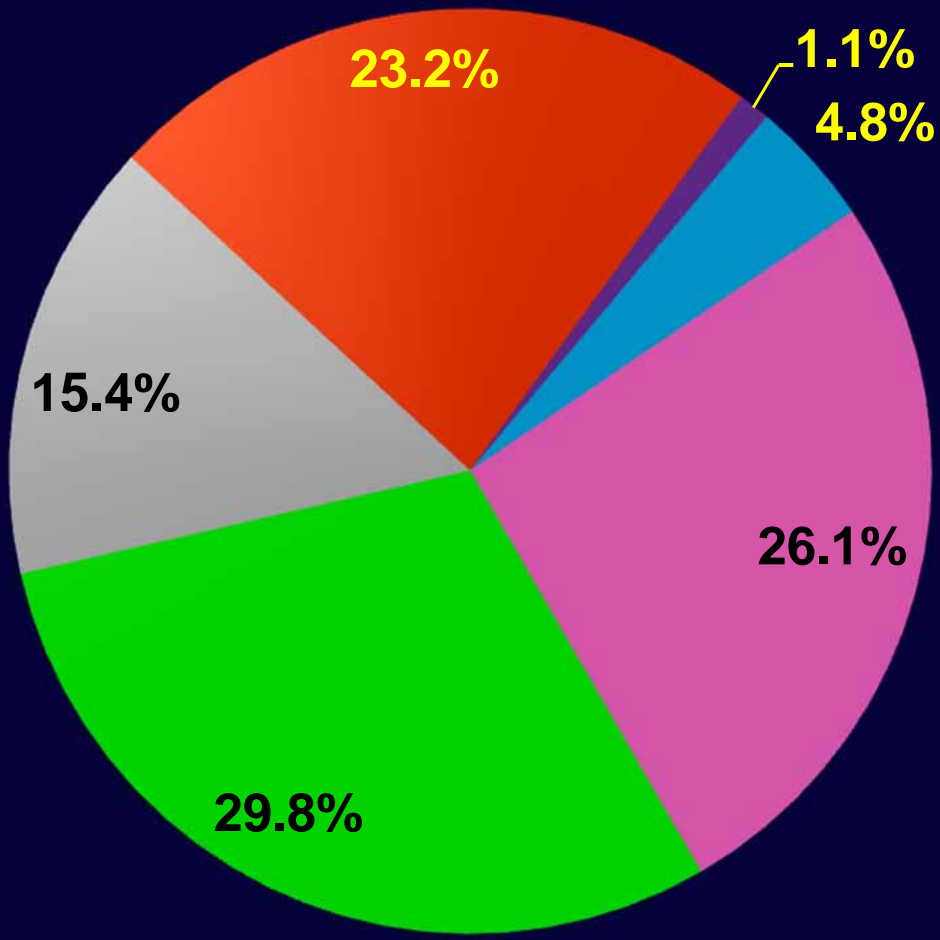


Semiconductor Shipments to Europe vs. European Electronic Equipment Production



Total \$ Semiconductor Shipments from All Countries to Europe www.sia-online.org/, Eurostat class C26, EU27, European Computer, Electronic & Optical products Production

Europe IC Usage by System – 2016F

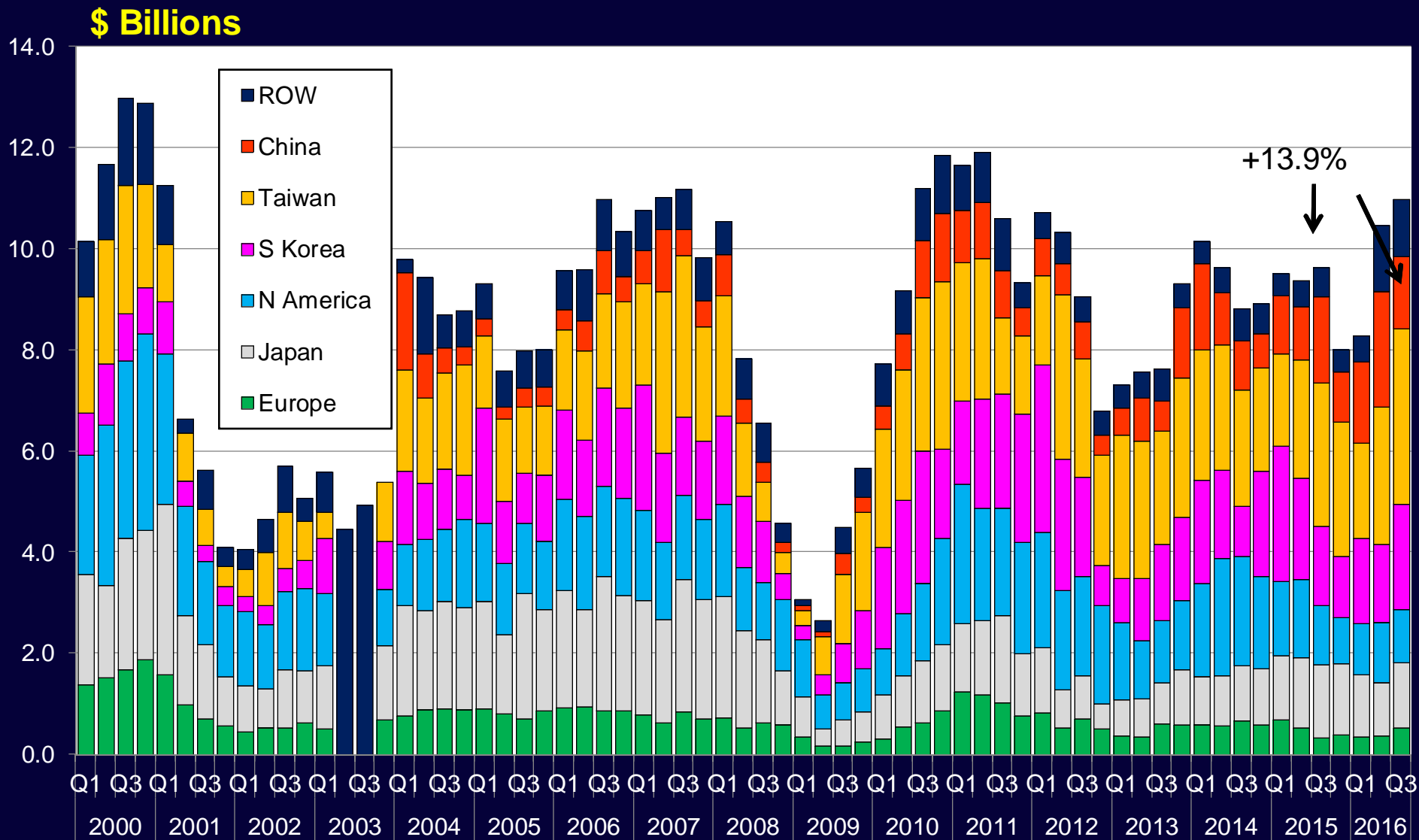


- Consumer
- Automotive
- Computer
- Industrial
- Communication
- Gov/Mil

Total: \$25.6 Billion

Semiconductor Capital Equipment

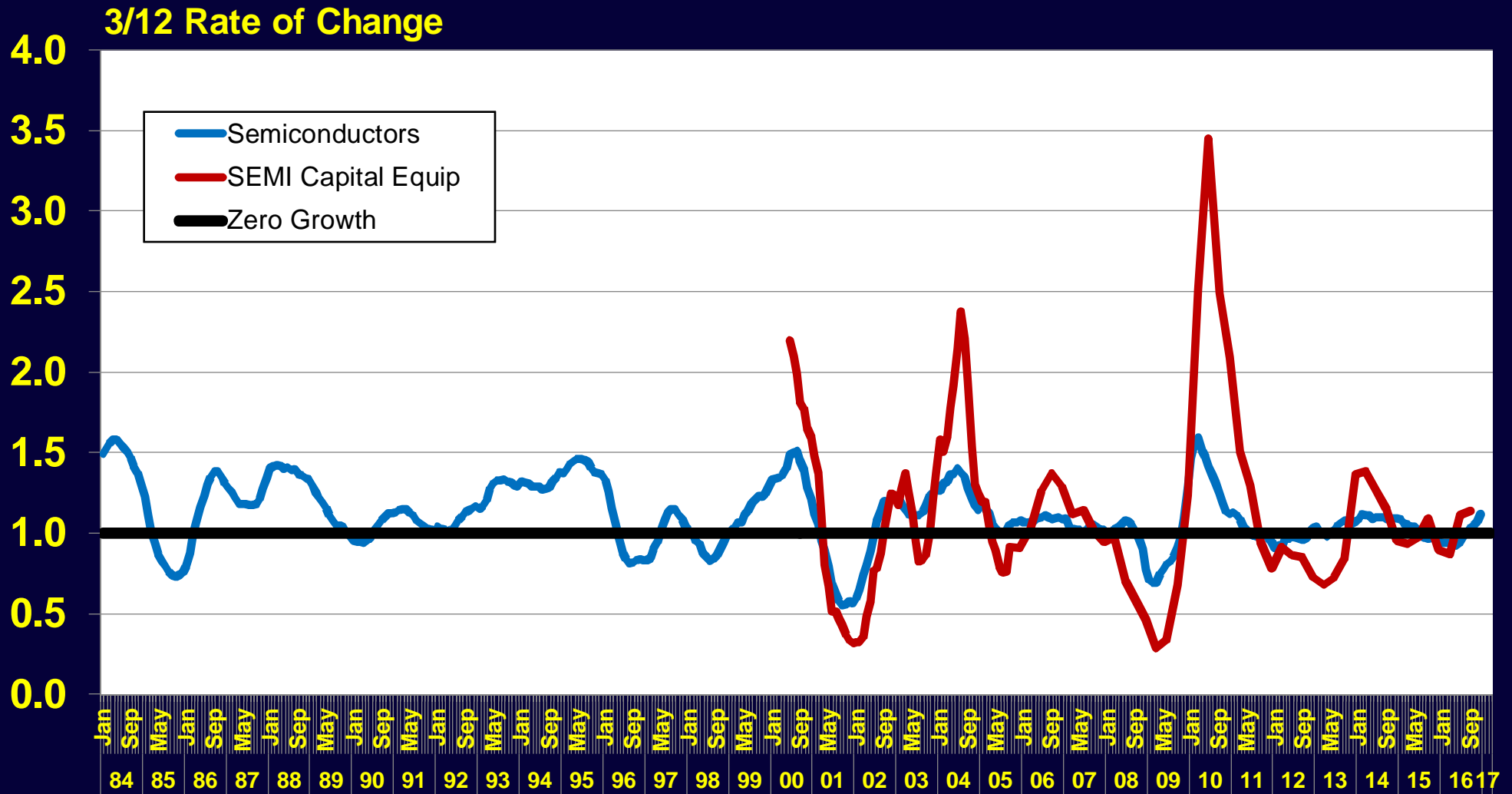
Semiconductor Capital Equipment Shipments by Area



Global Semiconductor & Semiconductor Capital Equipment

3-Month Shipment Growth Rates on \$ Basis

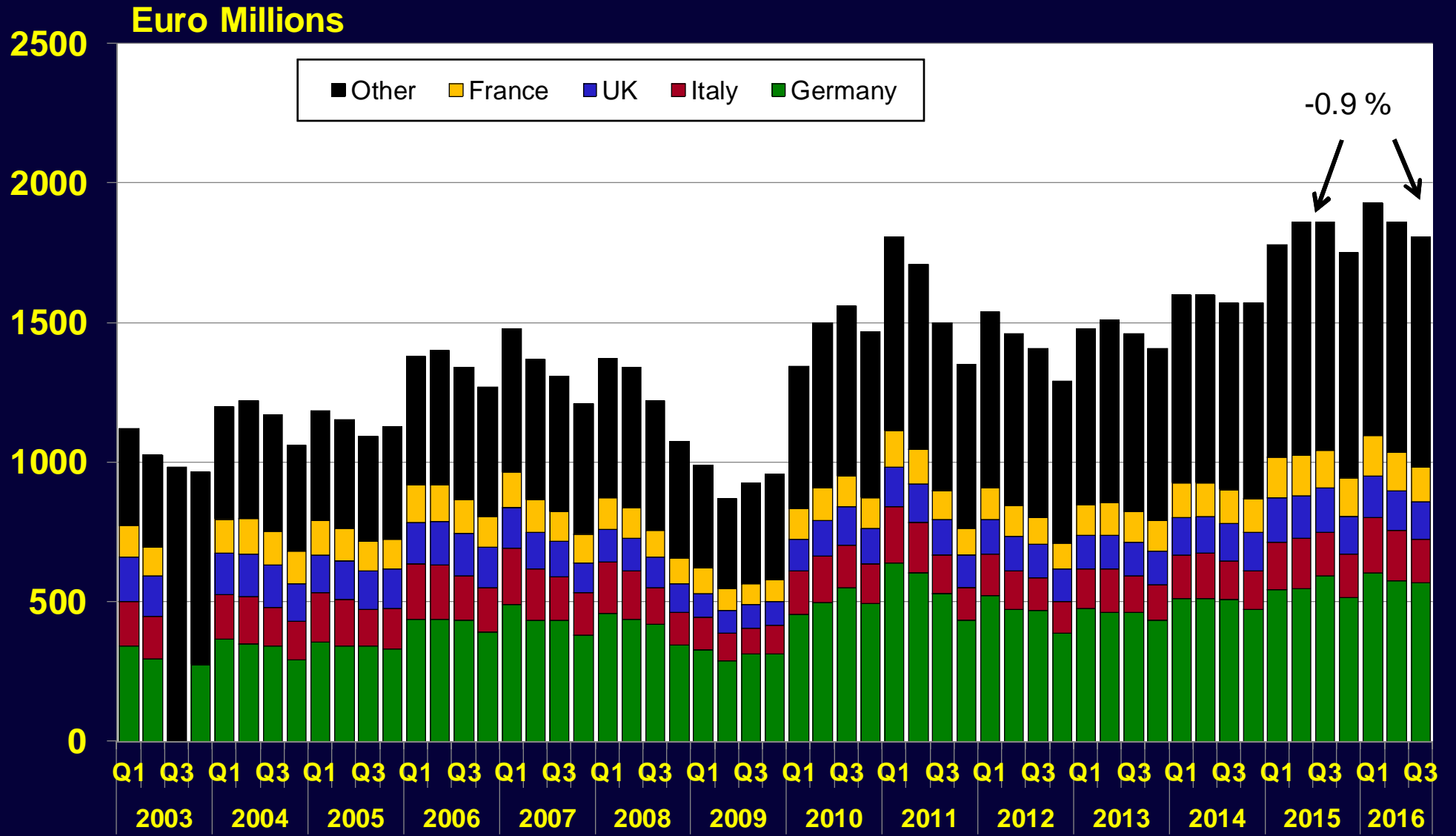
20170202



Sources: SIA; Semiconductor Equipment Association of Japan, www.semi.org, Custer Consulting Group SEMI equipment sector composite growth

European Component Shipments by Country

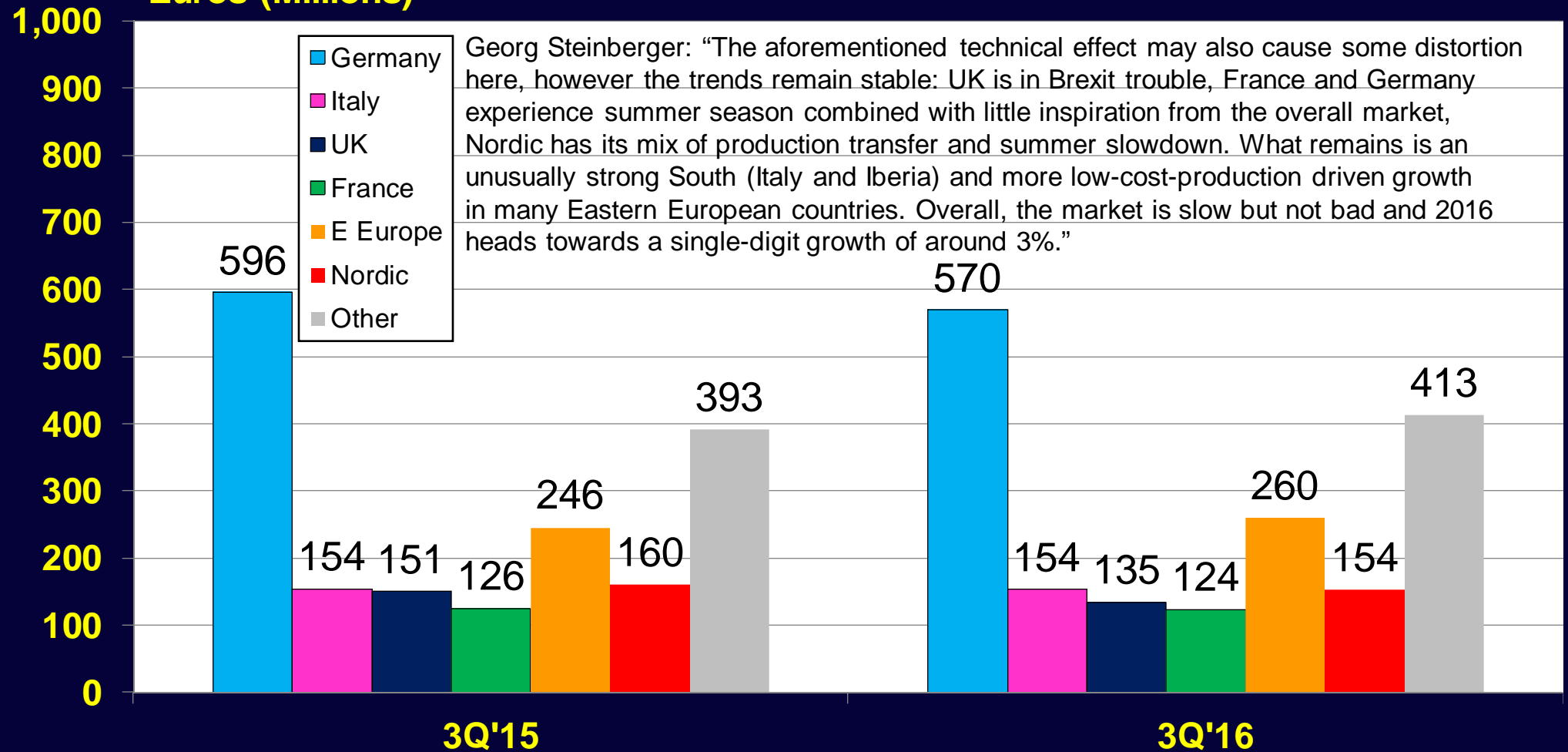
DMASS - European Semiconductor Distribution Industry



DMASS

European Semiconductor Distribution Industry

Euros (Millions)



"Growth rate for semiconductor distribution slips into negative during summer. Technical effects. Israel, Eastern Europe and Benelux surprisingly strong. Analog remains stable stronghold"

EMS & ODM Companies

Large Global EMS Providers

2016 vs. 2015 Sales (\$M)

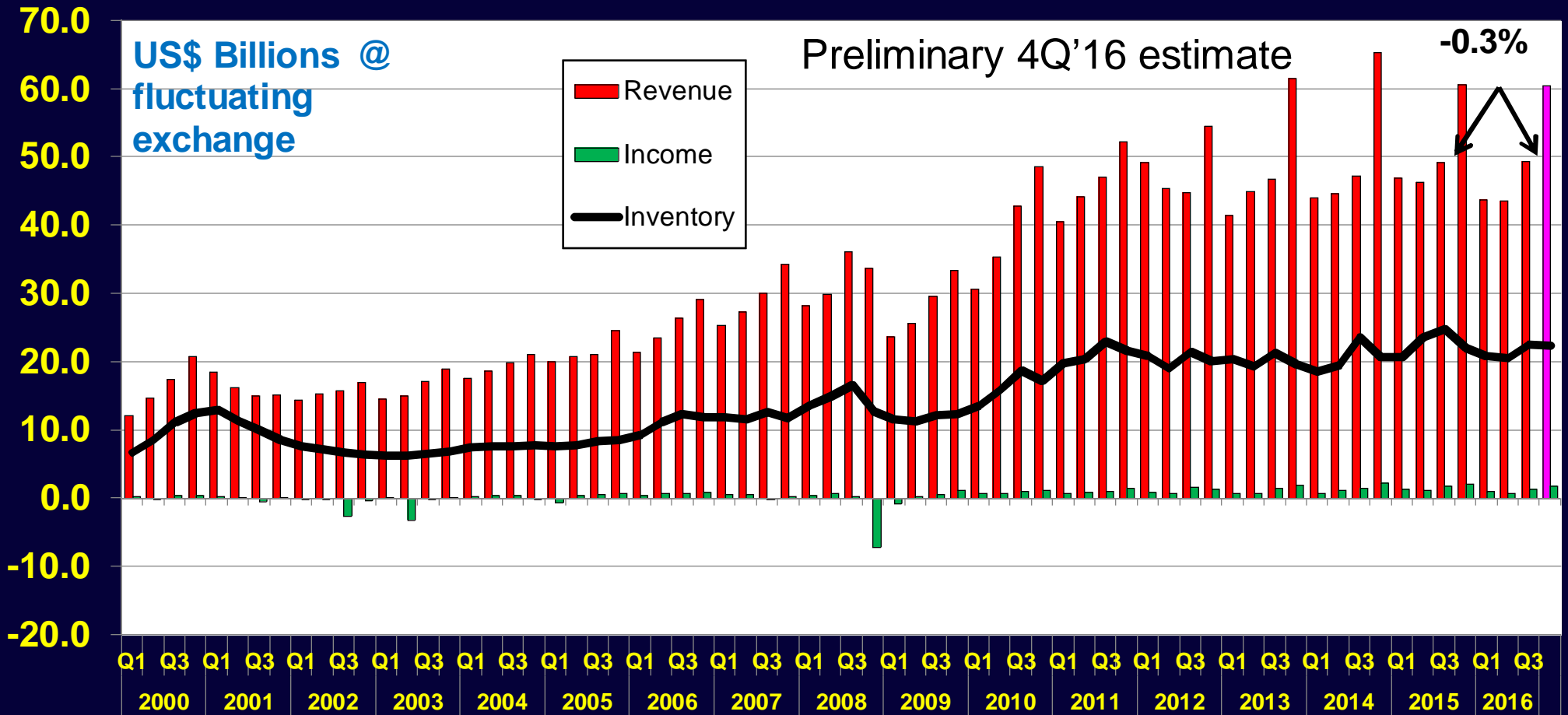
		<u>2016</u>	<u>2015</u>	<u>2016/2015</u> <u>Growth %</u>
Hon Hai (Foxconn)	Taiwan	144,050	141,717	+1.6%
Flextronics	Singapore	24,419	24,598	-0.7%
Jabil Circuit	USA	18,651	18,557	+0.5%
Sanmina	USA	6,322	6,238	+1.3%
Celestica	Canada	5,694	5,639	+1.0%
Benchmark Elec	USA	2,469	2,541	-2.8%
Plexus	USA	2,574	2,606	-1.3%
Venture Mfg	Singapore	1,940	1,928	+0.6%
Sypris	USA	135	145	-6.9%
Total		205,956	204,291	+0.8%

Sources: Company data; 4Q'16 estimates for Benchmark. Sypris, Venture
Local currency converted at fluctuating exchange

Large EMS Providers

Composite of 9 Public Companies

Revenue, Net Income & Inventory

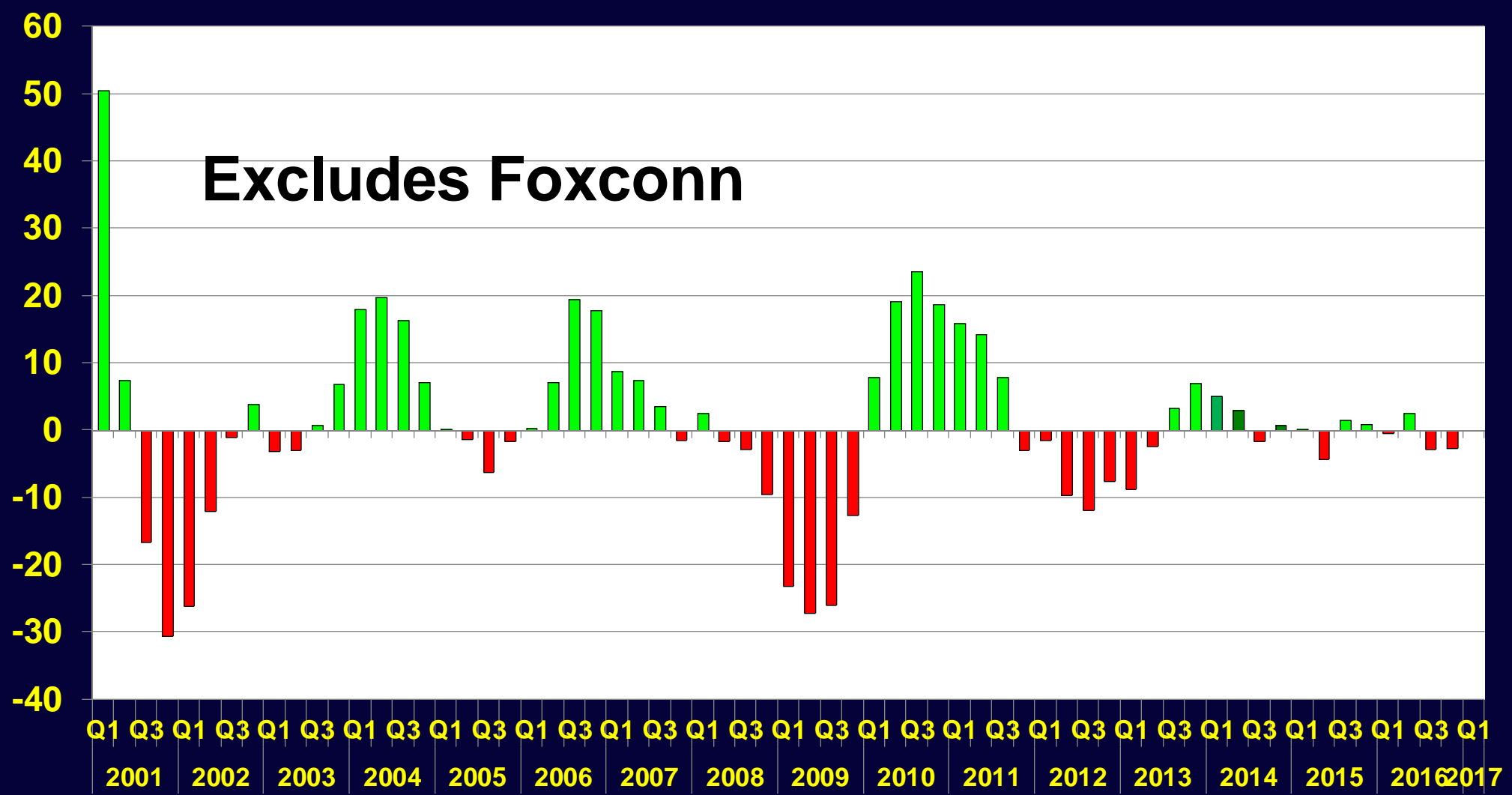


Benchmark+Pemstar, Celestica, Flextronics+Solectron, Foxconn, Jabil, Plexus, Sanmina, Sypris, Venture Mfg

Large EMS Providers

Composite of 8 Public Companies

Quarterly Revenue Growth



Benchmark+Pemstar, Celestica, Flextronics+Solectron, Jabil, Plexus, Sanmina-SCI, Sypris, Venture Mfg

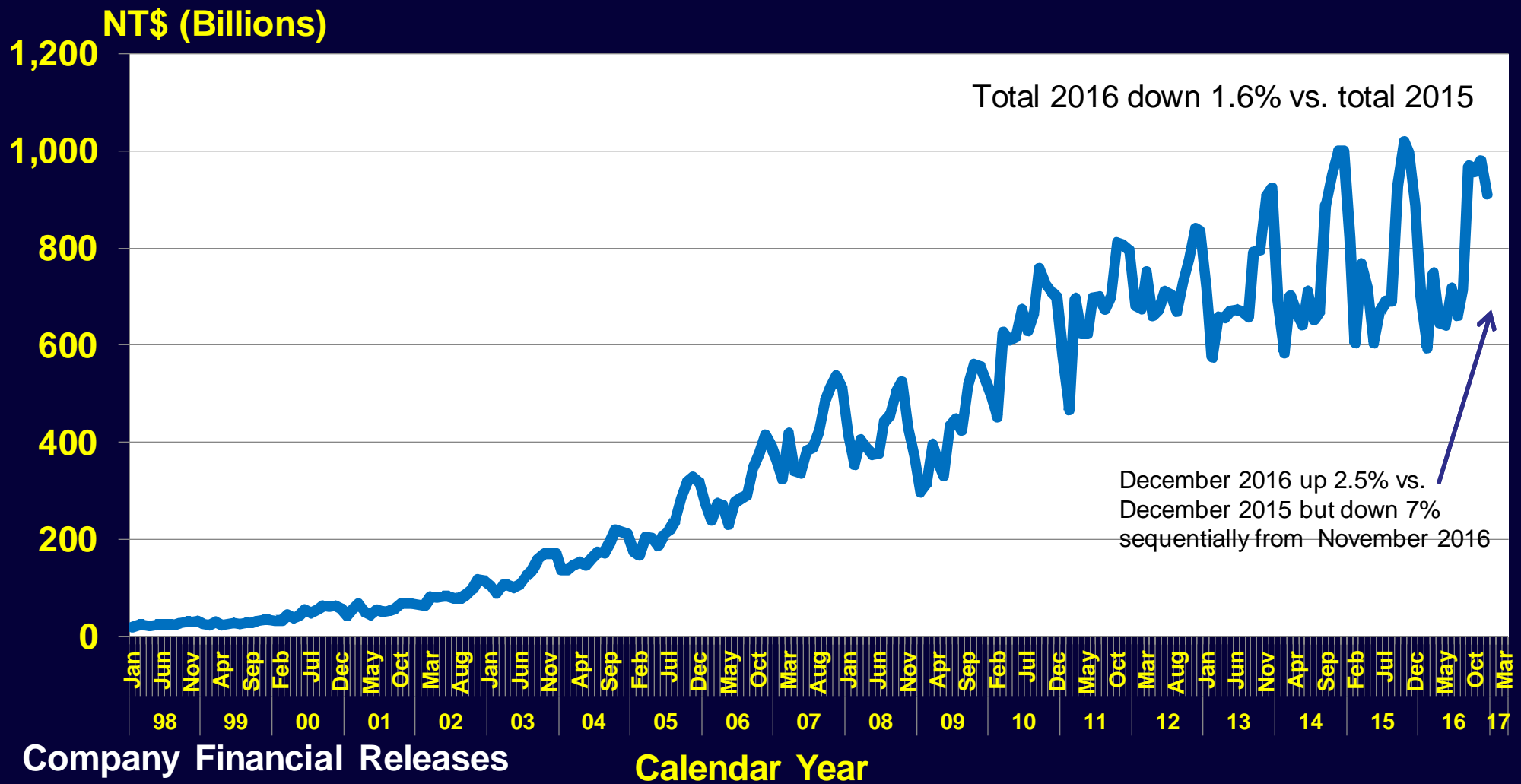
Large Taiwan ODM Providers

2015 vs. 2016 Sales (\$M)

	<u>2015</u>	<u>2016</u>	<u>2016/2015 Growth %</u>
Foxconn (Hon Hai)	139,067	135,155	-2.8%
Pegatron	37,646	35,929	-4.6%
Quanta Computer	31,246	27,738	-11.3%
Compal Electronics	26,281	23,787	-9.5%
Wistron	19,334	20,455	+5.8%
Asustek Computer	14,650	14,486	-1.1%
Inventec	12,268	13,292	+8.4%
Chimei Innolux	11,295	8,906	-21.2%
Lite On Technology	6,725	7,120	+5.9%
Total	298,512	286,868	-3.9%

Source: Company data, NT\$ converted at constant avg 2016 exchange (32.24 NT\$ = 1US\$)
Consolidated company sales

Taiwan ODM Companies Composite Sales of 11 Large Manufacturers

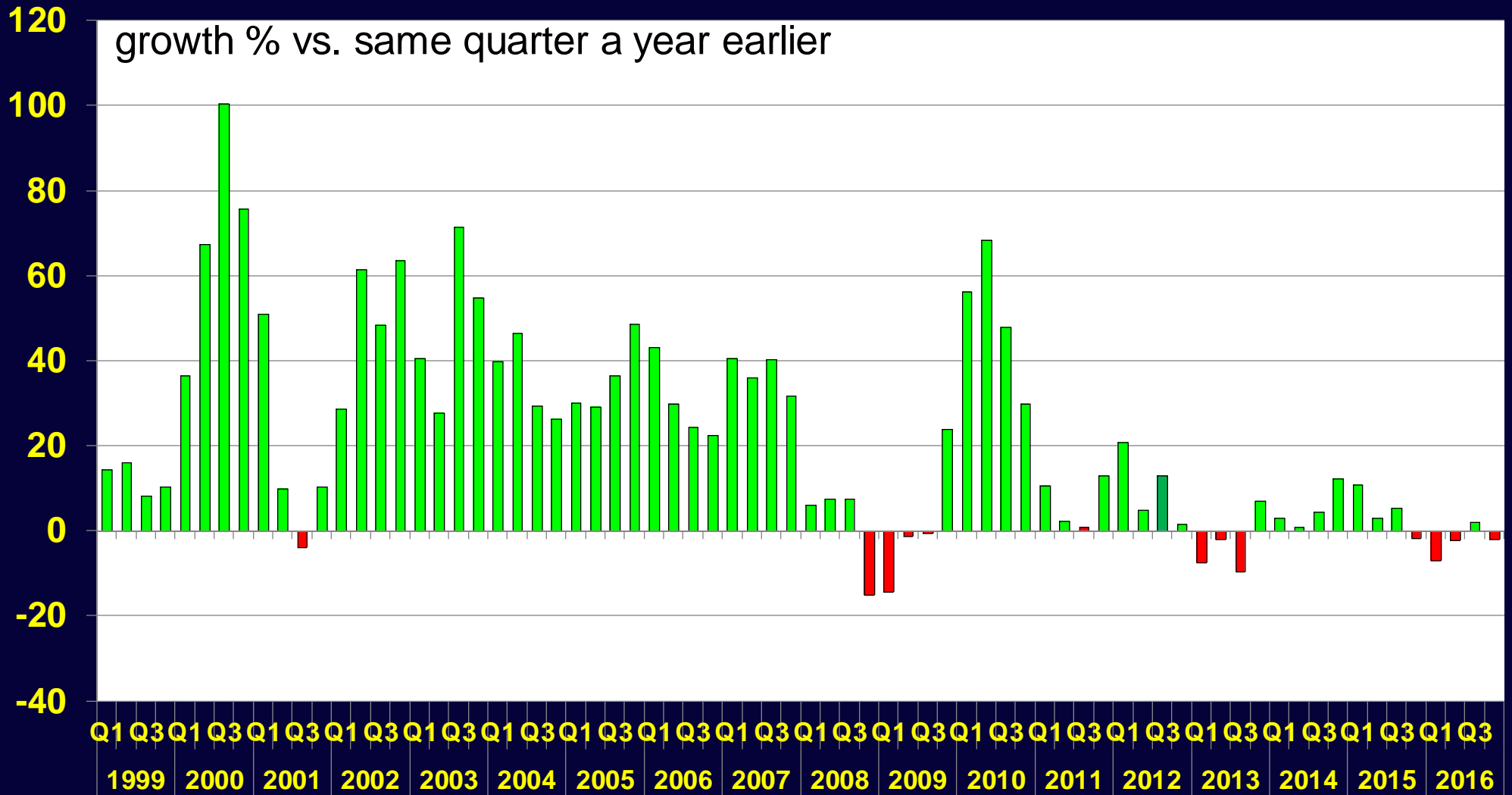


Asustek Computer, Chei Mei, Compal Electronics, Foxconn, Chimei Innolux, Inventec, Inventec Appliance, Lite On Technology, Mitac International, Pegatron, Quanta Computer, Wistron, Chei Mei Display replacing Chei Mei & Innolux Display 3/10 & later

Large ODM Companies

Composite of 11 Taiwan-listed Manufacturers

Quarterly Revenue Growth in NT\$



Asustek Computer, Compal Electronics, Foxconn, Chimei Innolux, Inventec, Inventec Appliance, Lite On Technology, Mitac International, Pegatron, Quanta Computer, Wistron

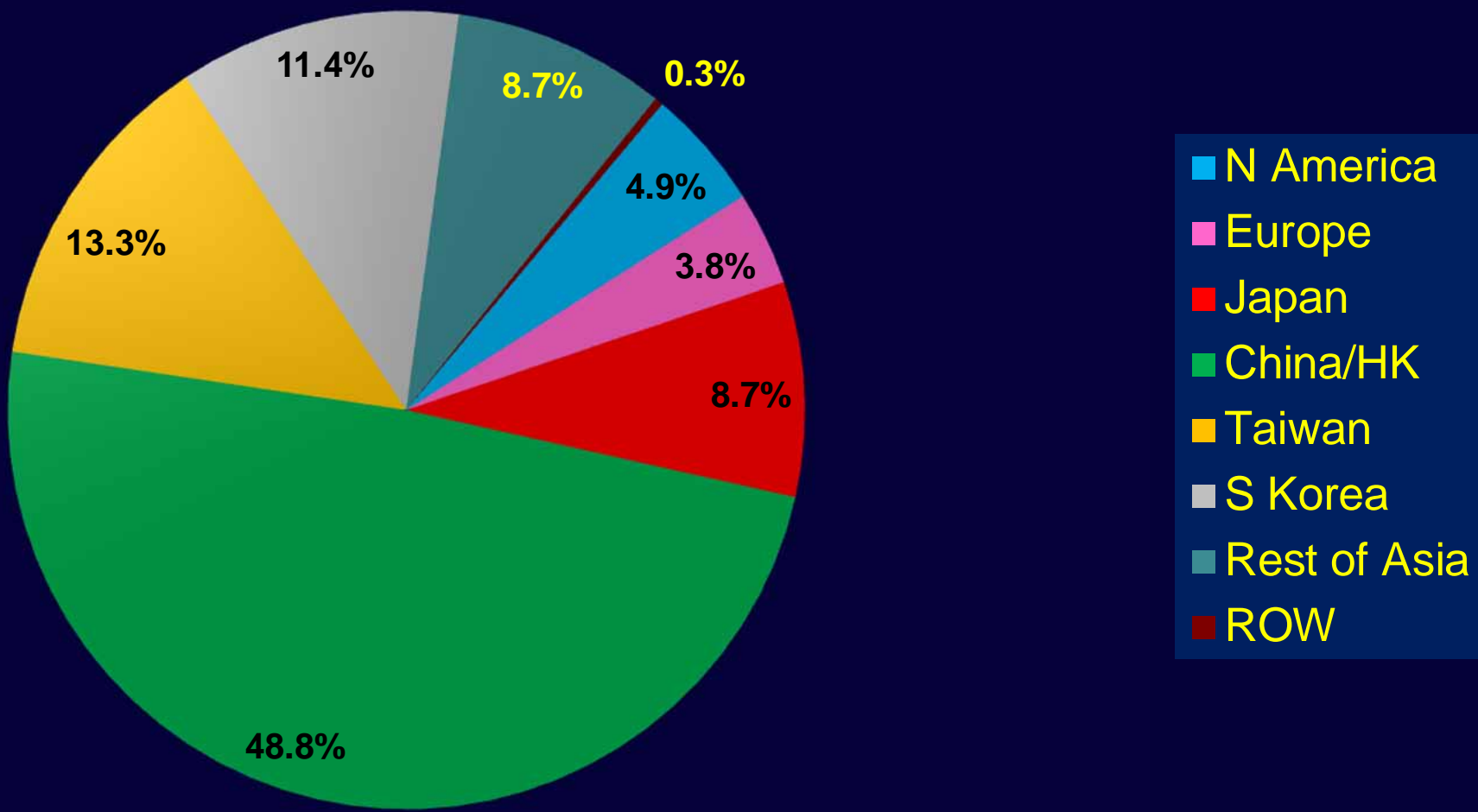
European Loaded Electronic Board Production



PCB Fabrication

2015 World Total PCB Production by Geographical Area

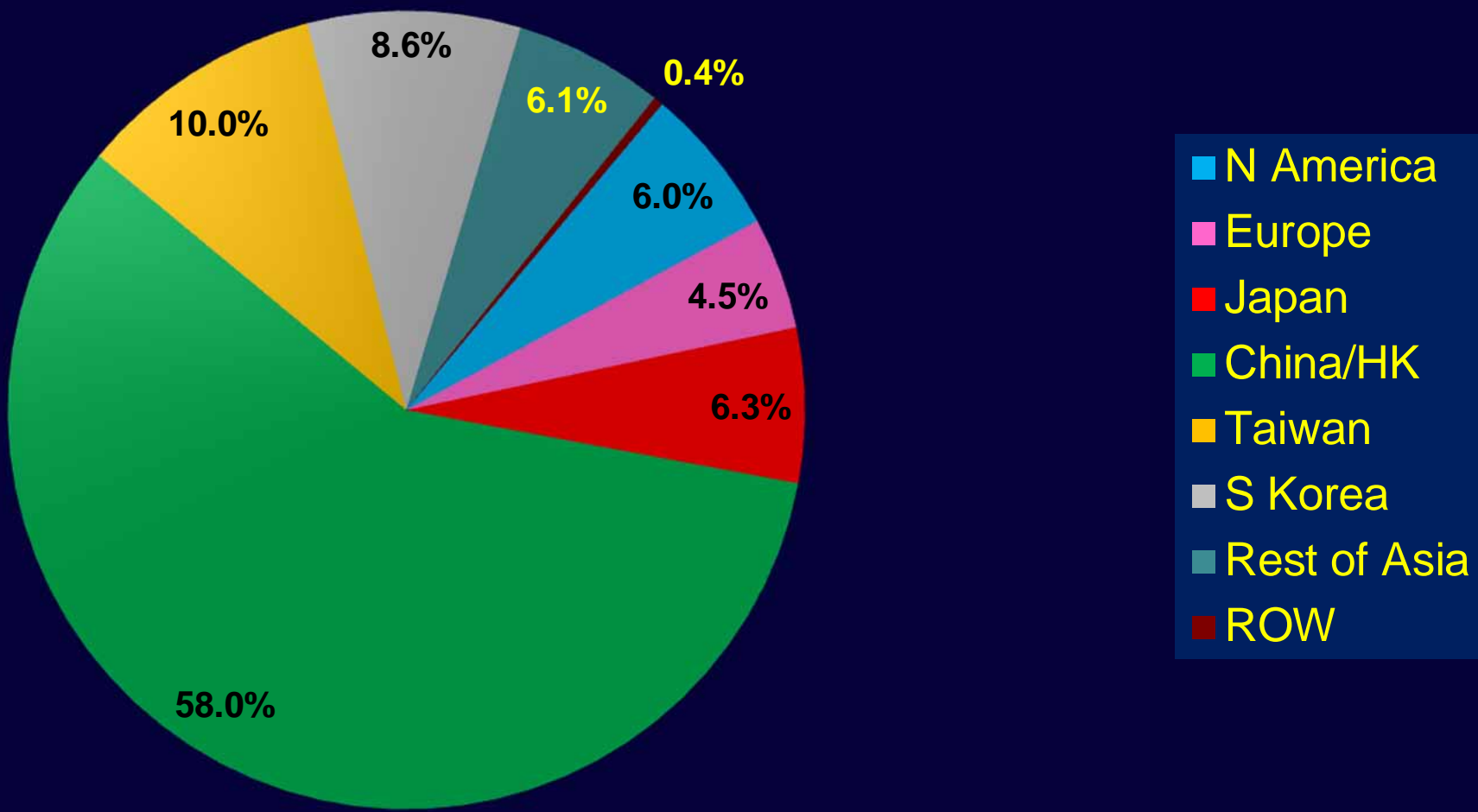
(US\$ M @ Average 2015 Exchange)



Total: \$58.6 Billion

2015 World Rigid PCB Production by Geographical Area

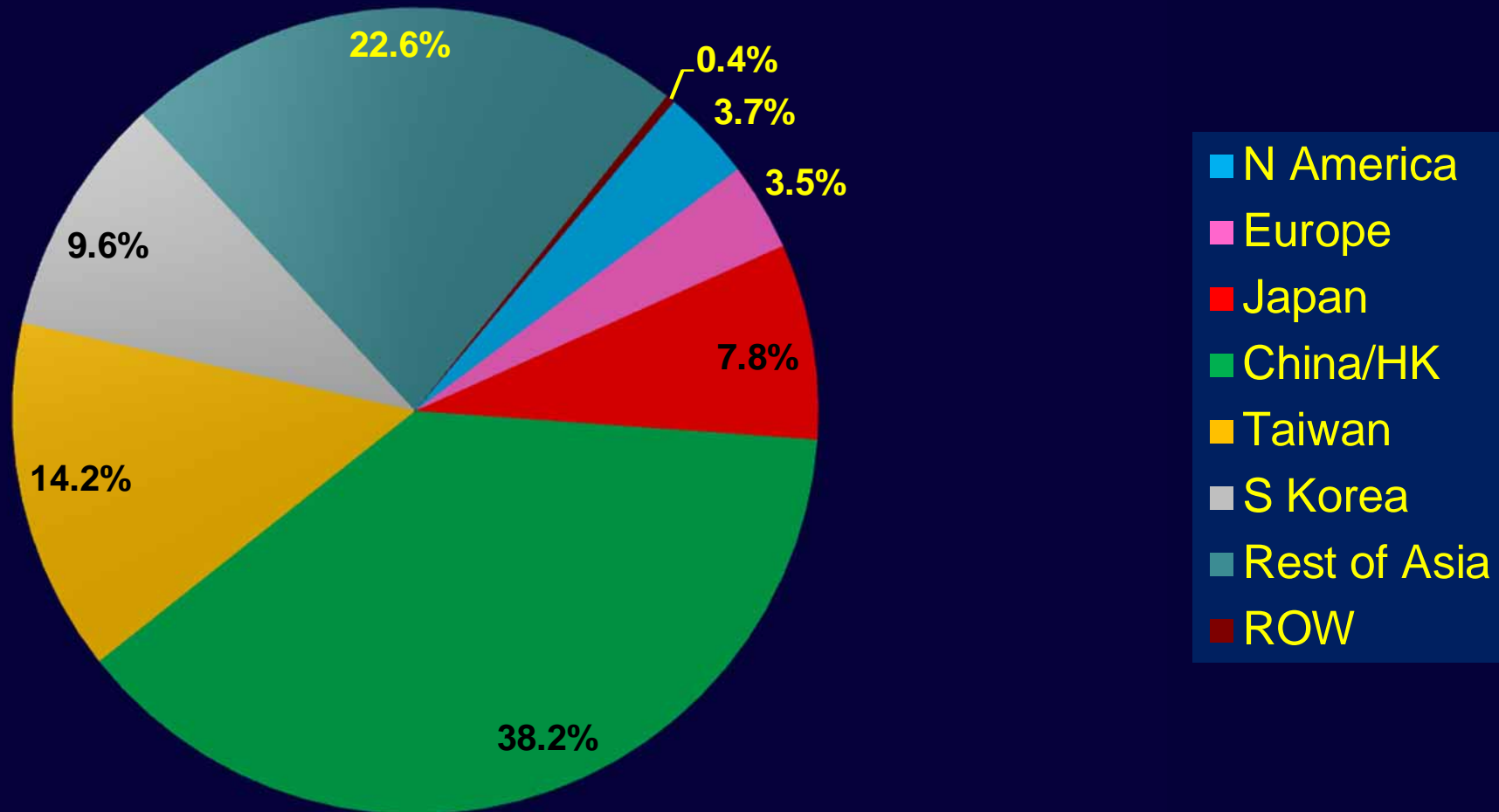
(US\$ M @ Average 2015 Exchange)



Total: \$41.0 Billion

2015 World Flex & Rigid Flex PCB Production by Geographical Area

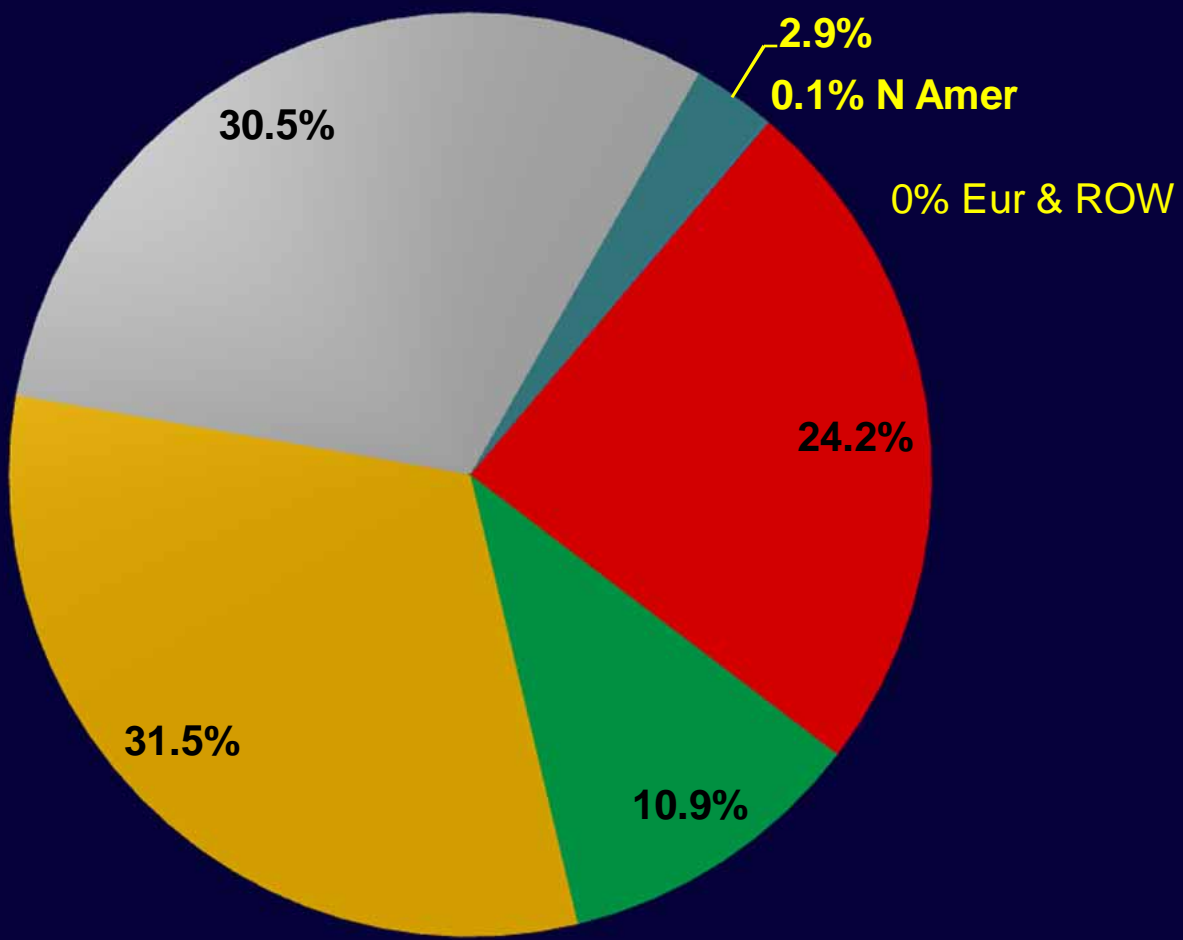
(US\$ M @ Average 2015 Exchange)



Total: \$10.5 Billion

2015 World IC Substrate Production by Geographical Area

(US\$ M @ Average 2015 Exchange)



- N America
- Europe
- Japan
- China/HK
- Taiwan
- S Korea
- Rest of Asia
- ROW

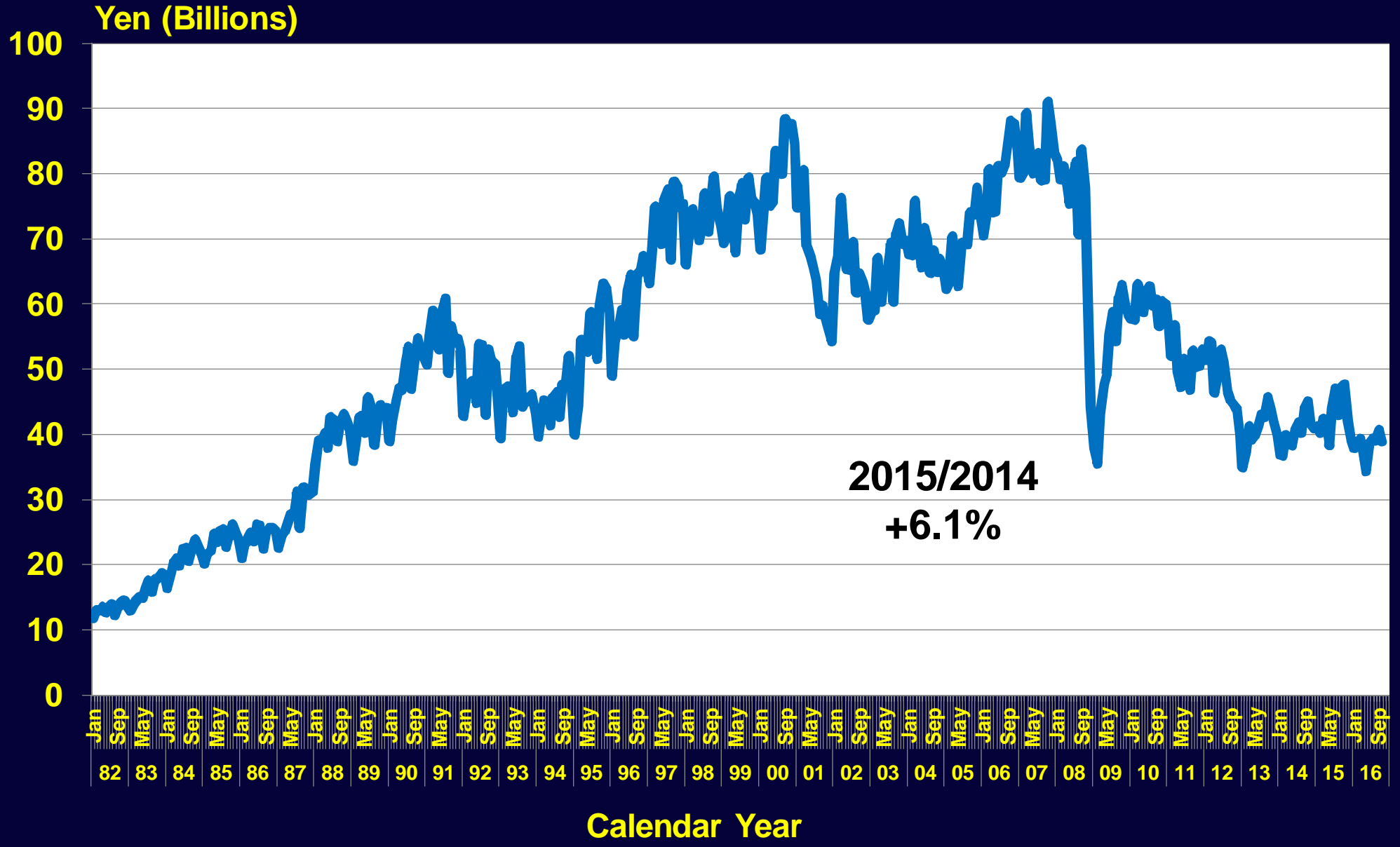
Total: \$7.0 Billion

World's Top 25 PCB Companies – 2015

US\$M (converted at 2015 exchange rates)

Rank	Maker	Nationality	2014	2015	Growth	Brief Comments
1	Nippon Mektron*	Japan	2957	3414	15.5%	Major customer: Apple
2	ZD Tech*	Taiwan	2390	2698	12.9%	Major customer: Apple
3	TTM Technologies	USA	1326	2450	84.8%	Major customer: Apple
4	Unimicron	Taiwan	2130	2210	3.8%	Uniflex, Subtron, Ruwel, Clover
5	Sumitomo Denko*	Japan	1260	1503	19.3%	Major customer: Apple
6	Compeq	Taiwan	1065	1397	31.2%	Major customer: Apple
7	Tripod	Taiwan	1335	1365	2.3%	Aiming high at automotive
8	Samsung E-M	S. Korea	1445	1364	-5.6%	Shifting to Vietnam
9	Young Poong Group*	S. Korea	1413	1295	-8.4%	Coming back in 2016
10	HannStar	Taiwan	1531	1272	-16.9%	Including GBM/PCBA
11	Ibiden	Japan	1332	1232	-7.5%	Restructuring product lines
12	Nanya PCB	Taiwan	1100	941	-14.5%	Substrate, automotive
13	KBC PCB Group	China	972	930	-4.3%	Elec & Eltek, Techwise, etc.
14	Daeduck Group	S. Korea	1063	874	-16.8%	Still profitable
15	AT&S	Austria	740	846	14.3%	China, China, China!
16	Fujikura*	Japan	590	810	37.3%	Major customer: Apple
17	Meiko	Japan	756	794	5.0%	Major Field: Automotive
18	Multek	USA	780	730	-6.4%	Inlcuding Minnesota Northfield
19	Kinsus	Taiwan	785	726	-7.5%	Substrate (TW+Suzhou)+Piotek
20	Chin Poon	Taiwan	670	716	6.9%	Major Field: Automotive
21	T.P.T.	Taiwan	751	706	-6.0%	NB Motherboard
22	Shinko Denski	Japan	681	680	-0.2%	Substrate
23	Wus Group	Taiwan	669	671	0.3%	Network/Server, Automotive
24	Simmtech	S. Korea	576	662	14.9%	Buying Eastern?
25	Mflex*	USA	632	637	0.8%	Major customer: Apple

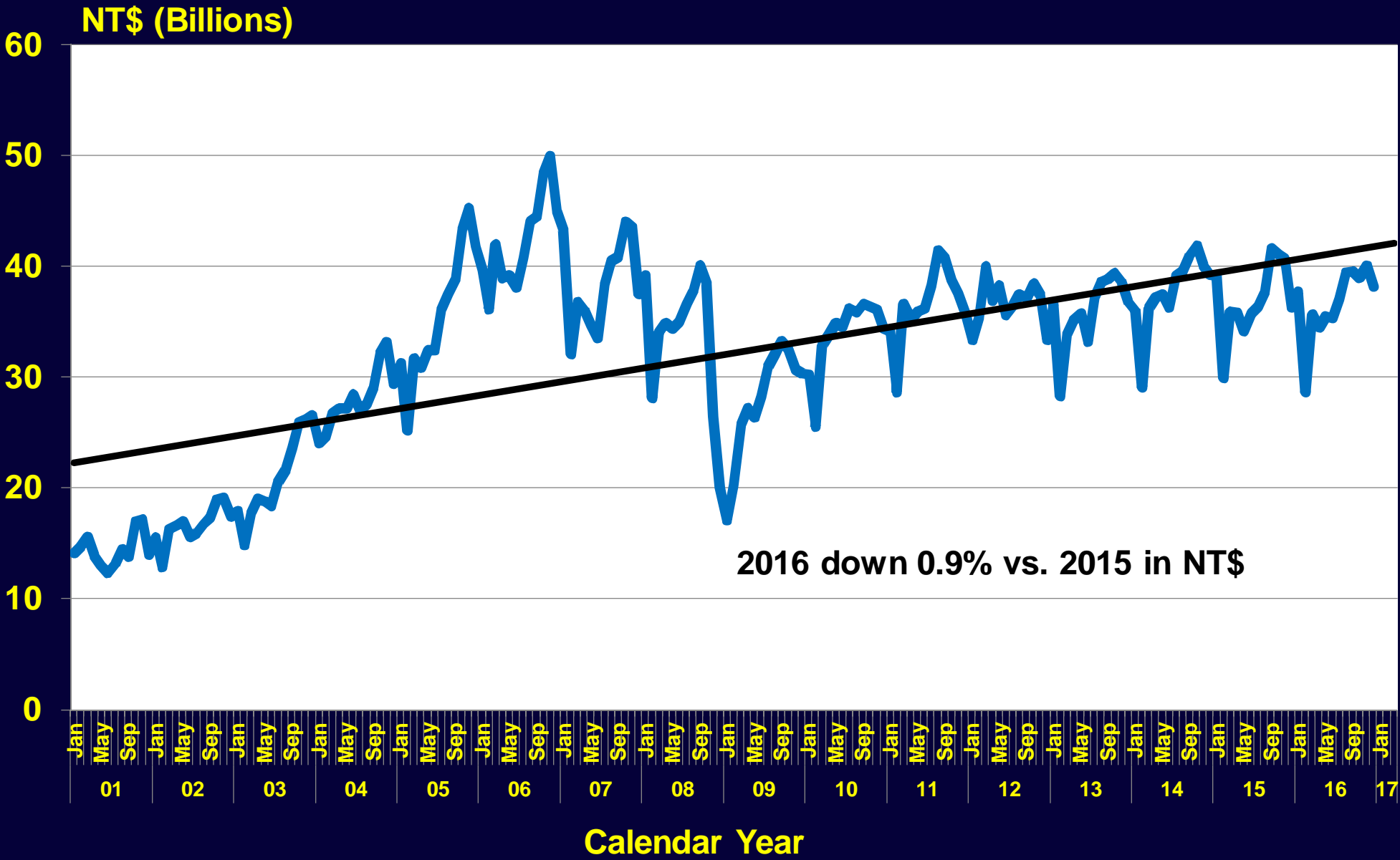
Japan PCB Production



Calendar Year

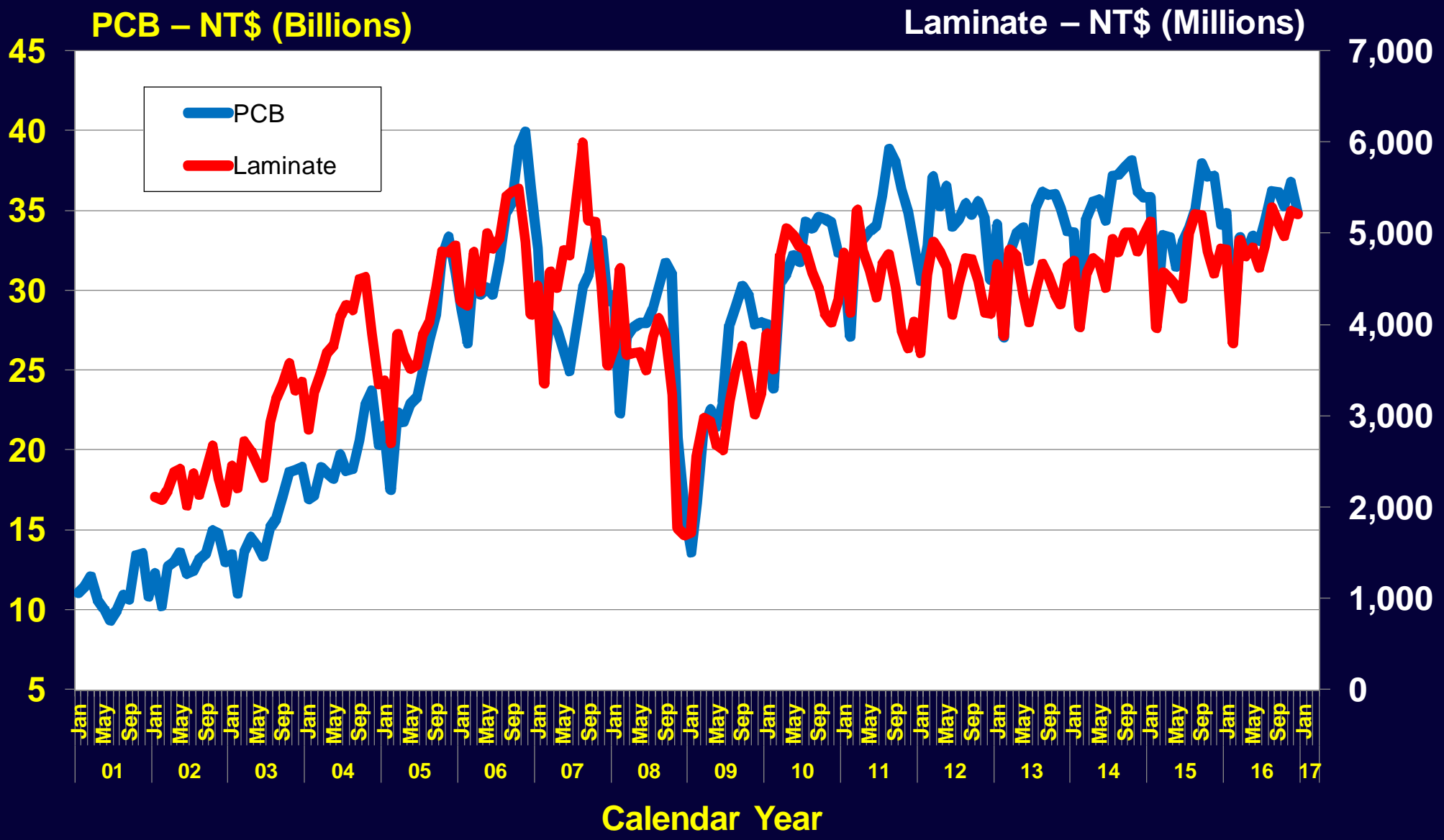
Taiwan Rigid & Flex PCB Shipments

Broad Composite of 46 Taiwan-listed Manufacturers

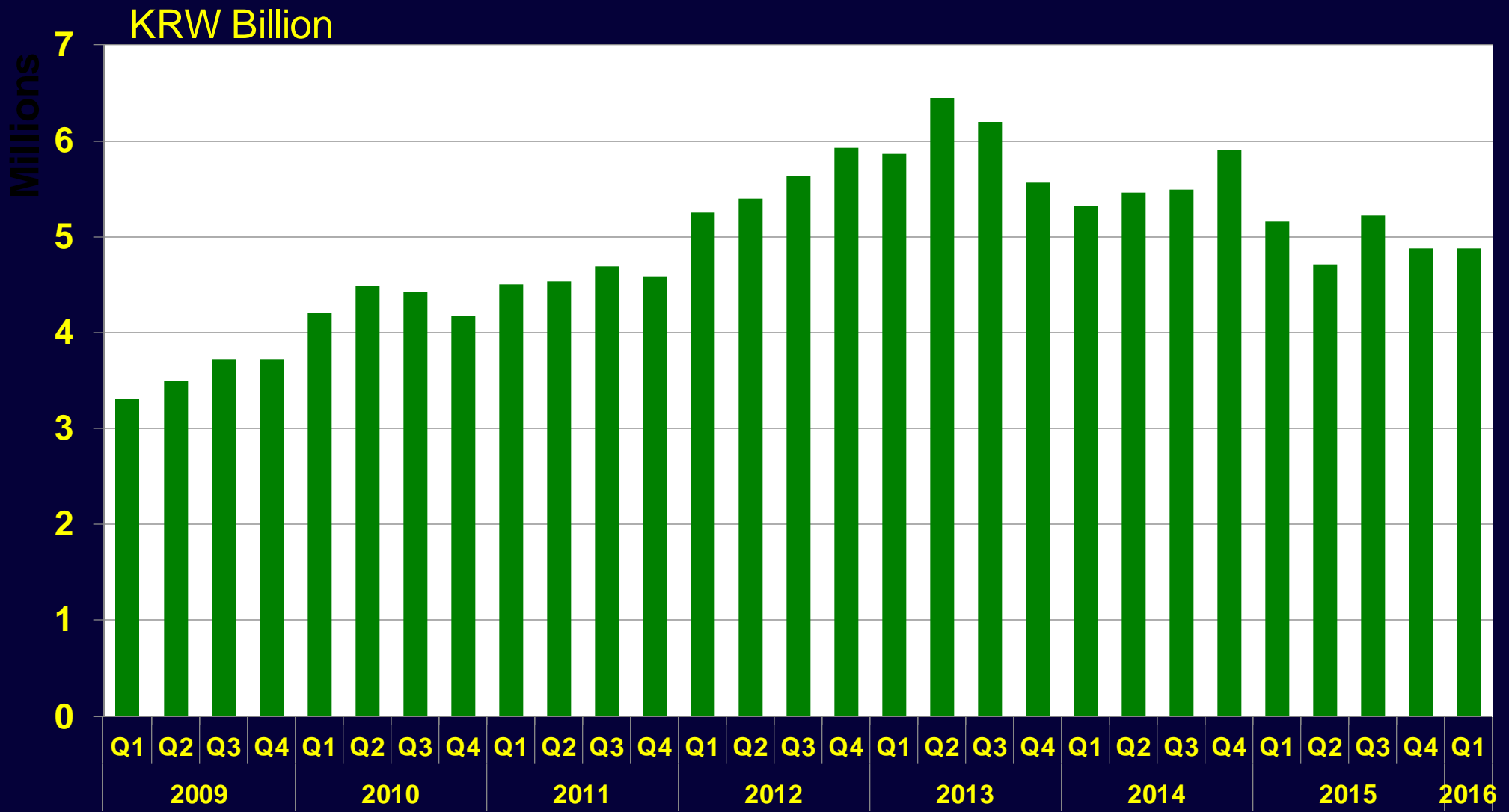


Taiwan Shipments

42 Rigid PCB & 8 Laminate Manufacturers



S. Korean PCB Revenues Composite of 11 Publicly Traded Manufacturers Quarterly Revenue

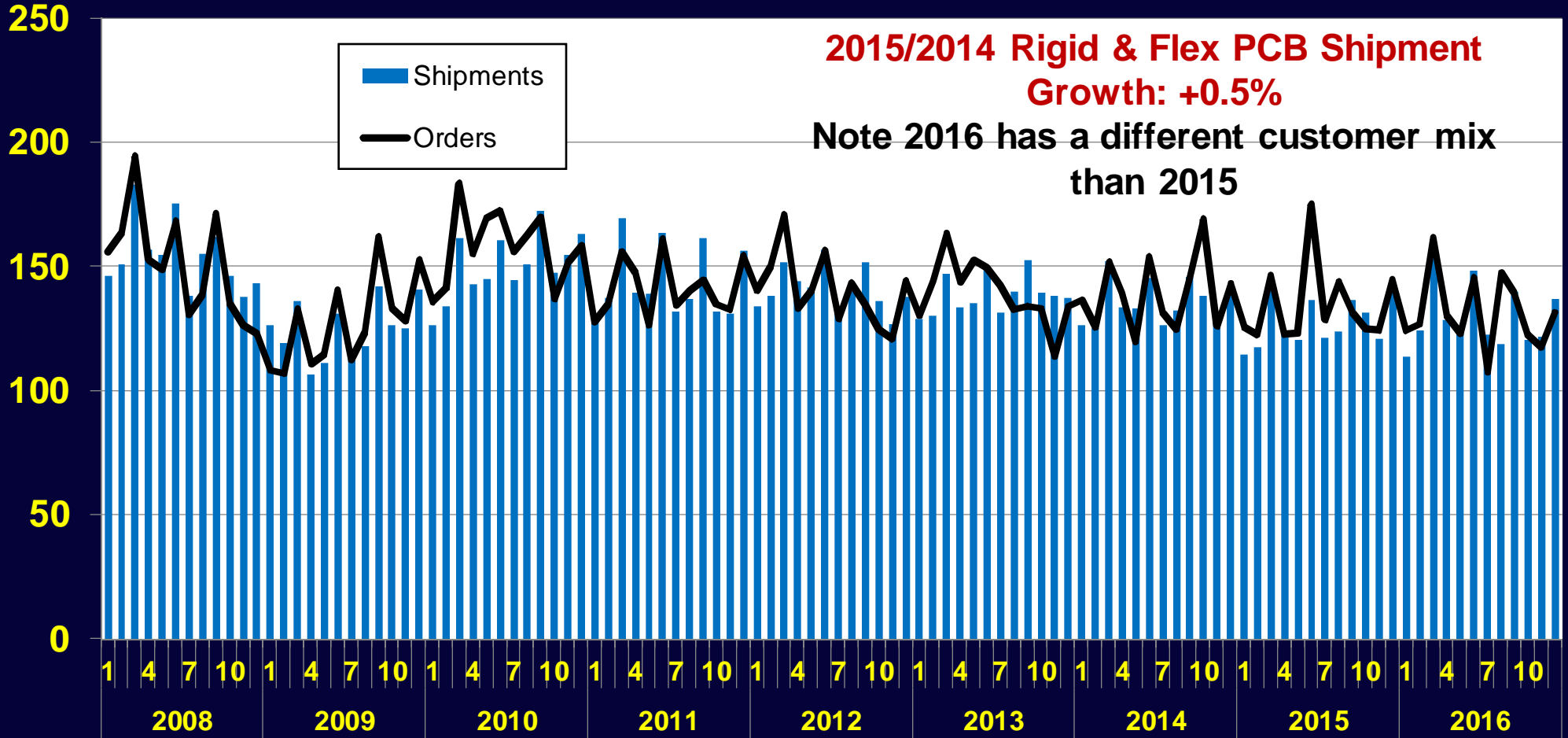


Samsung EM, Young Poong, Daeduck, Simm Tech, Isu Petasys, Flexcom, DAP, BH, Samsung Techwin, Korea Circuit

N American Rigid & Flexible PCB Shipments & Orders

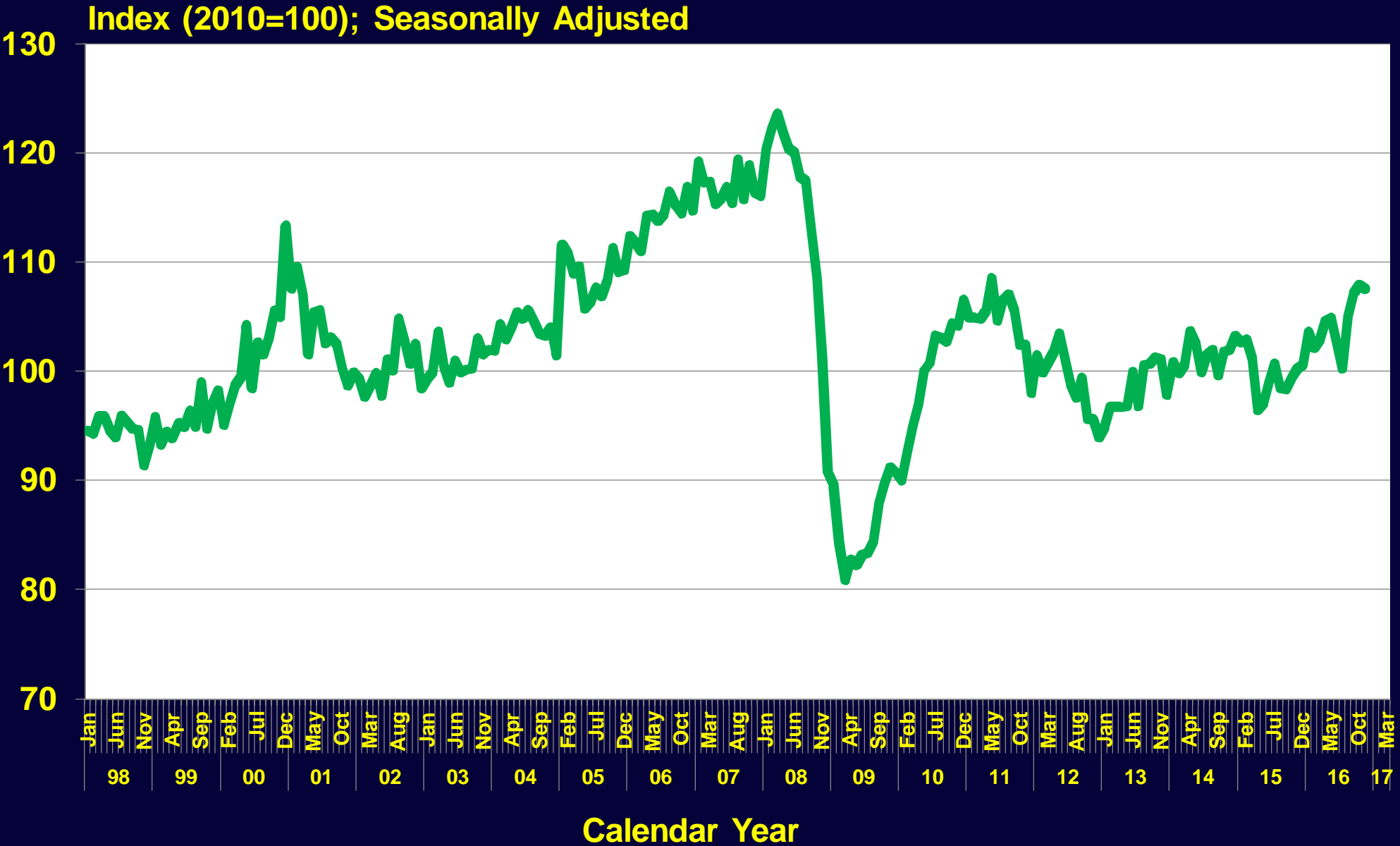
20170201

\$M (statistical sample of about 50% of producers)

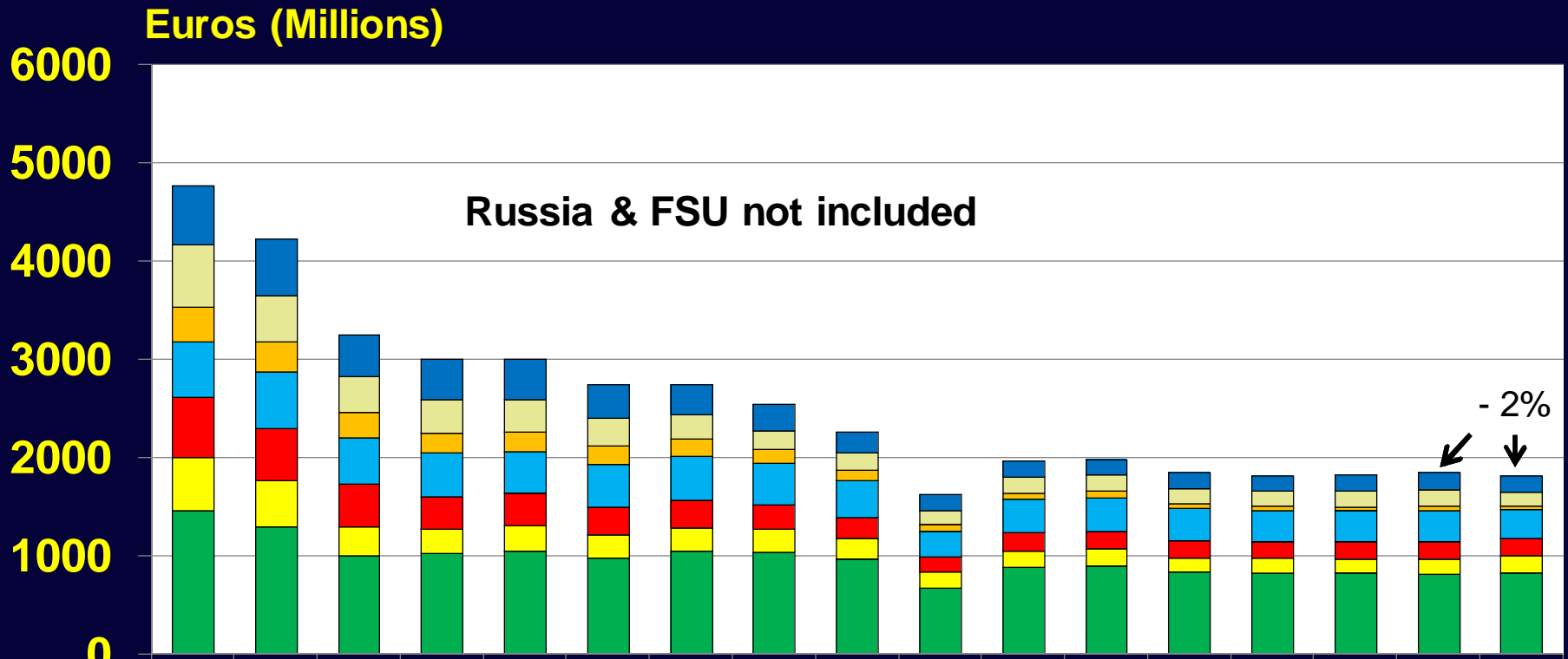


Note: IPC survey captures "market" not domestic production. About 15% of the above represents imported boards resold by N American PCB producers in survey.

European Electronic Wiring Devices



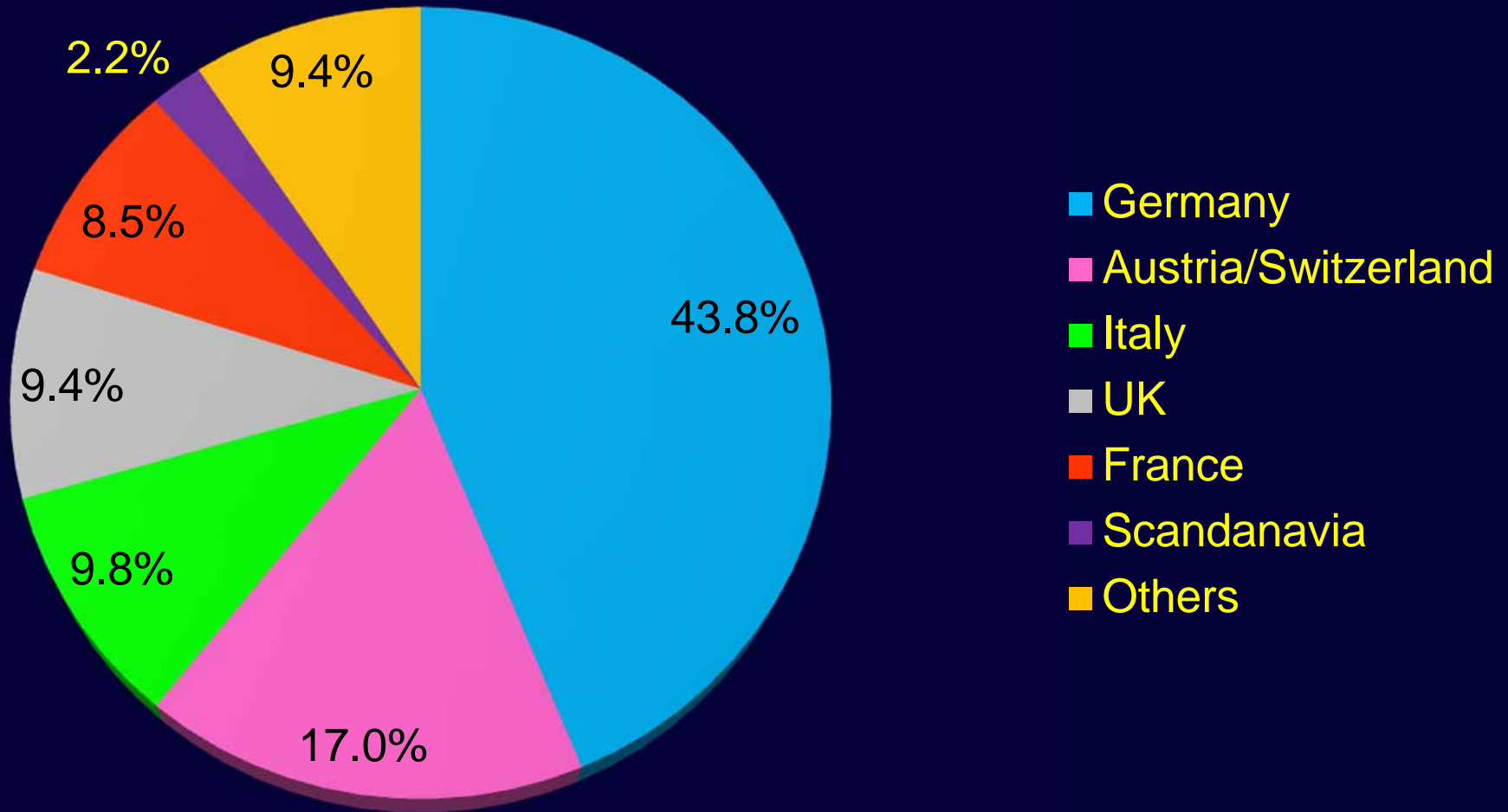
European PCB Production



	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016 E
Other	601	577	422	408	410	346	309	264	221	169	170	155	157	151	158	174	165
UK	641	478	368	340	330	278	252	197	177	137	165	161	158	153	165	174	140
Scandanavia	351	309	260	201	200	198	169	137	103	64	64	64	50	40	42	40	35
Austria/Switzerland	561	575	463	447	427	427	447	427	378	258	341	343	325	323	312	315	296
Italy	619	530	444	338	324	281	284	248	212	156	181	186	174	168	174	181	180
France	541	465	287	244	266	240	234	231	206	165	170	166	147	148	148	157	173
Germany	1461	1300	1006	1027	1044	981	1054	1039	970	676	883	902	835	828	825	811	825

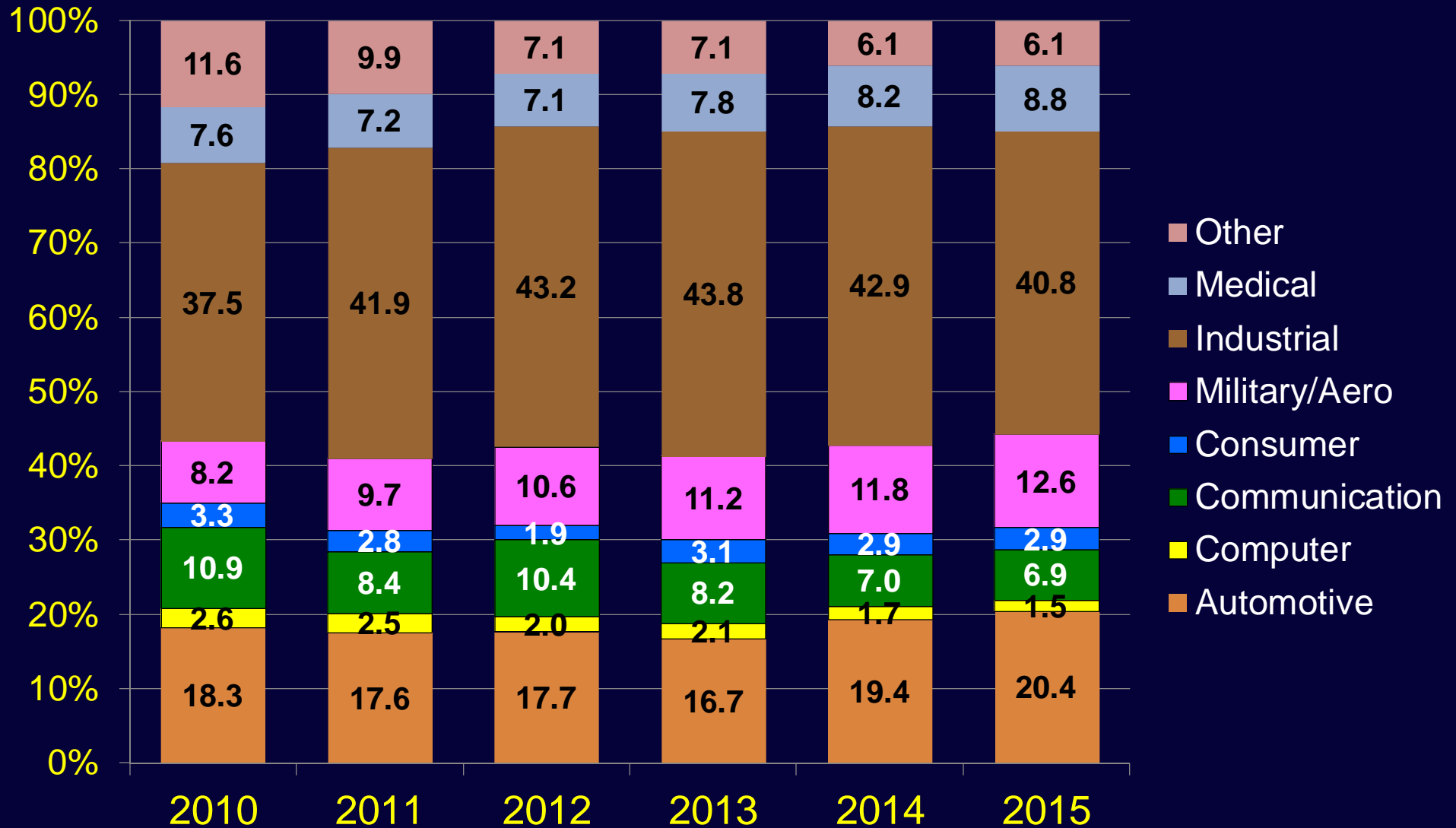
2015 European PCB Production (excludes & FSU Russia)

20160502



2015 Total: EUR 1852 million

European PCB Production by End Market

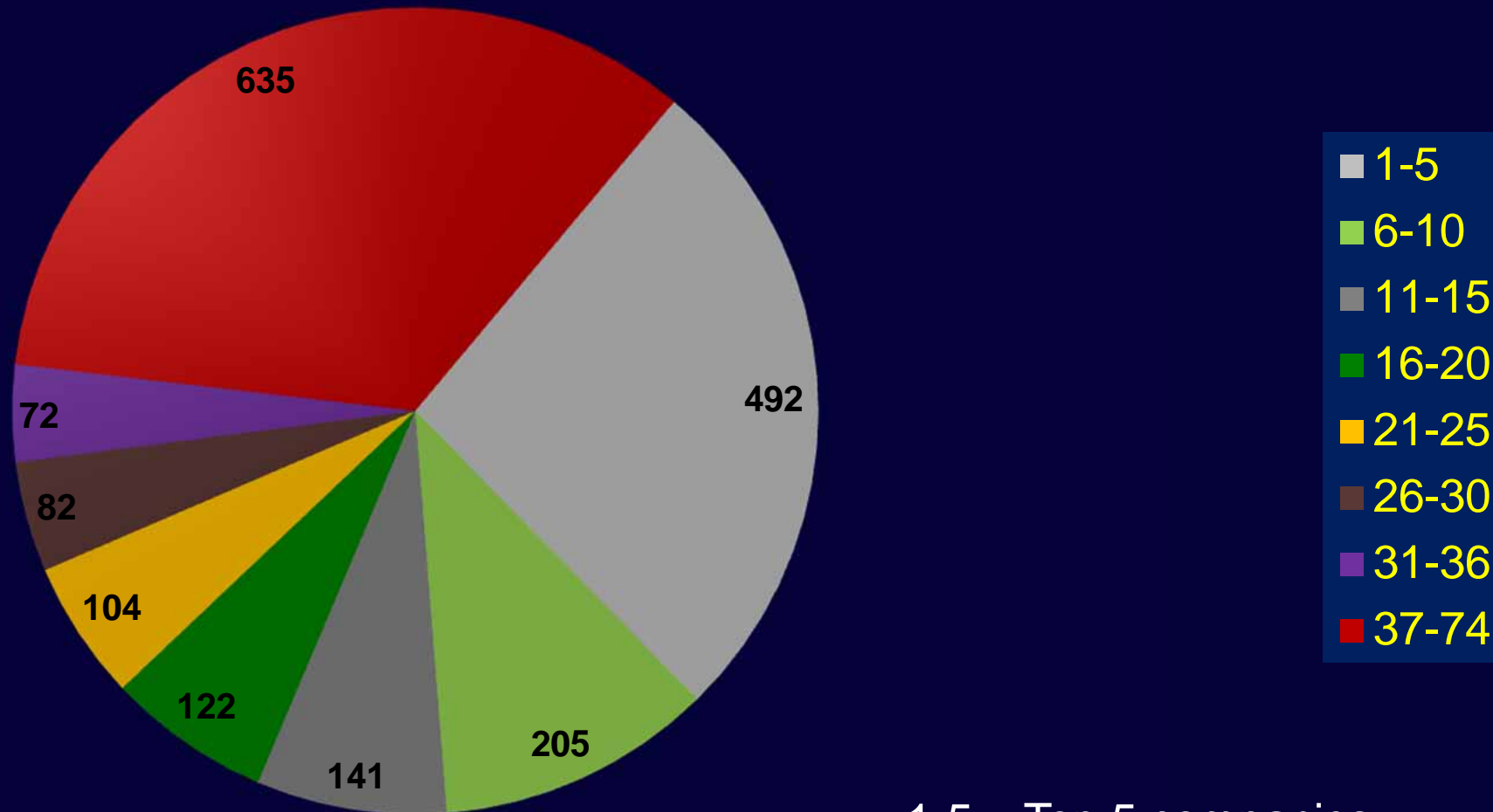


Europe's Top 36 PCB Companies Ranked by 2015 Revenues

<u>Rank</u>	<u>Company</u>	<u>Rank</u>	<u>Company</u>
1	AT&S	19	Schaltungsdruck Storz
2	Würth	20	Schoeller
3	Schweizer Electronic	21	Technomaster Group
4	KSG	22	Cimulec Gruppe
5	Elvia	23	Optiprint
6	Mektec Europe	24	Precoplat
7	Ruwel	25	Eurocircuit Group
8	SoMaCis	26	Rohde & Schwarz
9	GS Swiss PCB	27	Graphic-Group
10	Varioprint	28	Ilfa
11	Elco Group	29	OMR Italia
12	hmp	30	Aspocomp
13	Dyconex	31	Polytron Print
14	Cicor Group	32	Elekonta Marek
15	Cistelaier Group	33	TW Electronik
16	Häusermann	34	Merlin (Falcon) Group
17	Invotec	37	Exception
18	ACB Group	38	Ggp Peters

2015 Top 74 Largest European PCB Companies (totals for each group)

20160502



1-5 = Top 5 companies
6-10 = Next 5 companies
etc.

Total: 1852 Million Euros

European PCB Market Comments

20170131

There is really no news. I am just starting to gather the data from the European industry.

The assumption for 2016 is that it will be a little less than in 2015. Results of individual countries may vary - especially those with their own currency. (this is the case with Switzerland and UK). Overall I expect sales of 1810 m€, about 2 billion \$.

The largest concern of the industry is the shortage of copper foil which translates into price increases and supply bottlenecks for laminates. It will become especially dire from the 2nd quarter onwards as Apple wishes to celebrate the 10th anniversary of the iPhone with a new or at least special edition which will drain a lot of substrate and foil from the market

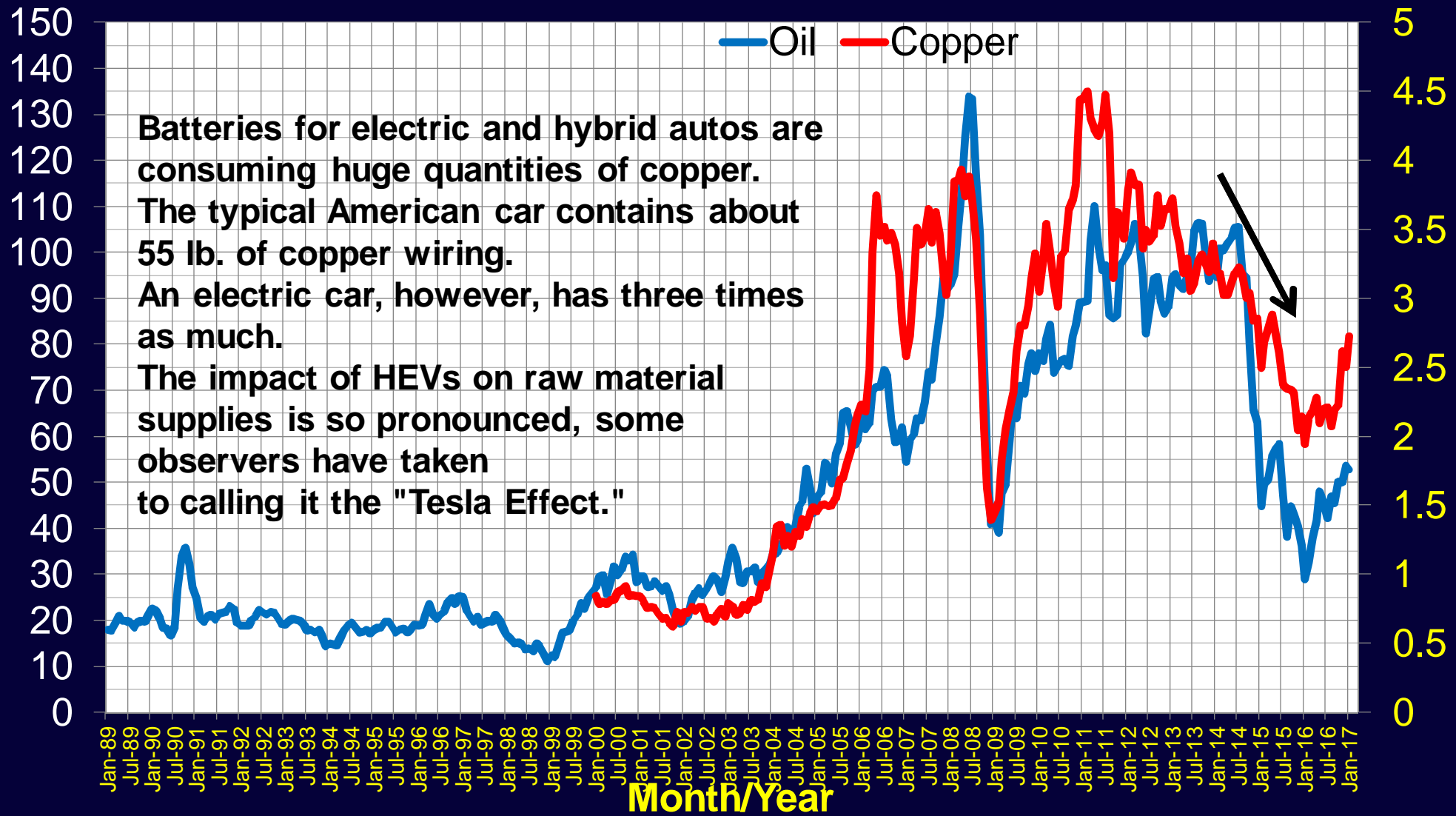
(it might be different if Trump is accelerating his path a bit and bans all imports from China in time or slaps at least the famous 35% duties on everything).

Material Supplies

Oil Price vs. Copper Prices

Oil US\$/bar

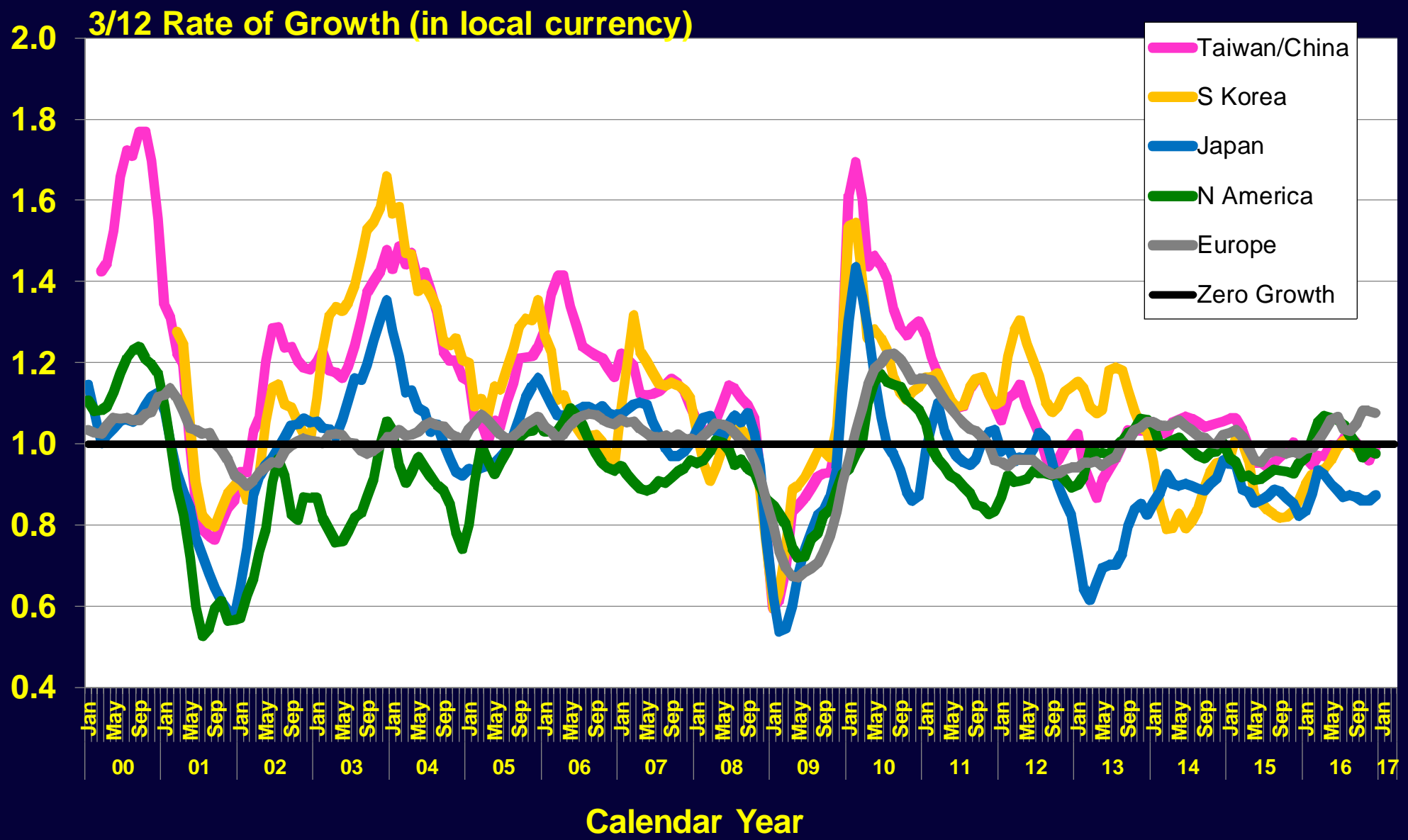
Copper US\$/pound



**Copper Foil
Supply
is
Real Issue**

World PCB Shipments

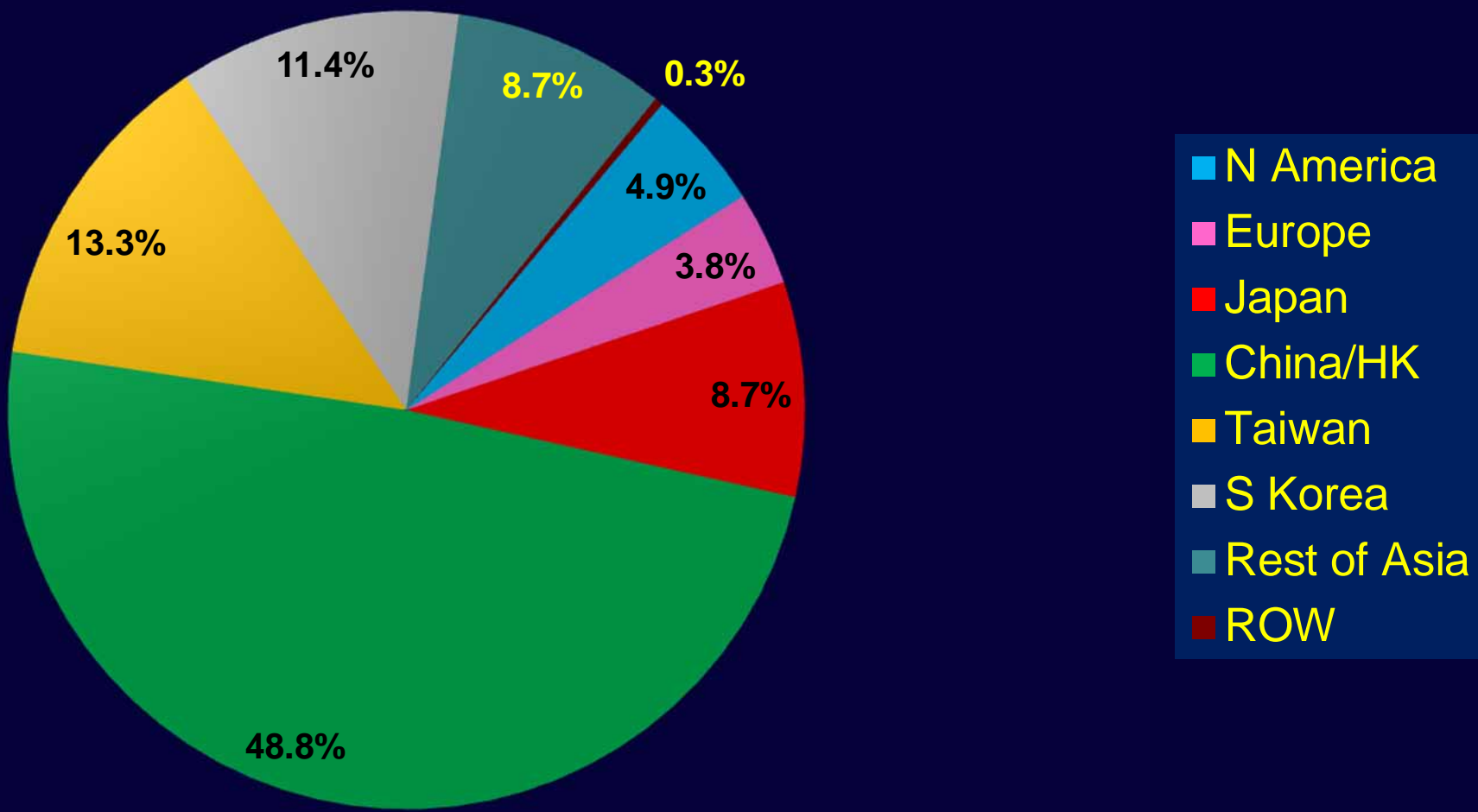
Regional PCB Shipment Growth



Sources: IPC, JPCA, Taiwan/China composite; Eurostat "wiring devices" for Europe

2015 World Total PCB Production by Geographical Area

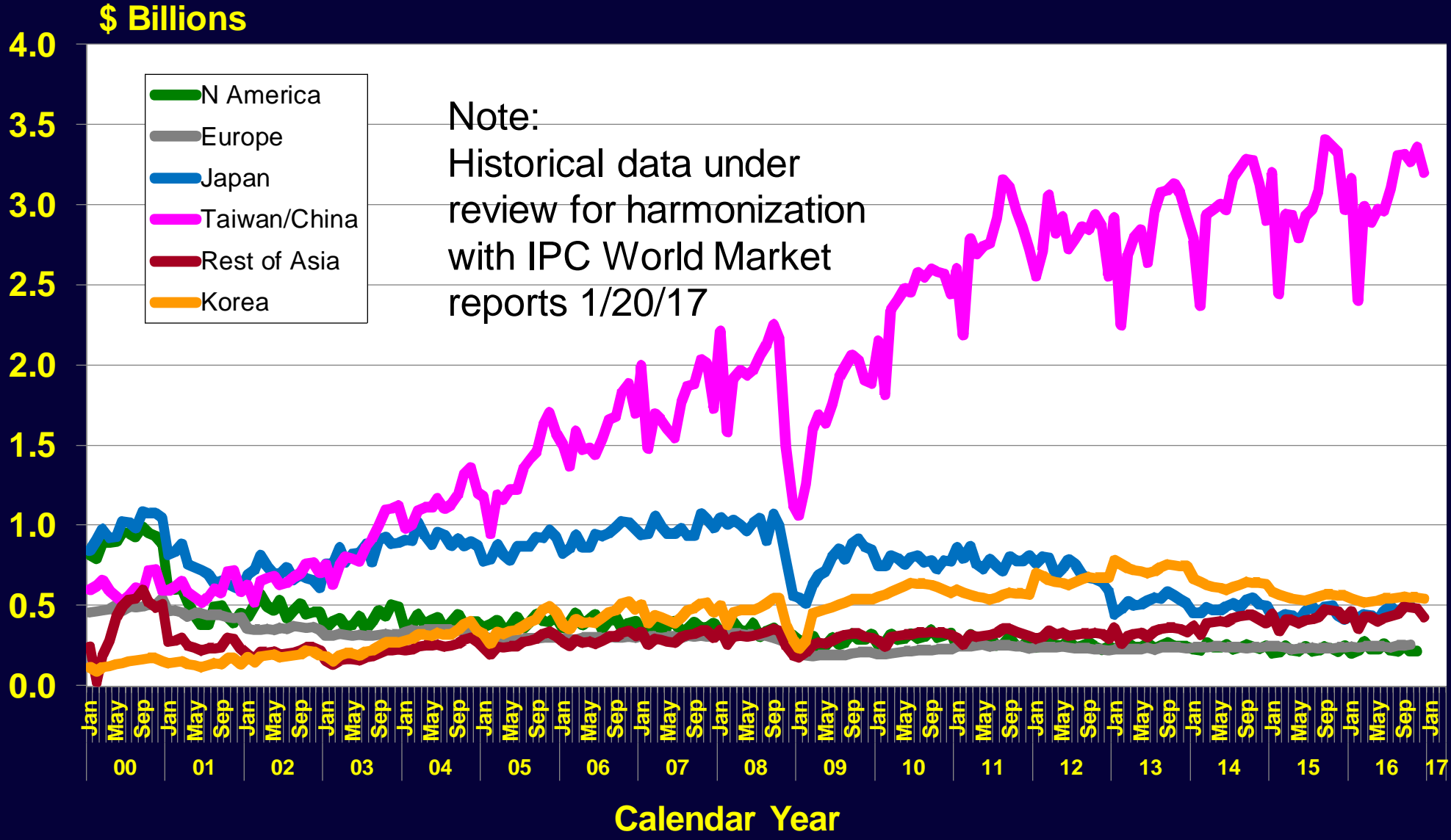
(US\$ M @ Average 2015 Exchange)



Total: \$58.6 Billion

World PCB Monthly Shipments

Converted @ Fluctuating Exchange Rates

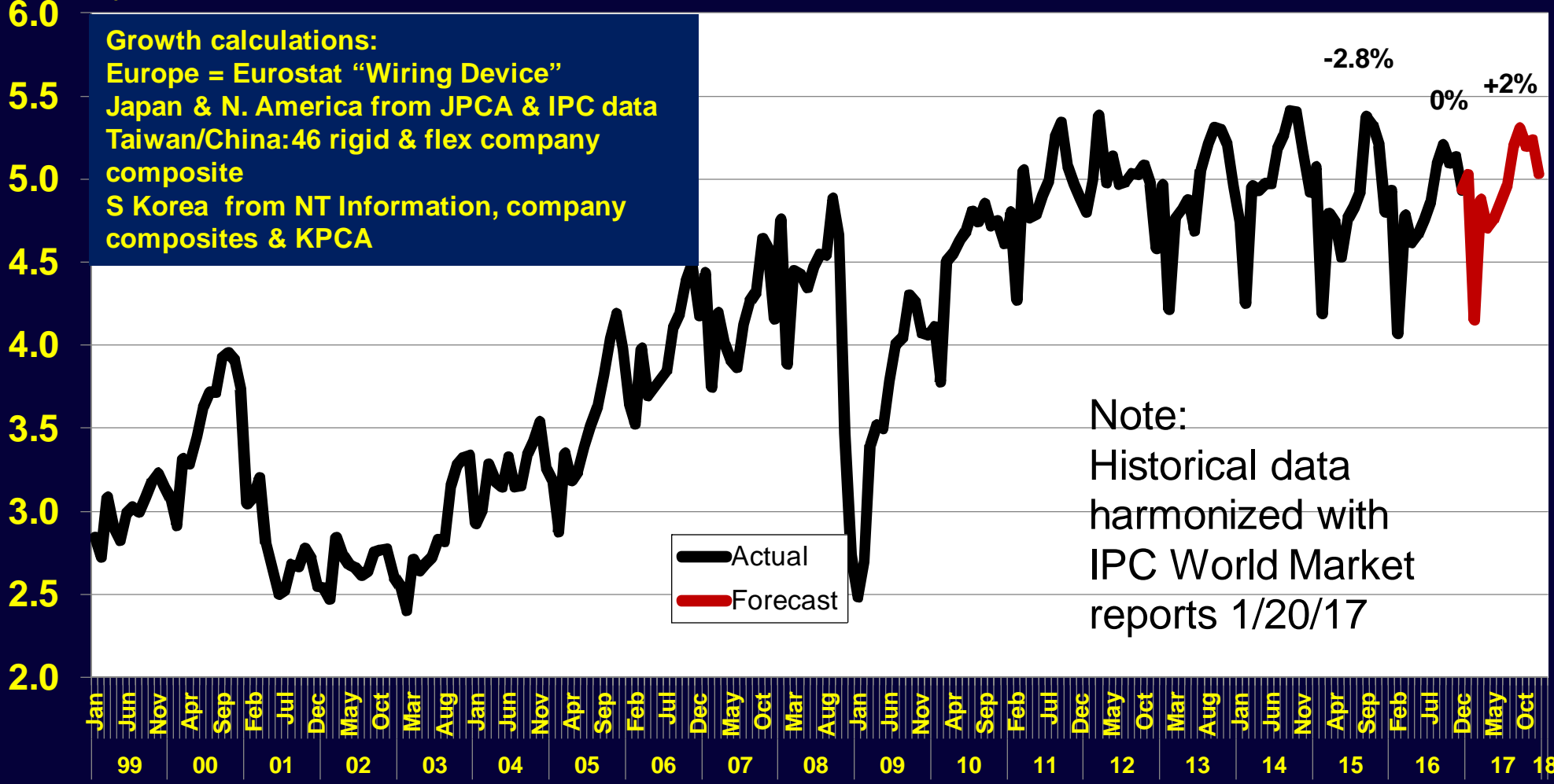


Source: Custer Consulting Group

World PCB Shipments (with forecast)

Converted @ Fluctuating Exchange Rates

\$ Billions



Calendar Year

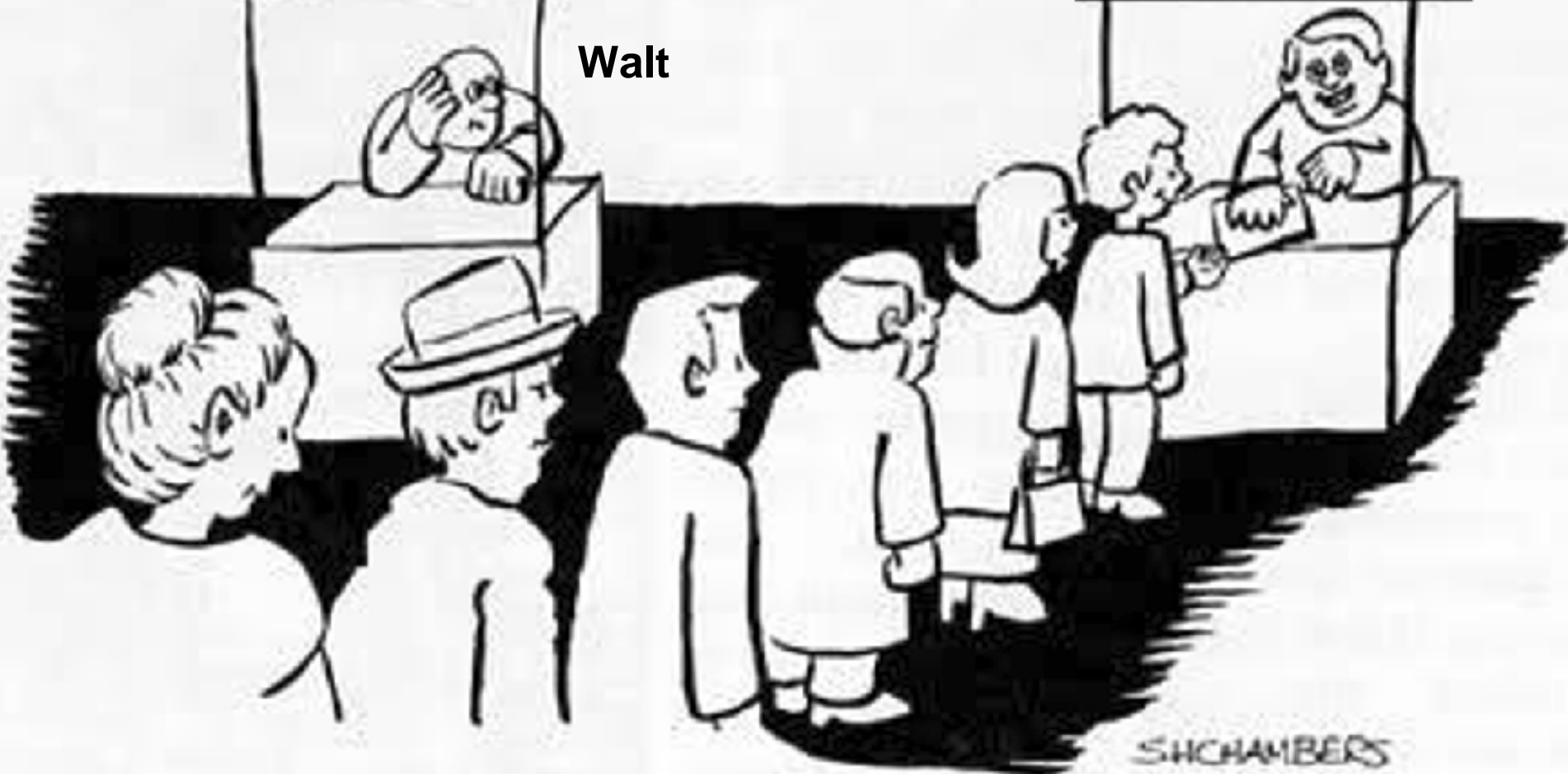
Source: Custer Consulting Group - 2010 base year expanded by monthly growth of N. American, European, Japanese, Korean & Taiwan/China monthly PCB shipments

Forecasts

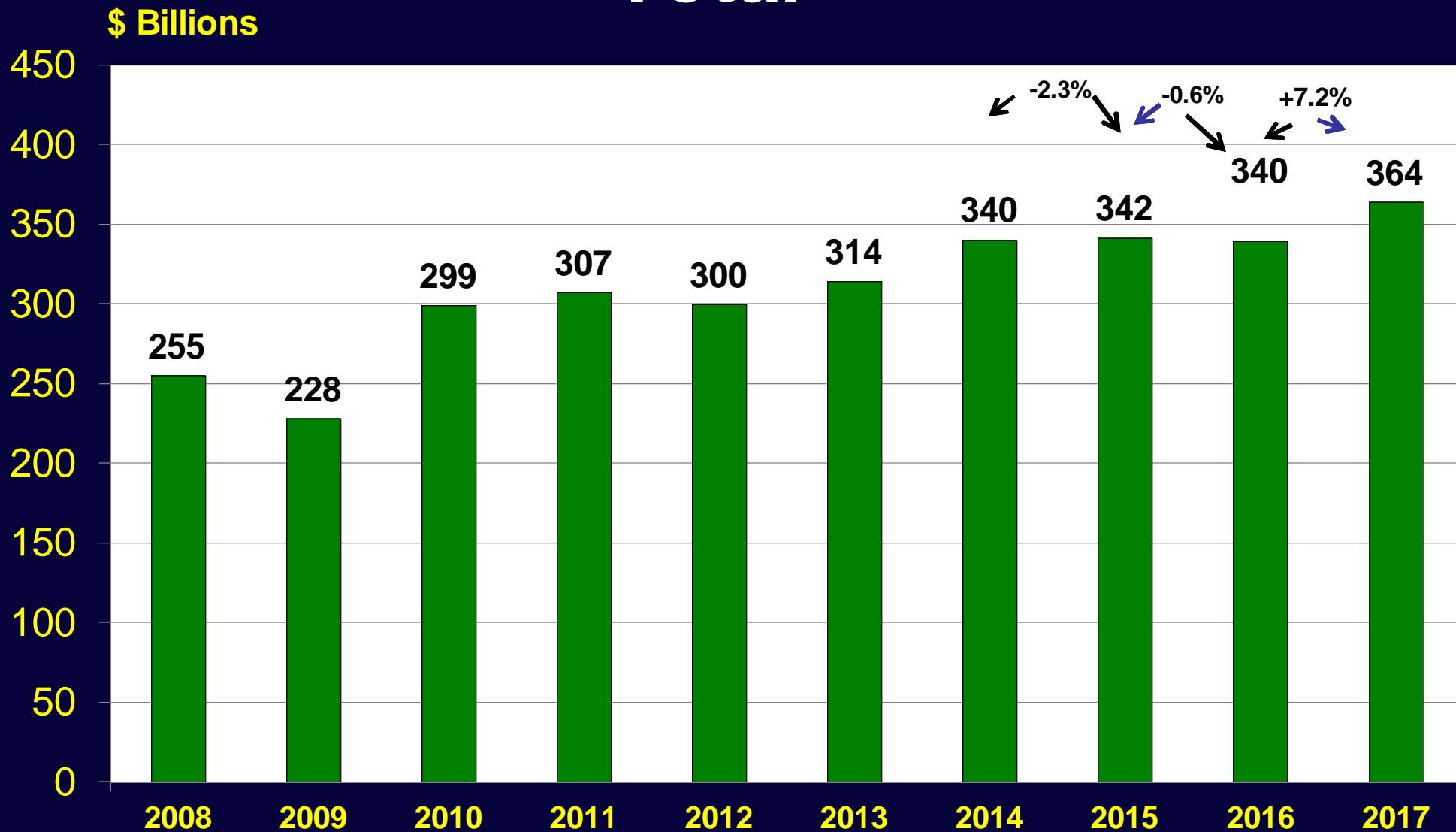
**Unpleasant
Truth**

**Comforting
Lies**

Walt



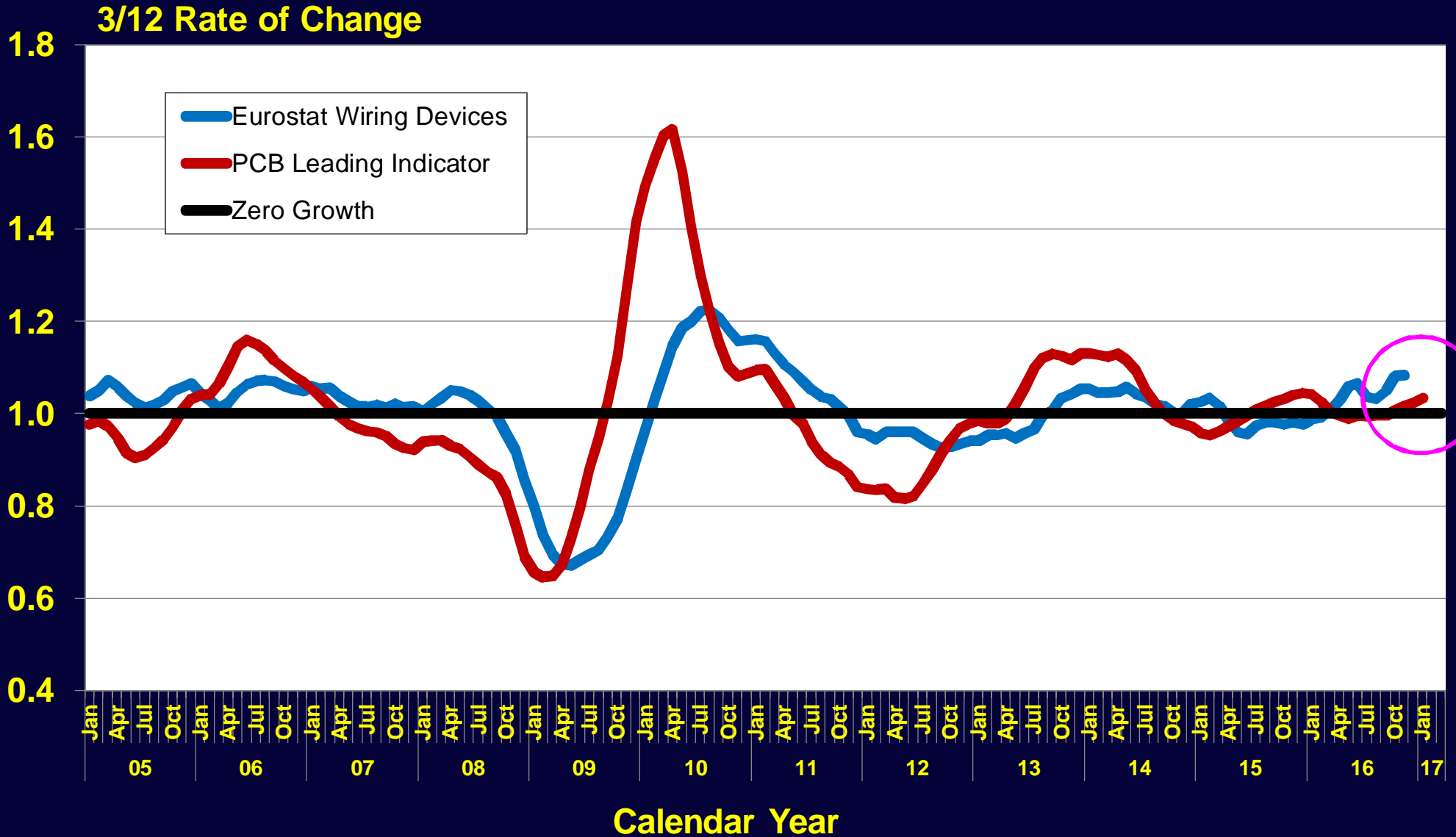
World Semiconductor Sales Total



Gartner 1/17 & prior reports

20161214

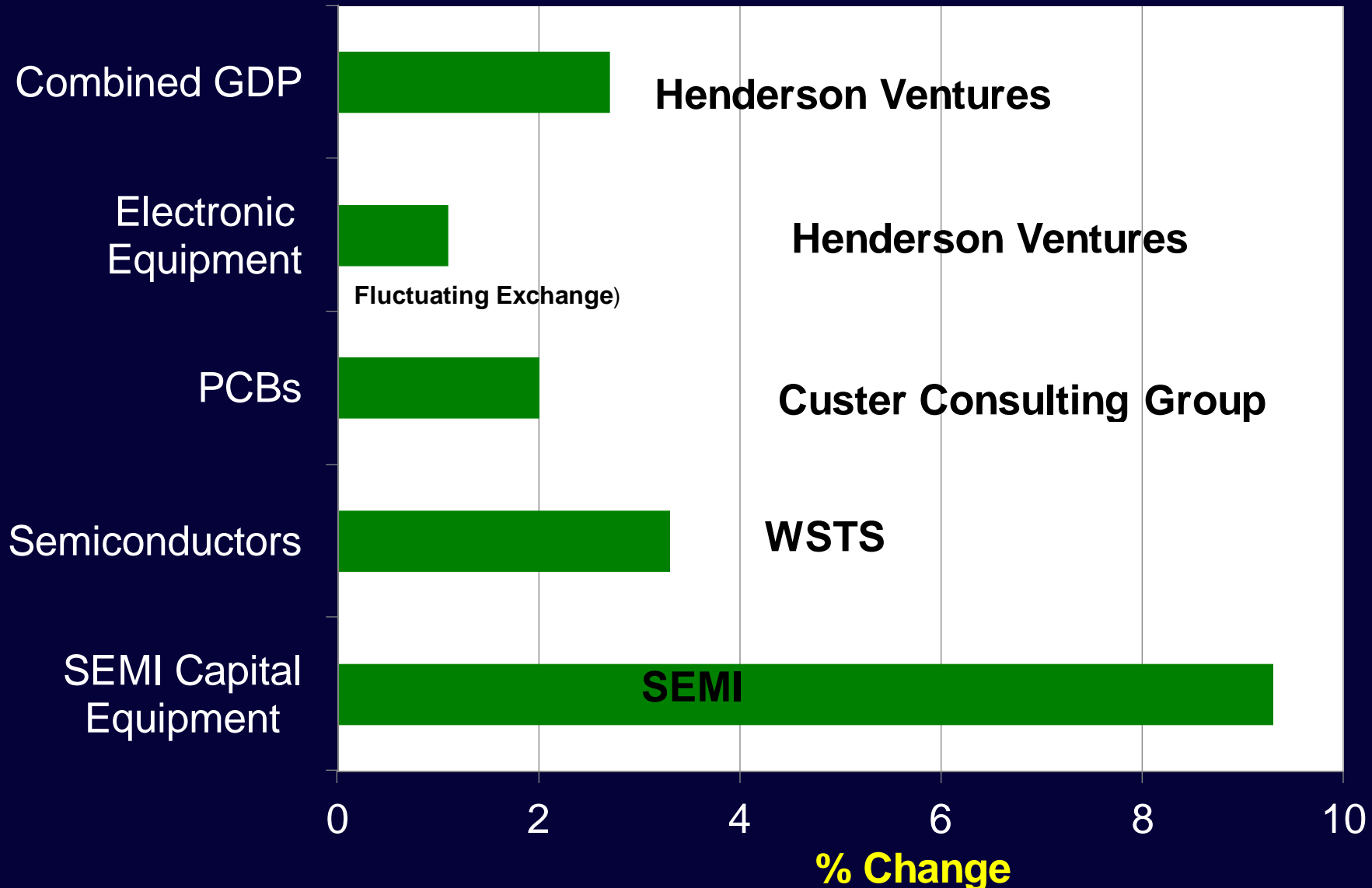
Europe PMI Leading Indicator vs. Europe Wiring Devices



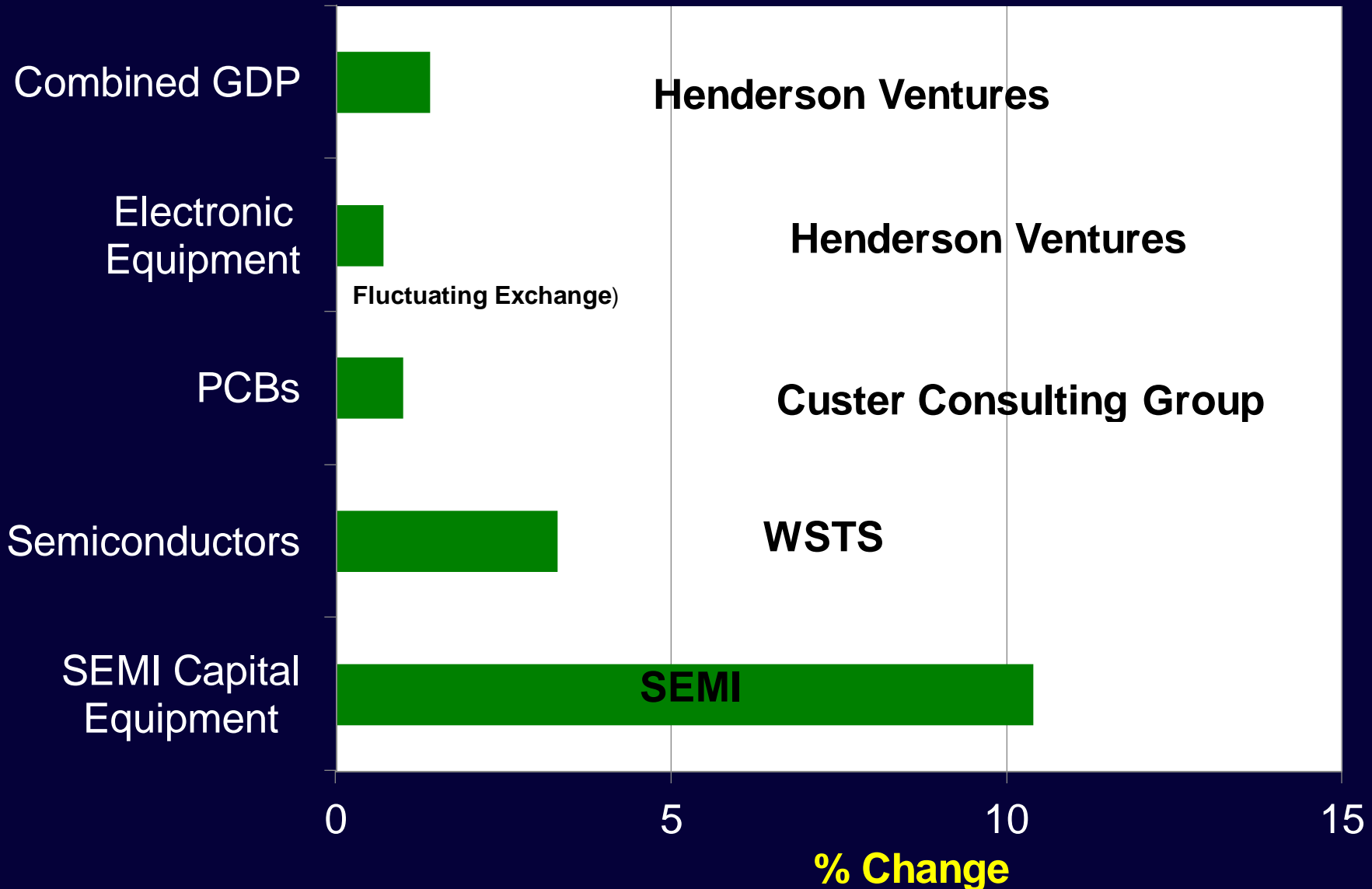
Source: Custer Consulting Group

Global Electronic Supply Chain Forecast

2017 vs. 2016



Europe Electronic Supply Chain Forecast 2017 vs. 2016



Summary

Business conditions are improving globally

Europe is strong

End markets are growing especially
automotive, medical and SEMI fab
equipment

Geopolitical situation is MAJOR worry

Custer Consulting Group Products

Daily News Services (6 days/week)

- **Global electronics supply chain**
- **Solar/Photovoltaic supply chain**

Business Outlook

- **Market charts & data**

Global market

OEMs

Components, EMS, ODM, materials & process equip

Solar/Photovoltaic

- **Weekly Market Comments with latest charts**